156 Howard Young Medical Center 240 Maple Street, PO Box 470

Woodruff, WI 54568 715-356-8000

Fiscal Year: 07/01 to 06/30

Type: GMS

General Medical & Surgical

County: Oneida

Analysis Area: North Central (6)

Volume Group:

Control:

/15-356-8000		Contr	OI:						
		All GMS Hospitals		Analysis	Area	Volume Group		FY 2024 vs. 2023	
				6		2			
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	26.3%	63.0%	0.42	59.2%	0.44	19.0%	1.39	65.9%	0.40
Obstetrics	0.0%	40.9%	N/A	37.4%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.7%	N/A	86.8%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	30.7%	63.6%	0.48	64.3%	0.48	19.5%	1.57	70.7%	0.43
Average Census (Patients)									
Adult Medical-Surgical	8.4	25.0	0.34	17.4	0.48	2.8	2.98	7.9	1.06
Obstetrics	0.0	5.2	N/A	3.5	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	16.2	N/A	0.0	N/A	0.0	N/A
Total Hospital	12.9	46.9	0.28	36.3	0.35	3.2	4.05	12.0	1.07
Average Length of Stay (Days)									
Adult Medical-Surgical	4.0	4.3	0.93	4.5	0.88	3.4	1.17	4.6	0.88
Obstetrics	0.0	2.4	N/A	2.5	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.4	4.8	0.91	4.9	0.90	3.4	1.30	4.7	0.93
Surgical Operations									
Inpatient	51	1,014	0.05	1,323	0.04	135	0.38	25	2.04
Outpatient	1,365	4,465	0.31	5,042	0.27	1,802	0.76	513	2.66
Inpatient as % of All Surgeries	3.6%	18.5%	0.19	20.8%	0.17	7.0%	0.52	4.6%	0.78
Outpatient Visits									
Non-Emergency Visits	43,081	139,692	0.31	97,261	0.44	35,435	1.22	32,629	1.32
Emergency Visits	4,465	17,650	0.25	12,451	0.36	4,850	0.92	4,824	0.93
Full-Time Equivalents (FTEs)									
Administrators	0.0	4.3	N/A	1.7	N/A	1.5	N/A	8.7	0.00
Nurses, Licensed	57.4	232.9	0.25	156.0	0.37	41.8	1.37	47.0	1.22
Ancillary Nursing Personnel	4.2	38.9	0.11	20.2	0.21	4.5	0.92	5.6	0.74
All Other Personnel	100.9	451.0	0.22	310.5	0.33	84.0	1.20	81.9	1.23
Total FTEs	162.5	727.1	0.22	488.4	0.33	131.9	1.23	143.3	1.13
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	3.0	N/A	1.4	N/A	7.2	N/A	24.7	0.00
Nurses, Licensed	151.0	160.0	0.94	124.1	1.22	198.4	0.76	133.8	1.13
Ancillary Nursing Personnel	11.0	26.7	0.41	16.1	0.68	21.5	0.51	16.0	0.69
All Other Personnel	265.4	309.9	0.86	246.9	1.08	398.5	0.67	233.0	1.14
Total FTEs	427.5	499.6	0.86	388.4	1.10	625.7	0.68	407.5	1.05
Total Hospital:	Contract with:		Medi	care-certified S	wing Beds:		Newborn	Nursery:	
Beds Set Up & Staffed 42	Health Maintenance	e		verage Beds Us		0	Bassir	•	0
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Beds Set Up & Staffed 42 Discharges 1,072 Inpatient Days 4,717

Health Maintenance Organization (HMO) Preferred Provider Organization (PPO)

Yes Yes Average Beds Used Discharges Inpatient Days

Bassinets 0 0 **Total Births** 0 0 Newborn Days 0

56 Howard Young Medical Center Voodruff, WI 54568							
roodraii, vii o iooo	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Sta
patient Service Area	Service*	06/30/2024	Transfers**	of Care	Rate (%)	(Patients)	(Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	Н	32	765	3,076	26.3%	8.4	4.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	Н	10	307	1,641	44.8%	4.5	5.3
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	С	0	0	0	0.0%	0.0	0.0
Burn Care	С	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	С	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

