

140 Waukesha County Mental Health Center
1501 Airport Rd
Waukesha, WI 53188
262-548-7957

Fiscal Year: 01/01 to 12/31
Type: Psychiatric

County: Waukesha
Analysis Area: Southeastern (2A)
Volume Group:

Control:

		All PSYCH Hospitals		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)					
Psychiatric	57.9%	72.7%	0.80	74.2%	0.78
Alcoholism/Chemical Dependency	0.0%	61.1%	N/A	0.0%	N/A
Total Hospital	57.9%	70.6%	0.82	74.2%	0.78
Average Census (Patients)					
Psychiatric	9.3	19.0	0.49	10.4	0.89
Alcoholism/Chemical Dependency	0.0	3.7	N/A	0.0	N/A
Total Hospital	9.3	31.2	0.30	10.4	0.89
Average Length of Stay (Days)					
Psychiatric	7.0	6.0	1.17	7.9	0.88
Alcoholism/Chemical Dependency	0.0	4.4	N/A	0.0	N/A
Total Hospital	7.0	6.5	1.08	7.4	0.94
Outpatient Visits					
Non-Emergency Visits	0	46,690	N/A	0	N/A
Emergency Visits	0	1,340	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	1.5	3.9	0.39	1.5	1.00
Nurses, Licensed	14.8	40.1	0.37	17.0	0.87
Psychologists	0.4	0.9	0.46	0.5	0.80
Social Workers	0.2	29.9	0.01	0.0	N/A
All Other Personnel	13.6	69.4	0.20	16.5	0.83
Total FTEs	31.5	210.8	0.15	35.5	0.89
FTEs per 100 Patient Census (Adjusted)					
Administrators	16.4	6.7	2.46	14.8	1.11
Nurses, Licensed	161.1	69.1	2.33	167.3	0.96
Psychologists	4.4	1.5	2.91	4.9	0.89
Social Workers	2.2	51.4	0.04	0.0	N/A
All Other Personnel	148.8	119.5	1.25	161.9	0.92
Total FTEs	343.7	362.9	0.95	348.9	0.99

Total Hospital:

Beds Set Up & Staffed 16
Discharges 487
Inpatient Days 3,393

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

140 Waukesha County Mental Health Center
Waukesha, WI 53188

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	H	16	487	3,393	57.9%	9.3	7.0
Alcoholism/chemical dependency	H	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

140 Waukesha County Mental Health Center

Waukesha, WI 53188

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	2	1.5	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	12	10	12.8	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	1	2	1.0
Licensed Practical Nurses	1	0	1.0	Occupational Therapy Assistants/Aides	2	0	2.3
Ancillary Nursing Personnel	6	13	6.7	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	1	0	1.0	Recreational Therapists	2	2	2.4
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	1	0.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	0	1	0.2
Pharmacists	0	0	0.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	0	0	0.0	Pharmacy Technicians	0	0	0.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	0	0	0.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	1	0	1.0	All Other Health Professionals	0	1	0.3
Environmental Services Workers	0	0	0.0	All Other Personnel	0	0	0.0
Medical & Clinical Laboratory Technologists	0	0	0.0				
All Other Radiologic Personnel	0	0	0.0				
				Total	28	32	31.5
Total Active Privileged Medical Staff: 10							

140 Waukesha County Mental Health Center
Waukesha, WI 53188

			All PSYCH Hospitals		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$1,763,405	31.5%	11.0%	2.86	27.4%	1.15
Medical Assistance	\$2,178,218	38.9%	36.9%	1.05	40.1%	0.97
Commercial	\$1,286,140	23.0%	48.4%	0.47	21.8%	1.05
All Other	\$376,217	6.7%	3.7%	1.84	10.7%	0.62
Deductions as % of Total Gross Patient Revenue						
Medicare	\$1,404,596	25.1%	7.6%	3.29	22.0%	1.14
Medical Assistance	\$514,305	9.2%	23.0%	0.40	21.0%	0.44
Commercial	\$940,445	16.8%	21.9%	0.77	13.9%	1.21
Charity Care	\$0	0.0%	1.1%	N/A	0.0%	N/A
Bad Debt	\$0	0.0%	1.0%	N/A	0.0%	N/A
All Other	-\$12,360	-0.2%	2.4%	N/A	3.1%	N/A
Total Deductions	\$2,846,986	50.8%	57.1%	0.89	60.0%	0.85
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		61.3%	5.9%	10.36	68.4%	0.90
Net Gains/Losses as % of Net Income		0.0%	196.4%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$4,444,936	62.3%	61.3%	1.02	55.5%	1.12
Supplies & Services	\$2,503,333	35.1%	33.1%	1.06	42.1%	0.83
Capital Component	\$184,477	2.6%	5.6%	0.46	2.4%	1.07
Fiscal Statistics						
Operating Margin (%)		0.0%	-2.0%	N/A	0.0%	N/A
Total Hospital Net Income (%)		0.0%	2.0%	N/A	0.0%	N/A
Return on Equity (%)		0.0%	3.6%	N/A	0.0%	N/A
Current Ratio		0.00	1.3	N/A	0.00	N/A
Days in Net Patient Accounts Receivable		0.00	48.9	N/A	0.00	N/A
Equity Financing (%)		0.0%	48.7%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.4	N/A	0.00	N/A
Times Interest Earned		0.00	3.2	N/A	0.00	N/A
Total Asset Turnover		0.00	0.8	N/A	0.00	N/A
Average Age of Plant (Years)		0.00	6.8	N/A	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		12.6%	6.3%	2.00	30.9%	0.41
Outpatient Gross Revenue (% of Total GPR)		N/A	48.8%	N/A	N/A	N/A
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$5,603,980		Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$2,846,986		Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$2,756,994		Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$4,375,751				Subtotal	\$0
Total Revenue	\$7,132,746		Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$7,132,746		Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0				Total Liabilities & Fund Balance	\$0
Net Income	\$0		Total Assets	\$0		