

119 Marshfield Medical Center – Rice Lake
1700 West Stout Street
Rice Lake, WI 54868
715-234-1515

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Barron
Analysis Area: West Central (5A)
Volume Group: 6

		All GMS Hospitals		Analysis Area 5A		Volume Group 6		FY 2025 vs. 2024		
Selected Utilization Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	80.2%	65.1%	1.23	61.5%	1.30	63.5%	1.26	76.9%	1.04	
Obstetrics	0.0%	43.7%	N/A	38.3%	N/A	33.5%	N/A	0.0%	N/A	
Pediatrics	0.0%	77.8%	N/A	0.0%	N/A	95.1%	N/A	0.0%	N/A	
Total Hospital	80.0%	65.1%	1.23	59.3%	1.35	65.8%	1.22	86.7%	0.92	
Average Census (Patients)										
Adult Medical-Surgical	12.8	26.0	0.49	12.4	1.03	21.1	0.61	11.5	1.11	
Obstetrics	0.0	5.4	N/A	3.2	N/A	3.1	N/A	0.8	0.00	
Pediatrics	0.0	3.9	N/A	0.0	N/A	7.6	N/A	0.0	N/A	
Total Hospital	13.6	47.2	0.29	17.3	0.79	46.7	0.29	13.9	0.98	
Average Length of Stay (Days)										
Adult Medical-Surgical	3.9	4.2	0.92	3.9	1.00	4.0	0.97	3.7	1.06	
Obstetrics	0.0	2.4	N/A	2.1	N/A	2.3	N/A	2.3	0.00	
Pediatrics	0.0	4.0	N/A	1.0	N/A	3.7	N/A	0.0	N/A	
Total Hospital	3.9	4.7	0.82	4.0	0.97	4.6	0.84	3.6	1.06	
Surgical Operations										
Inpatient	98	1,075	0.09	369	0.27	802	0.12	159	0.62	
Outpatient	4,527	4,478	1.01	3,003	1.51	4,496	1.01	4,542	1.00	
Inpatient as % of All Surgeries	2.1%	18.4%	0.12	10.4%	0.20	15.1%	0.14	3.4%	0.63	
Outpatient Visits										
Non-Emergency Visits	98,117	149,200	0.66	97,955	1.00	205,791	0.48	100,110	0.98	
Emergency Visits	12,635	17,658	0.72	9,753	1.30	23,654	0.53	13,055	0.97	
Full-Time Equivalents (FTEs)										
Administrators	1.0	3.6	0.28	3.6	0.28	3.8	0.27	1.0	1.00	
Nurses, Licensed	71.7	231.2	0.31	121.6	0.59	262.2	0.27	66.7	1.07	
Ancillary Nursing Personnel	9.0	36.8	0.25	20.1	0.45	36.0	0.25	6.8	1.32	
All Other Personnel	149.1	472.1	0.32	244.0	0.61	534.7	0.28	163.6	0.91	
Total FTEs	230.8	743.6	0.31	389.2	0.59	836.7	0.28	238.2	0.97	
FTEs per 100 Patient Census (Adjusted)										
Administrators	0.6	2.4	0.25	4.6	0.13	2.3	0.26	0.7	0.89	
Nurses, Licensed	42.6	155.9	0.27	158.1	0.27	157.9	0.27	44.3	0.96	
Ancillary Nursing Personnel	5.4	24.8	0.22	26.2	0.21	21.7	0.25	4.5	1.18	
All Other Personnel	88.7	318.4	0.28	317.3	0.28	321.9	0.28	108.8	0.82	
Total FTEs	137.3	501.6	0.27	506.2	0.27	503.7	0.27	158.3	0.87	

Total Hospital:

Beds Set Up & Staffed 17
Discharges 1,278
Inpatient Days 4,966

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 0
Total Births 0
Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	16	1,210	4,681	80.2%	12.8	3.9
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	1	68	285	78.1%	0.8	4.2
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	S	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	3	4	4.4
Dentists	0	0	0.0	Sonographers	2	5	4.2
Medical & Dental Residents	0	0	0.0	Physician Assistants	3	1	3.8
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	11	3	11.7
Registered Nurses	41	58	63.3	Respiratory Therapists	0	1	0.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	1	2	2.0
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.8
Ancillary Nursing Personnel	5	9	9.0	Physical Therapists	3	2	3.9
Medical Assistants	9	4	11.5	Physical Therapy Assistants/Aides	1	0	1.0
Nurse Practitioners	6	3	7.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	5	1.0	Dietitians & Nutritionists	2	1	2.9
Clinical Nurse Specialists	0	1	0.4	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	1	2	1.9
Pharmacists	6	4	6.3	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	1	2	1.6	Pharmacy Technicians	10	4	11.2
Surgical Personnel	2	4	4.2	Medical Coding Technicians	0	0	0.0
Directors/Managers	11	0	11.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	30	29	40.8
Environmental Services Workers	0	0	0.0	All Other Personnel	16	9	19.8
Medical & Clinical Laboratory Technologists	5	4	6.3				
				Total	170	158	230.8
Total Active Privileged Medical Staff: 41							

