

337 Milwaukee Rehabilitation Hospital at Greenfield
3200 S 103rd St
Greenfield, WI 53227

Fiscal Year: 01/01 to 12/31
Type: Rehabilitation

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: N/A

Control: Partnership

		FY 2025 vs. 2024		
Selected Utilization Statistics	FY 2025	FY 2024	Ratio	
Occupancy Rate (%)				
Rehabilitation & Physical Medicine	74.7%	72.2%	1.03	
Total Hospital	74.7%	72.2%	1.03	
Average Census (Patients)				
Rehabilitation & Physical Medicine	29.9	28.9	1.03	
Total Hospital	29.9	28.9	1.03	
Average Length of Stay (Days)				
Rehabilitation & Physical Medicine	13.6	13.7	0.99	
Total Hospital	14.8	13.7	0.99	
Outpatient Visits				
Non-Emergency Visits				
Emergency Visits				
Full-Time Equivalents (FTEs)				
Administrators	1.0	2.0	0.50	
Nurses, Licensed	51.8	15.6	3.32	
Physical Therapists	7.1	5.5	1.28	
Occupational Therapists	6.5	4.7	1.37	
All Other Personnel	140.2	28.3	4.95	
Total FTEs	240.1	68.2	3.52	
FTEs per 100 Patient Census (Adjusted)				
Administrators	2.8	7.0	0.40	
Nurses, Licensed	146.1	54.9	2.66	
Physical Therapists	19.9	19.4	1.03	
Occupational Therapists	18.2	16.5	1.10	
All Other Personnel	395.5	99.6	3.97	
Total FTEs	677.3	240.1	2.82	

Total Hospital:
Beds Set Up & Staffed 40
Discharges 735
Inpatient Days 10,907

Contract with:
Health Maintenance
Organization (HMO) No
Preferred Provider
Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	H	40	803	10,907	74.7%	29.9	13.6
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	32	17	33.7	Respiratory Therapists	1	2	1.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	6	14	6.5
Licensed Practical Nurses	15	9	18.1	Occupational Therapy Assistants/Aides	1	4	1.6
Ancillary Nursing Personnel	86	52	90.2	Physical Therapists	6	17	7.1
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	3	6	3.2
Nurse Practitioners	0	0	0.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	2	1	2.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	2	0	2.0	Social Workers	4	2	4.0
Pharmacists	1	6	2.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	0	0	0.0	Pharmacy Technicians	1	0	1.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	14	0	14.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	6	2	6.6	All Other Health Professionals	3	9	3.8
Environmental Services Workers	13	1	13.0	All Other Personnel	28	8	29.3
Medical & Clinical LaboratoryTechnologists	0	0	0.0				
				Total	225	150	240.1
Total Active Privileged Medical Staff: 45							

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Selected Financial Statistics			FY 2025 vs. 2024	
	FY 2025		FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue				
Medicare	\$25,131,200	63.5%	68.1%	0.93
Medical Assistance	\$7,368,600	18.6%	17.9%	1.04
Commercial	\$6,428,500	16.3%	14.0%	1.16
All Other	\$625,900	1.6%	0.0%	N/A
Deductions as % of Total Gross Patient Revenue				
Medicare	\$10,258,400	25.9%	30.2%	0.86
Medical Assistance	\$3,502,000	8.9%	7.9%	1.12
Commercial	\$83,000	0.2%	6.2%	0.03
Charity Care	\$0	0.0%	0.0%	N/A
Bad Debt	\$219,900	0.6%	0.4%	1.31
All Other	\$214,300	0.5%	0.0%	N/A
Total Deductions	\$17,514,200	44.3%	44.8%	0.99
Other Revenue & Net Gains or Losses				
Other Revenue as % of Total Revenue	0.1%		0.2%	0.84
Net Gains/Losses as % of Net Income	N/A		N/A	N/A
Expenses as % of Total Expenses				
Salary/Fringe Benefits	\$9,247,000	48.0%	48.1%	1.00
Supplies & Services	\$7,224,100	37.5%	35.4%	1.06
Capital Component	\$2,796,400	14.5%	16.5%	0.88
Fiscal Statistics				
Operating Margin (%)	12.7%		9.9%	1.28
Total Hospital Net Income (%)	11.4%		8.8%	1.30
Current Ratio	2.9		2.5	1.14
Days in Net Patient Accounts Receivable	57.6		58.8	0.98
Equity Financing (%)	59.9%		53.5%	1.12
Long-Term Debt to Equity Ratio	0.1		0.3	0.58
Times Interest Earned	111.9		35.8	3.13
Total Asset Turnover	4.1		3.6	1.15
Average Age of Plant (Years)	3.1		2.0	1.55
Increase (Decrease) Total Net Patient Revenue	9.8%		114.5%	0.09
Outpatient Gross Revenue (% of Total GPR)	N/A		N/A	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$39,554,200	Cash & Cash Equivalents	\$591,000	Current Liabilities	\$1,498,300
Less Deductions	\$17,514,200	Net Patient Receivables	\$3,479,000	Long-Term Debt	\$467,000
Net Patient Revenue	\$22,040,000	Other Receivables	\$0	Other Liabilities	\$192,000
Plus Other Revenue	\$32,000			Subtotal	\$2,157,300
Total Revenue	\$22,072,000	Land, Buildings & Equipment (Net)	\$841,000	Unrestricted Fund Balance	\$3,218,800
Less Expenses	\$19,267,500	Other Assets	\$465,100	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$320,000			Total Liabilities & Fund Balance	\$5,376,100
Net Income	\$2,484,500	Total Assets	\$5,376,100		