C = Contracted, N = Service Not Provided

** Transfers, which may be estimated, refer only to those between units.

	Number	Number	Number		Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation	Full-Time	Part-Time	FTE
Administrators	0	0	0.0	Radiological Services Personnel	5	5	9.0
Dentists	0	0	0.0	Sonographers	1	0	1.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	1	0.4
Registered Nurses	29	36	55.6	Respiratory Therapists	3	2	4.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	2	3	5.0
Licensed Practical Nurses	1	1	1.8	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	3	3	4.2	Physical Therapists	3	2	3.4
Medical Assistants	1	0	1.0	Physical Therapy Assistants/Aides	1	1	1.0
Nurse Practitioners	0	0	0.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	1	1	2.6
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	1	0	1.0
Pharmacists	5	2	6.5	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	0	0	0.0	Pharmacy Technicians	3	2	3.0
Surgical Personnel	1	2	4.1	Medical Coding Technicians	0	0	0.0
Directors/Managers	7	0	7.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	7	1	7.4	All Other Health Professionals	14	6	15.6
Environmental Services Workers	11	4	14.2	All Other Personnel	12	4	13.3
Medical & Clinical LaboratoryTechnologists	1	0	1.0				
All Other Radiologic Personnel	0	0	0.0	Total	112	76	162.5

