

153 ThedaCare Medical Center - Wild Rose
Box 243, 601 Grove Avenue
Wild Rose, WI 54984
920-622-3257

Fiscal Year: 07/01 to 06/30
Type: GMS
Critical Access Hospital

County: Waushara
Analysis Area: Lake Winnebago (3)
Volume Group: 1

Control:

		All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	10.3%	63.0%	0.16	60.1%	0.17	13.6%	0.76	13.3%	0.78
Obstetrics	0.0%	40.9%	N/A	33.8%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.7%	N/A	97.3%	N/A	97.3%	N/A	0.0%	N/A
Total Hospital	11.1%	63.6%	0.17	54.8%	0.20	19.6%	0.57	13.9%	0.80
Average Census (Patients)									
Adult Medical-Surgical	1.2	25.0	0.05	23.0	0.05	1.6	0.77	1.6	0.78
Obstetrics	0.0	5.2	N/A	5.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	0.7	N/A	1.0	N/A	0.0	N/A
Total Hospital	1.3	46.9	0.03	35.1	0.04	2.3	0.58	1.7	0.80
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	4.3	0.80	3.8	0.91	3.1	1.12	3.8	0.90
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	2.8	N/A	2.8	N/A	0.0	N/A
Total Hospital	3.4	4.8	0.71	4.1	0.85	4.2	0.82	3.8	0.90
Surgical Operations									
Inpatient	0	1,014	N/A	986	N/A	69	N/A	0	N/A
Outpatient	50	4,465	0.01	5,998	0.01	1,875	0.03	109	0.46
Inpatient as % of All Surgeries	0.0%	18.5%	N/A	14.1%	N/A	3.5%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	17,315	139,692	0.12	83,281	0.21	15,640	1.11	13,900	1.25
Emergency Visits	4,294	17,650	0.24	15,728	0.27	5,113	0.84	4,300	1.00
Full-Time Equivalents (FTEs)									
Administrators	0.0	4.3	N/A	2.1	N/A	1.7	N/A	1.0	0.00
Nurses, Licensed	15.4	232.9	0.07	185.7	0.08	30.4	0.51	13.7	1.12
Ancillary Nursing Personnel	0.0	38.9	N/A	14.5	N/A	5.3	N/A	0.0	N/A
All Other Personnel	39.8	451.0	0.09	283.9	0.14	57.9	0.69	41.5	0.96
Total FTEs	55.2	727.1	0.08	486.3	0.11	95.3	0.58	56.2	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	3.0	N/A	1.6	N/A	12.0	N/A	10.3	0.00
Nurses, Licensed	171.7	160.0	1.07	145.0	1.18	220.1	0.78	141.1	1.22
Ancillary Nursing Personnel	0.0	26.7	N/A	11.3	N/A	38.0	N/A	0.0	N/A
All Other Personnel	443.7	309.9	1.43	221.6	2.00	418.6	1.06	427.5	1.04
Total FTEs	615.4	499.6	1.23	379.6	1.62	688.8	0.89	579.0	1.06

Total Hospital:

Beds Set Up & Staffed 12
Discharges 142
Inpatient Days 489

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 2
Discharges 56
Inpatient Days 812

Newborn Nursery:

Bassinets 0
Total Births 0
Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	12	131	453	10.3%	1.2	3.5
Orthopedic	S	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	H	0	11	36	0.0%	0.1	3.3
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	0	0	0.0	Radiological Services Personnel	4	2	4.2
Dentists	0	0	0.0	Sonographers	1	0	1.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	13	7	15.4	Respiratory Therapists	1	1	1.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	1	0.5
Nurse Practitioners	0	0	0.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	2	3	3.3	Social Workers	0	0	0.0
Pharmacists	0	0	0.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	0	0	0.0	Pharmacy Technicians	0	1	0.1
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	1	0	1.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	5	0	5.0	All Other Health Professionals	3	6	4.8
Environmental Services Workers	2	2	2.7	All Other Personnel	8	2	9.1
Medical & Clinical Laboratory Technologists	6	0	6.0				
All Other Radiologic Personnel	0	0	0.0				
				Total	47	25	55.2
Total Active Privileged Medical Staff: 4							