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2025 vs. 2024	
Selected Financial Statistics			FY 2025		5A		6		FY 2024	
			Value	Ratio	Value	Ratio	Value	Ratio	Ratio	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$200,388,154	58.9%	49.8%	1.18	53.6%	1.10	47.3%	1.25	57.1%	1.03
Medical Assistance	\$34,495,950	10.1%	12.1%	0.84	10.1%	1.00	16.0%	0.64	9.8%	1.04
Commercial	\$75,448,739	22.2%	31.6%	0.70	31.7%	0.70	31.6%	0.70	24.3%	0.91
All Other	\$29,957,278	8.8%	6.4%	1.37	4.7%	1.88	5.2%	1.69	8.9%	0.99
Deductions as % of Total Gross Patient Revenue										
Medicare	\$142,917,394	42.0%	39.1%	1.07	37.8%	1.11	37.4%	1.12	40.9%	1.03
Medical Assistance	\$29,232,865	8.6%	9.5%	0.90	7.3%	1.18	12.0%	0.72	8.0%	1.08
Commercial	\$27,515,602	8.1%	15.5%	0.52	11.0%	0.73	13.7%	0.59	8.8%	0.92
Charity Care	\$3,248,062	1.0%	1.0%	0.96	1.2%	0.78	0.8%	1.18	0.5%	1.91
Bad Debt	\$1,299,030	0.4%	1.0%	0.39	1.0%	0.39	1.2%	0.33	1.7%	0.22
All Other	\$16,069,117	4.7%	3.7%	1.28	2.8%	1.66	3.1%	1.53	5.0%	0.94
Total Deductions	\$220,282,070	64.7%	69.8%	0.93	61.2%	1.06	68.2%	0.95	64.9%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		5.8%	8.6%	0.68	6.4%	0.92	10.0%	0.58	5.7%	1.03
Net Gains/Losses as % of Net Income		N/A	20.2%	N/A	14.7%	N/A	11.1%	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$37,727,259	31.3%	40.7%	0.77	51.6%	0.61	40.6%	0.77	32.0%	0.98
Supplies & Services	\$78,776,179	65.4%	54.1%	1.21	44.3%	1.48	53.6%	1.22	63.3%	1.03
Capital Component	\$3,989,694	3.3%	5.2%	0.64	4.1%	0.81	5.9%	0.56	4.7%	0.70
Fiscal Statistics										
Operating Margin (%)		5.4%	7.7%	0.71	8.9%	0.61	7.8%	0.70	0.9%	6.14
Total Hospital Net Income (%)		5.2%	9.4%	0.56	10.3%	0.51	8.7%	0.60	0.8%	6.21
Current Ratio		1.1	2.3	0.45	1.2	0.89	1.8	0.60	2.2	0.48
Days in Net Patient Accounts Receivable		270.4	62.7	4.31	88.5	3.06	68.3	3.96	765.6	0.35
Equity Financing (%)		54.4%	62.3%	0.87	54.9%	0.99	59.7%	0.91	27.5%	1.98
Long-Term Debt to Equity Ratio		0.5	0.4	1.39	0.5	1.04	0.4	1.22	2.1	0.25
Times Interest Earned		7.6	16.0	0.47	32.2	0.24	11.7	0.65	1.9	3.99
Total Asset Turnover		0.0	0.2	0.05	0.1	0.20	0.1	0.08	0.0	0.25
Average Age of Plant (Years)		63.2	14.2	4.45	21.4	2.95	17.0	3.72	235.6	0.27
Increase (Decrease) Total Net Patient Revenue		6.5%	6.9%	0.94	7.8%	0.84	4.7%	1.37	-7.9%	N/A
Outpatient Gross Revenue (% of Total GPR)		91.9%	67.9%	1.35	77.8%	1.18	71.9%	1.28	90.7%	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$340,290,121	Cash & Cash Equivalents	\$230,847,059	Current Liabilities	\$1,294,700,211
Less Deductions	\$220,282,070	Net Patient Receivables	\$88,899,907	Long-Term Debt	\$3,224,490,579
Net Patient Revenue	\$120,008,051	Other Receivables	\$109,030,212	Other Liabilities	\$723,384,559
Plus Other Revenue	\$7,423,713			Subtotal	\$5,242,575,349
Total Revenue	\$127,431,764	Land, Buildings & Equipment (Net)	\$3,856,825,218		
Less Expenses	\$120,493,132	Other Assets	\$7,211,756,072	Unrestricted Fund Balance	5,862,618,967.00
Non-Operating Gains/Losses	-\$275,770			Restricted Fund Balance	\$392,164,152
Net Income	\$6,662,862	Total Assets	\$11,497,358,468	Total Liabilities & Fund Balance	\$11,497,358,468