156 Howard Young Medical Center
Woodruff, WI 54568

Gross Revenue as % of Total Gross Patient Revenue Medicare \$56,335,441 59.3% 49.1% 1.21 52.8% 1.12 50.5% 1.17 55.9% 1.06 Medical Assistance \$12,513,690 13.2% 13.0% 1.01 12.8% 1.03 9.7% 1.35 15.9% 0.83 Commercial \$20,644,449 21.7% 32.2% 0.68 28.2% 0.77 35.4% 0.61 22.8% 0.95 All Other \$5,527,548 5.8% 5.7% 1.01 6.2% 0.94 4.3% 1.36 5.3% 1.09 Deductions as % of Total Gross Patient Revenue Medicare \$41,314,946 43.5% 38.3% 1.14 40.6% 1.07 32.5% 1.34 41.1% 1.06 Medical Assistance \$10,021,398 10.5% 10.2% 1.03 10.3% 1.02 7.4% 1.43 13.2% 0.80 Commercial \$5,571,439 5.9% 15.3% 0.38 10.7% 0.55<	Selected Financial Statistics		FY 2024	Value	Ratio	ნ Value	Ratio	2 Value	Ratio	FY 2023	Ratio	
Medicare \$56,335,441 59.3% 49.1% 1.21 52.8% 1.12 50.5% 1.17 55.9% 1.06 Medical Assistance \$12,513,690 13.2% 13.0% 1.01 12.8% 1.03 9.7% 1.35 15.9% 0.83 Commercial \$20,644,449 21.7% 32.2% 0.68 28.2% 0.77 35.4% 0.61 22.8% 0.95 All Other \$5,527,548 5.8% 5.7% 1.01 6.2% 0.94 4.3% 1.36 5.3% 1.09 Deductions as % of Total Gross Patient Revenue Medicare \$41,314,946 43.5% 38.3% 1.14 40.6% 1.07 32.5% 1.34 41.1% 1.06 Medicare \$41,314,946 43.5% 38.3% 1.14 40.6% 1.07 32.5% 1.34 41.1% 1.06 Medicare \$10,021,398 10.5% 10.2% 1.03 10.3% 1.02 7.4% 1.43 13.2% 0.80 Com		Gross Patient Revenue										
Medical Assistance \$12,513,690 13.2% 13.0% 1.01 12.8% 1.03 9.7% 1.35 15.9% 0.83 Commercial \$20,644,449 21.7% 32.2% 0.68 28.2% 0.77 35.4% 0.61 22.8% 0.95 All Other \$5,527,548 5.8% 5.7% 1.01 6.2% 0.94 4.3% 1.36 5.3% 1.09 Deductions as % of Total Gross Patient Revenue Medicare \$41,314,946 43.5% 38.3% 1.14 40.6% 1.07 32.5% 1.34 41.1% 1.06 Medical Assistance \$10,021,398 10.5% 10.2% 1.03 10.3% 1.02 7.4% 1.43 13.2% 0.80 Commercial \$5,571,439 5.9% 15.3% 0.38 10.7% 0.55 14.2% 0.41 7.7% 0.76 Charity Care \$513,585 0.5% 0.9% 0.63 0.6% 0.85 0.7% 0.75 0.6% 0.84			59.3%	49.1%	1.21	52.8%	1.12	50.5%	1.17	55.9%	1.06	
Commercial \$20,644,449 21.7% 32.2% 0.68 28.2% 0.77 35.4% 0.61 22.8% 0.95 All Other \$5,527,548 5.8% 5.7% 1.01 6.2% 0.94 4.3% 1.36 5.3% 1.09 Deductions as % of Total Gross Patient Revenue Medicare \$41,314,946 43.5% 38.3% 1.14 40.6% 1.07 32.5% 1.34 41.1% 1.06 Medical Assistance \$10,021,398 10.5% 10.2% 1.03 10.3% 1.02 7.4% 1.43 13.2% 0.80 Commercial \$5,571,439 5.9% 15.3% 0.38 10.7% 0.55 14.2% 0.41 7.7% 0.76 Charity Care \$513,585 0.5% 0.9% 0.63 0.6% 0.85 0.7% 0.75 0.6% 0.84												
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Deductions as % of Total Gross Patient Revenue Medicare \$41,314,946 43.5% 38.3% 1.14 40.6% 1.07 32.5% 1.34 41.1% 1.06 Medical Assistance \$10,021,398 10.5% 10.2% 1.03 10.3% 1.02 7.4% 1.43 13.2% 0.80 Commercial \$5,571,439 5.9% 15.3% 0.38 10.7% 0.55 14.2% 0.41 7.7% 0.76 Charity Care \$513,585 0.5% 0.9% 0.63 0.6% 0.85 0.7% 0.75 0.6% 0.84	All Other											
Medicare \$41,314,946 43.5% 38.3% 1.14 40.6% 1.07 32.5% 1.34 41.1% 1.06 Medical Assistance \$10,021,398 10.5% 10.2% 1.03 10.3% 1.02 7.4% 1.43 13.2% 0.80 Commercial \$5,571,439 5.9% 15.3% 0.38 10.7% 0.55 14.2% 0.41 7.7% 0.76 Charity Care \$513,585 0.5% 0.9% 0.63 0.6% 0.85 0.7% 0.75 0.6% 0.84												
Medical Assistance \$10,021,398 10.5% 10.2% 1.03 10.3% 1.02 7.4% 1.43 13.2% 0.80 Commercial \$5,571,439 5.9% 15.3% 0.38 10.7% 0.55 14.2% 0.41 7.7% 0.76 Charity Care \$513,585 0.5% 0.9% 0.63 0.6% 0.85 0.7% 0.75 0.6% 0.84			43.5%	38.3%	1.14	40.6%	1.07	32.5%	1.34	41.1%	1.06	
Commercial \$5,571,439 5.9% 15.3% 0.38 10.7% 0.55 14.2% 0.41 7.7% 0.76 Charity Care \$513,585 0.5% 0.9% 0.63 0.6% 0.85 0.7% 0.75 0.6% 0.84	Medical Assistance	\$10,021,398										
