306 Bellin Health Oconto Hospital
820 Arbutus Avenue
Oconto, WI 54153
920-835-1100

Fiscal Year: 10/01 to 09/30
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Oconto
Analysis Area: Northeastern (4)
Volume Group: 5

Selected Utilization Statistics	FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 4 Value	Analysis Area 4 Ratio	Volume Group 5 Value	Volume Group 5 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	10.2%	65.1%	0.16	62.2%	0.16	54.4%	0.19	7.3%	1.39
Obstetrics	0.0%	43.7%	N/A	37.1%	N/A	33.4%	N/A	0.0%	N/A
Pediatrics	0.0%	77.8%	N/A	17.9%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	10.2%	65.1%	0.16	57.3%	0.18	53.5%	0.19	7.3%	1.39
Average Census (Patients)									
Adult Medical-Surgical	1.0	26.0	0.04	28.3	0.04	13.7	0.07	0.7	1.39
Obstetrics	0.0	5.4	N/A	4.8	N/A	2.2	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	0.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	1.0	47.2	0.02	43.2	0.02	21.3	0.05	0.7	1.39
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.2	0.81	3.8	0.90	3.6	0.96	3.2	1.07
Obstetrics	0.0	2.4	N/A	2.4	N/A	2.1	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	2.9	N/A	1.0	N/A	0.0	N/A
Total Hospital	3.4	4.7	0.72	4.2	0.82	3.8	0.90	3.2	1.07
Surgical Operations									
Inpatient	1	1,075	0.00	822	0.00	330	0.00	2	0.50
Outpatient	802	4,478	0.18	5,976	0.13	2,573	0.31	1,193	0.67
Inpatient as % of All Surgeries	0.1%	18.4%	0.01	12.1%	0.01	11.4%	0.01	0.2%	0.74
Outpatient Visits									
Non-Emergency Visits	18,783	149,200	0.13	224,286	0.08	105,875	0.18	18,976	0.99
Emergency Visits	3,753	17,658	0.21	18,862	0.20	16,199	0.23	3,791	0.99
Full-Time Equivalents (FTEs)									
Administrators	1.0	3.6	0.28	3.5	0.29	2.2	0.46	2.0	0.50
Nurses, Licensed	126.0	231.2	0.55	276.0	0.46	125.9	1.00	104.2	1.21
Ancillary Nursing Personnel	8.0	36.8	0.22	43.4	0.18	25.5	0.31	9.1	0.88
All Other Personnel	190.6	472.1	0.40	499.9	0.38	264.6	0.72	193.7	0.98
Total FTEs	325.6	743.6	0.44	822.8	0.40	418.2	0.78	308.9	1.05
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.6	2.4	0.67	1.9	0.85	2.2	0.74	5.0	0.32
Nurses, Licensed	202.3	155.9	1.30	149.4	1.35	126.2	1.60	258.7	0.78
Ancillary Nursing Personnel	12.8	24.8	0.52	23.5	0.55	25.6	0.50	22.6	0.57
All Other Personnel	306.0	318.4	0.96	270.7	1.13	265.4	1.15	481.1	0.64
Total FTEs	522.8	501.6	1.04	445.5	1.17	419.4	1.25	767.4	0.68

Total Hospital:

Beds Set Up & Staffed	10
Discharges	108
Inpatient Days	371

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

Medicare-certified Swing Beds:

Average Beds Used	5
Discharges	97
Inpatient Days	1,358

Newborn Nursery:

Bassinets	0
Total Births	0
Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	10	108	371	10.2%	1.0	3.4
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	H	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	C	0	0	0	0.0%	0.0	0.0
Burn Care	S	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.
** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	54	40	68.0
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	28	17	33.6
Ancillary Nursing Personnel	5	6	8.0
Medical Assistants	19	12	23.2
Nurse Practitioners	21	15	24.5
Certified Registered Nurse Anesthetists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0
Pharmacists	4	0	4.0
Medical & Clinical LaboratoryTechnicians	6	8	8.9
Surgical Personnel	7	4	7.7
Directors/Managers	10	0	10.0
Food Service Workers	0	0	0.0
Environmental Services Workers	0	0	0.0
Medical & Clinical LaboratoryTechnologists	0	0	0.0
Radiological Services Personnel	7	2	7.3
Sonographers	6	2	6.6
Physician Assistants	16	0	16.0
All Other Radiologic Personnel	12	2	12.8
Respiratory Therapists	0	0	0.0
Occupational Therapists	1	1	1.0
Occupational Therapy Assistants/Aides	0	0	0.0
Physical Therapists	5	7	5.5
Physical Therapy Assistants/Aides	1	0	1.0
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	1	1	1.3
Psychologists	0	0	0.0
Social Workers	2	1	2.2
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	2	3	3.2
Medical Coding Technicians	0	0	0.0
All Other Contracted Staff	0	2	1.2
All Other Health Professionals	23	22	30.2
All Other Personnel	39	17	48.6
Total	**270**	**162**	**325.6**