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			All GMS Hospitals		Analysis Area ³		Volume Group ¹		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$18,471,888	55.3%	49.1%	1.13	51.2%	1.08	43.9%	1.26	53.1%	1.04
Medical Assistance	\$5,665,941	17.0%	13.0%	1.31	10.3%	1.65	14.3%	1.19	15.5%	1.09
Commercial	\$8,009,882	24.0%	32.2%	0.75	35.2%	0.68	36.1%	0.66	28.9%	0.83
All Other	\$1,245,056	3.7%	5.7%	0.65	3.3%	1.12	5.7%	0.66	2.5%	1.50
Deductions as % of Total Gross Patient Revenue										
Medicare	\$10,015,432	30.0%	38.3%	0.78	37.9%	0.79	24.7%	1.22	30.5%	0.98
Medical Assistance	\$3,972,155	11.9%	10.2%	1.17	7.9%	1.51	8.2%	1.46	12.2%	0.97
Commercial	\$3,575,895	10.7%	15.3%	0.70	16.8%	0.64	12.8%	0.84	11.1%	0.96
Charity Care	\$239,291	0.7%	0.9%	0.84	0.7%	1.08	0.5%	1.54	0.7%	1.06
Bad Debt	\$961,770	2.9%	1.0%	2.79	1.2%	2.36	1.1%	2.60	2.3%	1.27
All Other	\$548,065	1.6%	3.3%	0.50	1.8%	0.92	9.3%	0.18	1.0%	1.71
Total Deductions	\$19,312,608	57.8%	68.9%	0.84	66.2%	0.87	56.5%	1.02	57.7%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.3%	7.1%	0.04	1.5%	0.17	5.0%	0.05	0.3%	0.86
Net Gains/Losses as % of Net Income		0.0%	19.9%	N/A	13.3%	N/A	3.6%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$8,827,223	66.5%	41.8%	1.59	38.4%	1.73	46.0%	1.44	65.8%	1.01
Supplies & Services	\$3,785,994	28.5%	52.7%	0.54	56.3%	0.51	45.3%	0.63	29.7%	0.96
Capital Component	\$667,805	5.0%	5.5%	0.92	5.3%	0.95	8.7%	0.58	4.5%	1.12
Fiscal Statistics										
Operating Margin (%)		5.9%	7.9%	0.75	11.1%	0.54	11.8%	0.50	6.9%	0.85
Total Hospital Net Income (%)		5.9%	9.7%	0.61	12.6%	0.47	12.2%	0.49	6.9%	0.85
Return on Equity (%)		17.5%	8.4%	2.08	7.4%	2.38	42.7%	0.41	11.3%	1.54
Current Ratio		-10.8	5.5	N/A	26.1	N/A	1.9	N/A	169.8	N/A
Days in Net Patient Accounts Receivable		40.5	78.5	0.52	55.4	0.73	57.5	0.71	49.1	0.83
Equity Financing (%)		104.0%	59.9%	1.74	108.9%	0.95	32.5%	3.20	100.1%	1.04
Long-Term Debt to Equity Ratio		0.0	0.5	N/A	0.0	N/A	1.1	N/A	0.0	1.80
Times Interest Earned		0.0	16.8	N/A	146.5	N/A	10.2	N/A	0.0	N/A
Total Asset Turnover		3.1	0.5	6.49	0.6	4.91	1.1	2.71	1.6	1.88
Average Age of Plant (Years)		0.4	20.1	0.02	5.3	0.07	6.2	0.06	7.5	0.05
Increase (Decrease) Total Net Patient Revenue		0.5%	7.2%	0.06	7.2%	0.07	13.2%	0.04	8.8%	0.05
Outpatient Gross Revenue (% of Total GPR)		85.1%	67.5%	1.26	72.0%	1.18	83.5%	1.02	82.8%	1.03

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$33,392,768	Cash & Cash Equivalents	\$0	Current Liabilities	-\$144,516
Less Deductions	\$19,312,608	Net Patient Receivables	\$1,559,850	Long-Term Debt	-\$37,837
Net Patient Revenue	\$14,080,160	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$36,096			Subtotal	-\$182,353
Total Revenue	\$14,116,253	Land, Buildings & Equipment (Net)	\$3,036,891	Unrestricted Fund Balance	\$4,779,096.00
Less Expenses	\$13,281,022	Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$4,596,743
Net Income	\$835,231	Total Assets	\$4,596,741		