Charity Care \$513,585 0.5% 0.9% 0.63 0.6% 0.85 0.7% 0.75 0.6% 0.84												
	Charity Care	\$513,585	0.5%	0.9%	0.63	0.6%	0.85	0.7%	0.75	0.6%	0.84	
Bad Debt \$992,249; 1.0% 1.0% 1.01 0.8% 1.37 1.0% 1.05 0.1% 9.10	Bad Debt	\$992,249	1.0%	1.0%	1.01	0.8%	1.37	1.0%	1.05	0.1%	9.10	
All Other \$3,556,704 3.7% 3.3% 1.14 4.0% 0.95 2.3% 1.65 4.2% 0.88	All Other	\$3,556,704	3.7%	3.3%	1.14	4.0%	0.95	2.3%	1.65	4.2%	0.88	
Total Deductions \$61,970,321 65.2% 68.9% 0.95 66.9% 0.98 58.1% 1.12 66.9% 0.97	Total Deductions	\$61,970,321	65.2%	68.9%	0.95	66.9%	0.98	58.1%	1.12	66.9%	0.97	
Other Revenue & Net Gains or Losses	Other Revenue & Net Gains	or Losses										
Other Revenue as % of Total Revenue 3.3% 7.1% 0.47 9.8% 0.34 3.4% 0.97 5.4% 0.61	Other Revenue as % of Tot	al Revenue	3.3%	7.1%	0.47	9.8%	0.34	3.4%	0.97	5.4%	0.61	
Net Gains/Losses as % of Net Income 0.0% 19.9% 0.00 21.7% 0.00 3.7% 0.00 N/A N/A	Net Gains/Losses as % of I	Net Income	0.0%	19.9%	0.00	21.7%	0.00	3.7%	0.00	N/A	N/A	
Expenses as % of Total Expenses	Expenses as % of Total Expe	enses										
Salary/Fringe Benefits \$17,243,334 44.1% 41.8% 1.05 38.2% 1.16 44.5% 0.99 47.6% 0.93	Salary/Fringe Benefits							44.5%		47.6%	0.93	
Supplies & Services \$18,440,785 47.2% 52.7% 0.90 57.0% 0.83 48.8% 0.97 44.0% 1.07	Supplies & Services	\$18,440,785		52.7%	0.90	57.0%	0.83	48.8%	0.97	44.0%	1.07	
Capital Component \$3,404,120 8.7% 5.5% 1.59 4.8% 1.81 6.7% 1.30 8.4% 1.03	Capital Component	\$3,404,120	8.7%	5.5%	1.59	4.8%	1.81	6.7%	1.30	8.4%	1.03	
Fiscal Statistics												
Operating Margin (%) -14.4% 7.9% N/A 4.0% N/A 15.2% N/A -31.6% 0.45												
Total Hospital Net Income (%) -14.4% 9.7% N/A 5.0% N/A 15.7% N/A -20.0% 0.72		%)										
Return on Equity (%) -47.5% 8.4% N/A 4.2% N/A 4.9% N/A -7.3% 6.53	Return on Equity (%)											
Current Ratio 5.3 5.5 0.98 2.5 2.14 2.5 2.14 2.6 2.04												
Days in Net Patient Accounts Receivable 50.0 78.5 0.64 157.5 0.32 375.6 0.13 57.4 0.87		ts Receivable										
Equity Financing (%) 79.0% 59.9% 1.32 32.1% 2.46 32.8% 2.41 75.8% 1.04												
Long-Term Debt to Equity Ratio 0.2 0.5 0.50 1.7 0.14 1.6 0.15 0.3 0.88		Ratio										
Times Interest Earned -8.1 16.8 N/A 11.3 N/A 35.8 N/A -10.5 0.77			-									
Total Asset Turnover 0.4 0.5 0.78 0.2 1.53 0.1 4.04 0.3 1.12												
Average Age of Plant (Years) 2.4 20.1 0.12 42.6 0.06 92.3 0.03 1.9 1.28												
Increase (Decrease) Total Net Patient Revenue 24.6% 7.2% 3.41 -2.2% N/A 6.3% 3.92 -4.2% N/A											N/A	
Outpatient Gross Revenue (% of Total GPR) 66.3% 67.5% 0.98 72.2% 0.92 86.0% 0.77 65.8% 1.01	Outpatient Gross Revenue	(% of Total GPR)	66.3%	67.5%	0.98	72.2%	0.92	86.0%	0.77	65.8%	1.01	
Income Statement Assets Liabilities & Fund Balances	Income Sta	tement	:	As	sets		Liabilities & Fund Balances			d Balances		
						\$29.938					\$1,171,161 \$17,670,832	
	Less Deductions			•			Long-T					
Net Patient Revenue \$33,050,807 Other Receivables \$628,396 Other Liabilities \$583,000	Net Patient Revenue		The state of the s									
	Plus Other Revenue											
Total Revenue \$34,180,599 Land, Buildings & Equipment (Net) \$23,486,515			Land, Build	ings & Equipmen	it (Net)	\$23,486,515			, , ,	, , , , , , ,		
	Less Expenses				,		Unrestr	ricted Fund Ba	lance	\$10.32	21,115.00	
	Non-Operating Gains/Losses					, , ,						
Net Income -\$4,907,651 Total Assets \$92,356,494 Total Liabilities & Fund Balance \$92,356,494			Total Asset	S		\$92,356,494	Total Li	abilities & Fun	d Balance			

All GMS Hospitals

Analysis Area

Volume Group

FY 2024 vs. 2023