

182 Aurora St. Luke's South Shore
5900 S Lake Dr
Cudahy, WI 53110
414-489-9000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: 5

Control:

		All GMS Hospitals		Analysis Area 2B		Volume Group 5		FY 2024 vs. 2023		
Selected Utilization Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	51.7%	63.0%	0.82	80.7%	0.64	52.6%	0.98	45.9%	1.13	
Obstetrics	0.0%	40.9%	N/A	54.6%	N/A	34.3%	N/A	0.0%	N/A	
Pediatrics	0.0%	77.7%	N/A	101.1%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	51.6%	63.6%	0.81	79.4%	0.65	55.7%	0.93	56.3%	0.92	
Average Census (Patients)										
Adult Medical-Surgical	35.7	25.0	1.43	71.3	0.50	14.2	2.52	31.7	1.13	
Obstetrics	0.0	5.2	N/A	20.4	N/A	2.7	N/A	0.0	N/A	
Pediatrics	0.0	3.9	N/A	19.0	N/A	0.0	N/A	0.0	N/A	
Total Hospital	41.8	46.9	0.89	136.2	0.31	25.1	1.67	45.6	0.92	
Average Length of Stay (Days)										
Adult Medical-Surgical	4.0	4.3	0.93	5.2	0.77	3.7	1.08	4.9	0.83	
Obstetrics	0.0	2.4	N/A	2.6	N/A	2.2	N/A	0.0	N/A	
Pediatrics	0.0	3.9	N/A	3.5	N/A	0.0	N/A	0.0	N/A	
Total Hospital	4.3	4.8	0.89	5.9	0.74	4.0	1.07	4.9	0.89	
Surgical Operations										
Inpatient	445	1,014	0.44	2,671	0.17	345	1.29	408	1.09	
Outpatient	1,978	4,465	0.44	5,204	0.38	2,507	0.79	1,898	1.04	
Inpatient as % of All Surgeries	18.4%	18.5%	0.99	33.9%	0.54	12.1%	1.52	17.7%	1.04	
Outpatient Visits										
Non-Emergency Visits	36,950	139,692	0.26	219,646	0.17	89,118	0.41	33,833	1.09	
Emergency Visits	24,111	17,650	1.37	37,323	0.65	18,665	1.29	22,985	1.05	
Full-Time Equivalents (FTEs)										
Administrators	0.0	4.3	N/A	5.8	N/A	1.8	N/A	5.0	0.00	
Nurses, Licensed	205.9	232.9	0.88	585.8	0.35	125.7	1.64	175.6	1.17	
Ancillary Nursing Personnel	74.7	38.9	1.92	127.2	0.59	26.9	2.78	66.3	1.13	
All Other Personnel	340.3	451.0	0.75	977.8	0.35	225.9	1.51	341.9	1.00	
Total FTEs	620.9	727.1	0.85	1,696.6	0.37	380.3	1.63	588.8	1.05	
FTEs per 100 Patient Census (Adjusted)										
Administrators	0.0	3.0	N/A	1.8	N/A	1.7	N/A	3.5	0.00	
Nurses, Licensed	151.0	160.0	0.94	186.4	0.81	117.5	1.28	122.7	1.23	
Ancillary Nursing Personnel	54.8	26.7	2.05	40.5	1.35	25.1	2.18	46.3	1.18	
All Other Personnel	249.5	309.9	0.81	311.1	0.80	211.2	1.18	238.9	1.04	
Total FTEs	455.3	499.6	0.91	539.7	0.84	355.6	1.28	411.4	1.11	

Total Hospital:

Beds Set Up & Staffed 81
Discharges 3,542
Inpatient Days 15,287

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 0
Total Births 0
Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	69	3,224	13,056	51.7%	35.7	4.0
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	H	0	0	0	0.0%	0.0	0.0
Palliative Care	H	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	H	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	H	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	12	319	2,231	50.8%	6.1	7.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	0	0	0.0	Radiological Services Personnel	23	7	27.3
Dentists	0	0	0.0	Sonographers	2	3	4.5
Medical & Dental Residents	0	0	0.0	Physician Assistants	5	2	5.6
Dental Hygienists	0	0	0.0	Surgical Technicians	5	3	6.1
Registered Nurses	155	64	195.9	Respiratory Therapists	9	6	12.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	3	7	5.1
Licensed Practical Nurses	2	0	2.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	42	75	74.7	Physical Therapists	9	4	11.4
Medical Assistants	13	1	13.4	Physical Therapy Assistants/Aides	0	4	1.9
Nurse Practitioners	7	0	7.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	0	2	1.8
Clinical Nurse Specialists	1	0	1.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	4	6.0	Social Workers	5	4	6.1
Pharmacists	8	0	8.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	13	9	18.5	Pharmacy Technicians	13	10	16.0
Surgical Personnel	9	0	9.0	Medical Coding Technicians	2	0	2.0
Directors/Managers	19	1	19.2	All Other Contracted Staff	0	0	0.0
Food Service Workers	10	18	18.7	All Other Health Professionals	22	9	26.1
Environmental Services Workers	23	13	28.0	All Other Personnel	66	25	79.1
Medical & Clinical LaboratoryTechnologists	6	2	6.7				
All Other Radiologic Personnel	5	9	7.8				
				Total	480	282	620.9
Total Active Privileged Medical Staff: 578							