Total Active Privileged Medical Staff: 371

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Selected Financial Statistics		FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 4 Value	Analysis Area 4 Ratio	Volume Group 5 Value	Volume Group 5 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	$119,745,391	50.2%	49.8%	1.01	50.9%	0.99	52.0%	0.97	49.8%	1.01
Medical Assistance	$24,728,223	10.4%	12.1%	0.86	9.9%	1.05	12.3%	0.84	11.2%	0.92
Commercial	$72,362,219	30.4%	31.6%	0.96	31.5%	0.96	29.9%	1.02	33.7%	0.90
All Other	$21,471,856	9.0%	6.4%	1.40	7.7%	1.17	5.8%	1.56	5.3%	1.71
Deductions as % of Total Gross Patient Revenue										
Medicare	$73,384,631	30.8%	39.1%	0.79	39.6%	0.78	39.9%	0.77	33.6%	0.92
Medical Assistance	$13,128,899	5.5%	9.5%	0.58	7.8%	0.71	9.4%	0.58	8.7%	0.63
Commercial	$41,634,015	17.5%	15.5%	1.13	16.1%	1.08	14.7%	1.19	13.4%	1.31
Charity Care	$1,262,439	0.5%	1.0%	0.53	0.7%	0.77	1.1%	0.50	0.4%	1.20
Bad Debt	$2,910,304	1.2%	1.0%	1.26	0.9%	1.37	1.3%	0.94	1.3%	0.93
All Other	$11,850,599	5.0%	3.7%	1.35	5.0%	0.99	3.1%	1.61	3.1%	1.60
Total Deductions	$144,170,887	60.5%	69.8%	0.87	70.1%	0.86	69.4%	0.87	60.6%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		4.5%	8.6%	0.53	3.6%	1.26	4.6%	0.97	4.3%	1.05
Net Gains/Losses as % of Net Income		0.1%	20.2%	0.00	20.0%	0.00	20.5%	0.00	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	$44,873,864	49.0%	40.7%	1.20	43.8%	1.12	43.6%	1.12	50.3%	0.97
Supplies & Services	$39,941,004	43.6%	54.1%	0.81	50.6%	0.86	50.5%	0.86	40.8%	1.07
Capital Component	$6,833,992	7.5%	5.2%	1.44	5.6%	1.33	6.0%	1.25	8.9%	0.84
Fiscal Statistics										
Operating Margin (%)		7.0%	7.7%	0.92	8.3%	0.84	8.5%	0.83	4.8%	1.45
Total Hospital Net Income (%)		7.0%	9.4%	0.74	10.2%	0.69	10.5%	0.67	4.8%	1.46
Current Ratio		3.0	2.3	1.28	5.8	0.52	11.9	0.25	1.2	2.46
Days in Net Patient Accounts Receivable		30.8	62.7	0.49	55.5	0.56	46.5	0.66	40.2	0.77
Equity Financing (%)		78.7%	62.3%	1.26	81.1%	0.97	85.0%	0.93	56.3%	1.40
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.1	N/A	0.1	N/A	0.0	N/A
Times Interest Earned		27.1	16.0	1.70	14.3	1.90	15.8	1.72	10.0	2.71
Total Asset Turnover		2.2	0.2	10.22	0.7	3.26	0.7	3.37	1.8	1.23
Average Age of Plant (Years)		11.4	14.2	0.80	11.9	0.96	11.5	0.98	8.8	1.28
Increase (Decrease) Total Net Patient Revenue		9.0%	6.9%	1.31	6.6%	1.38	4.7%	1.94	0.0%	190.59
Outpatient Gross Revenue (% of Total GPR)		98.4%	67.9%	1.45	75.5%	1.30	77.9%	1.26	98.2%	1.00

Income Statement	
Gross Patient Revenue (GPR)	$238,307,689
Less Deductions	$144,170,887
Net Patient Revenue	$94,136,802
Plus Other Revenue	$4,426,957
Total Revenue	$98,563,759
Less Expenses	$91,648,860
Non-Operating Gains/Losses	$4,479
Net Income	$6,919,376

Assets	
Cash & Cash Equivalents	$2,554,072
Net Patient Receivables	$7,954,828
Other Receivables	$6,844,435
Land, Buildings & Equipment (Net)	$24,915,301
Other Assets	$2,468,312
Total Assets	$44,736,948

Liabilities & Fund Balances	
Current Liabilities	$6,312,532
Long-Term Debt	$0
Other Liabilities	$3,216,559
Subtotal	$9,529,091
Unrestricted Fund Balance	$34,358,077.00
Restricted Fund Balance	$849,780
Total Liabilities & Fund Balance	$44,736,948