

112 Crossing Rivers Health
 37868 US Highway 18
 Prairie du Chien, WI 53821
 608-357-2000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Crawford
 Analysis Area: Southwestern (5B)
 Volume Group: 4

		All GMS Hospitals		Analysis Area 5B		Volume Group 4		FY 2025 vs. 2024		
Selected Utilization Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	22.5%	65.1%	0.35	52.1%	0.43	42.9%	0.52	13.0%	1.73	
Obstetrics	18.1%	43.7%	0.41	64.8%	0.28	21.5%	0.84	15.8%	1.14	
Pediatrics	0.0%	77.8%	N/A	35.8%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	21.8%	65.1%	0.33	56.1%	0.39	43.5%	0.50	14.6%	1.49	
Average Census (Patients)										
Adult Medical-Surgical	4.7	26.0	0.18	18.9	0.25	9.5	0.50	2.7	1.73	
Obstetrics	0.7	5.4	0.13	4.6	0.16	1.0	0.75	0.6	1.14	
Pediatrics	0.0	3.9	N/A	0.8	N/A	0.0	N/A	0.0	N/A	
Total Hospital	5.4	47.2	0.12	31.2	0.17	13.7	0.40	3.6	1.49	
Average Length of Stay (Days)										
Adult Medical-Surgical	3.2	4.2	0.75	3.5	0.91	3.5	0.92	4.8	0.67	
Obstetrics	2.1	2.4	0.86	2.0	1.03	2.1	1.01	1.9	1.08	
Pediatrics	0.0	4.0	N/A	2.1	N/A	0.0	N/A	0.0	N/A	
Total Hospital	3.7	4.7	0.77	4.3	0.85	3.7	1.00	3.3	1.11	
Surgical Operations										
Inpatient	82	1,075	0.08	865	0.09	211	0.39	66	1.24	
Outpatient	1,031	4,478	0.23	3,746	0.28	1,974	0.52	1,141	0.90	
Inpatient as % of All Surgeries	7.4%	18.4%	0.40	15.2%	0.48	9.6%	0.76	5.5%	1.35	
Outpatient Visits										
Non-Emergency Visits	6,229	149,200	0.04	150,614	0.04	83,974	0.07	7,407	0.84	
Emergency Visits	6,544	17,658	0.37	15,730	0.42	11,306	0.58	5,969	1.10	
Full-Time Equivalents (FTEs)										
Administrators	6.0	3.6	1.68	3.7	1.64	2.6	2.27	6.0	1.00	
Nurses, Licensed	98.4	231.2	0.43	133.9	0.73	89.8	1.10	91.4	1.08	
Ancillary Nursing Personnel	8.4	36.8	0.23	19.6	0.43	11.6	0.72	9.0	0.93	
All Other Personnel	196.3	472.1	0.42	380.4	0.52	194.6	1.01	193.8	1.01	
Total FTEs	309.0	743.6	0.42	537.6	0.57	298.7	1.03	300.1	1.03	
FTEs per 100 Patient Census (Adjusted)										
Administrators	12.1	2.4	5.02	2.2	5.60	3.5	3.49	14.2	0.85	
Nurses, Licensed	198.2	155.9	1.27	78.8	2.51	117.7	1.68	215.5	0.92	
Ancillary Nursing Personnel	16.8	24.8	0.68	11.5	1.46	15.3	1.10	21.2	0.79	
All Other Personnel	395.3	318.4	1.24	224.0	1.76	255.2	1.55	457.1	0.86	
Total FTEs	622.4	501.6	1.24	316.5	1.97	391.7	1.59	708.0	0.88	

Total Hospital:

Beds Set Up & Staffed 25
 Discharges 541
 Inpatient Days 1,988

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 2
 Discharges 86
 Inpatient Days 744

Newborn Nursery:

Bassinets 4
 Total Births 125
 Newborn Days 222

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	21	541	1,724	22.5%	4.7	3.2
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	4	128	264	18.1%	0.7	2.1
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	6	0	6.0	Radiological Services Personnel	10	2	11.6
Dentists	0	0	0.0	Sonographers	2	1	2.8
Medical & Dental Residents	0	0	0.0	Physician Assistants	1	1	1.8
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	1	0.4
Registered Nurses	71	15	79.2	Respiratory Therapists	6	2	6.9
Certified Nurse Midwives	1	0	1.0	Occupational Therapists	1	1	1.8
Licensed Practical Nurses	6	1	6.7	Occupational Therapy Assistants/Aides	1	2	1.8
Ancillary Nursing Personnel	7	2	8.4	Physical Therapists	4	1	4.7
Medical Assistants	7	0	7.0	Physical Therapy Assistants/Aides	5	0	5.0
Nurse Practitioners	8	3	8.5	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	3	0	3.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	2	0	2.0	Social Workers	3	2	4.3
Pharmacists	1	2	1.8	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	3	1	4.0	Pharmacy Technicians	3	0	3.0
Surgical Personnel	4	0	4.0	Medical Coding Technicians	4	0	4.0
Directors/Managers	23	0	23.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	9	0	9.0	All Other Health Professionals	19	1	19.8
Environmental Services Workers	13	2	14.1	All Other Personnel	57	4	58.2
Medical & Clinical LaboratoryTechnologists	5	1	5.1				
				Total	285	45	309.0
Total Active Privileged Medical Staff: 51							