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023	
Selected Financial Statistics			FY 2024		2B		5		FY 2023	
			Value	Ratio	Value	Ratio	Value	Ratio	Ratio	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$328,818,187	58.7%	49.1%	1.19	48.4%	1.21	52.1%	1.13	56.6%	1.04
Medical Assistance	\$80,029,878	14.3%	13.0%	1.10	19.2%	0.75	14.2%	1.00	18.5%	0.77
Commercial	\$134,112,277	23.9%	32.2%	0.74	29.3%	0.82	28.2%	0.85	21.9%	1.09
All Other	\$17,552,224	3.1%	5.7%	0.55	3.1%	1.00	5.5%	0.57	3.0%	1.05
Deductions as % of Total Gross Patient Revenue										
Medicare	\$277,936,039	49.6%	38.3%	1.30	39.0%	1.27	40.1%	1.24	48.7%	1.02
Medical Assistance	\$69,666,124	12.4%	10.2%	1.22	14.8%	0.84	11.1%	1.12	15.5%	0.80
Commercial	\$70,555,163	12.6%	15.3%	0.82	14.8%	0.85	13.8%	0.91	11.1%	1.13
Charity Care	\$7,835,516	1.4%	0.9%	1.64	1.1%	1.27	1.1%	1.30	1.1%	1.25
Bad Debt	\$6,808,031	1.2%	1.0%	1.18	0.9%	1.32	1.3%	0.90	1.1%	1.08
All Other	\$4,527,235	0.8%	3.3%	0.25	1.6%	0.52	2.3%	0.35	0.9%	0.85
Total Deductions	\$437,328,108	78.0%	68.9%	1.13	72.2%	1.08	69.7%	1.12	78.4%	0.99
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.4%	7.1%	0.35	9.4%	0.26	3.2%	0.77	2.9%	0.84
Net Gains/Losses as % of Net Income		0.0%	19.9%	N/A	N/A	N/A	14.9%	N/A	0.9%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$52,054,487	47.7%	41.8%	1.14	34.7%	1.37	42.3%	1.13	43.1%	1.11
Supplies & Services	\$52,885,883	48.5%	52.7%	0.92	60.4%	0.80	52.4%	0.92	53.4%	0.91
Capital Component	\$4,167,270	3.8%	5.5%	0.70	4.9%	0.78	5.3%	0.72	3.5%	1.10
Fiscal Statistics										
Operating Margin (%)		13.6%	7.9%	1.73	11.0%	1.24	8.2%	1.66	7.3%	1.85
Total Hospital Net Income (%)		13.6%	9.7%	1.41	10.4%	1.30	9.5%	1.43	7.4%	1.84
Return on Equity (%)		6.8%	8.4%	0.80	10.9%	0.62	7.9%	0.85	3.5%	1.95
Current Ratio		25.3	5.5	4.63	14.7	1.72	11.5	2.20	23.7	1.07
Days in Net Patient Accounts Receivable		49.8	78.5	0.63	54.8	0.91	51.6	0.96	66.6	0.75
Equity Financing (%)		96.4%	59.9%	1.61	88.9%	1.08	85.9%	1.12	96.2%	1.00
Long-Term Debt to Equity Ratio		0.0	0.5	N/A	0.1	N/A	0.1	N/A	0.0	N/A
Times Interest Earned		47.2	16.8	2.81	17.7	2.67	20.0	2.37	22.6	2.09
Total Asset Turnover		0.5	0.5	1.01	0.7	0.66	0.7	0.68	0.5	1.03
Average Age of Plant (Years)		17.8	20.1	0.89	14.8	1.21	13.0	1.37	18.8	0.95
Increase (Decrease) Total Net Patient Revenue		7.9%	7.2%	1.10	6.7%	1.18	5.0%	1.59	7.3%	1.09
Outpatient Gross Revenue (% of Total GPR)		64.6%	67.5%	0.96	55.8%	1.16	75.8%	0.85	66.4%	0.97

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$560,512,566	Cash & Cash Equivalents	\$210,060,547	Current Liabilities	\$9,322,123
Less Deductions	\$437,328,108	Net Patient Receivables	\$16,751,331	Long-Term Debt	\$0
Net Patient Revenue	\$123,184,458	Other Receivables	\$131,684	Other Liabilities	\$159,907
Plus Other Revenue	\$3,091,922			Subtotal	\$9,482,030
Total Revenue	\$126,276,382	Land, Buildings & Equipment (Net)	\$28,120,376		
Less Expenses	\$109,107,640	Other Assets	\$8,716,948	Unrestricted Fund Balance	\$254,298,856.00
Non-Operating Gains/Losses	\$0			Restricted Fund Balance	\$0
Net Income	\$17,168,742	Total Assets	\$263,780,886	Total Liabilities & Fund Balance	\$263,780,886