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2025 vs. 2024	
Selected Financial Statistics			FY 2025		5B		4		FY 2024	
			Value	Ratio	Value	Ratio	Value	Ratio	Ratio	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$64,046,005	45.6%	49.8%	0.91	49.1%	0.93	51.6%	0.88	46.4%	0.98
Medical Assistance	\$14,103,124	10.0%	12.1%	0.83	8.4%	1.19	11.2%	0.89	14.2%	0.71
Commercial	\$53,739,685	38.3%	31.6%	1.21	33.6%	1.14	32.6%	1.17	33.8%	1.13
All Other	\$8,571,472	6.1%	6.4%	0.95	8.9%	0.69	4.5%	1.35	5.7%	1.07
Deductions as % of Total Gross Patient Revenue										
Medicare	\$28,441,740	20.2%	39.1%	0.52	36.1%	0.56	37.6%	0.54	23.5%	0.86
Medical Assistance	\$9,845,774	7.0%	9.5%	0.74	6.7%	1.04	8.7%	0.81	9.0%	0.78
Commercial	\$11,022,336	7.8%	15.5%	0.51	15.5%	0.51	14.2%	0.55	8.8%	0.90
Charity Care	\$503,424	0.4%	1.0%	0.36	1.5%	0.25	0.8%	0.45	0.1%	2.51
Bad Debt	\$2,123,265	1.5%	1.0%	1.56	0.9%	1.65	1.6%	0.95	1.0%	1.55
All Other	\$14,457,824	10.3%	3.7%	2.79	6.5%	1.57	2.8%	3.66	2.1%	4.98
Total Deductions	\$66,394,363	47.3%	69.8%	0.68	67.3%	0.70	65.8%	0.72	44.4%	1.06
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.7%	8.6%	0.08	20.7%	0.03	3.1%	0.22	0.8%	0.85
Net Gains/Losses as % of Net Income		66.4%	20.2%	3.28	83.1%	0.80	7.3%	9.12	38.7%	1.72
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$44,746,033	62.0%	40.7%	1.52	52.5%	1.18	48.3%	1.28	60.8%	1.02
Supplies & Services	\$22,436,516	31.1%	54.1%	0.57	43.2%	0.72	45.8%	0.68	32.3%	0.96
Capital Component	\$4,966,720	6.9%	5.2%	1.33	4.3%	1.60	5.9%	1.16	6.9%	1.00
Fiscal Statistics										
Operating Margin (%)		3.3%	7.7%	0.43	0.8%	4.03	8.3%	0.39	4.2%	0.77
Total Hospital Net Income (%)		9.1%	9.4%	0.97	4.6%	1.98	8.9%	1.02	6.7%	1.36
Current Ratio		6.1	2.3	2.62	36.2	0.17	7.0	0.87	6.2	0.99
Days in Net Patient Accounts Receivable		53.2	62.7	0.85	34.7	1.53	48.4	1.10	51.5	1.03
Equity Financing (%)		74.8%	62.3%	1.20	89.4%	0.84	97.8%	0.76	73.1%	1.02
Long-Term Debt to Equity Ratio		0.3	0.4	0.74	0.0	5.63	0.1	3.70	0.3	0.88
Times Interest Earned		9.4	16.0	0.59	27.0	0.35	27.2	0.34	7.2	1.30
Total Asset Turnover		0.6	0.2	2.85	0.8	0.77	0.8	0.75	0.6	0.96
Average Age of Plant (Years)		11.4	14.2	0.80	9.5	1.20	12.5	0.91	11.0	1.04
Increase (Decrease) Total Net Patient Revenue		1.6%	6.9%	0.22	8.3%	0.19	6.5%	0.24	8.7%	0.18
Outpatient Gross Revenue (% of Total GPR)		90.5%	67.9%	1.33	82.3%	1.10	81.6%	1.11	90.5%	1.00

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$140,460,286	Cash & Cash Equivalents	\$22,296,084	Current Liabilities	\$5,711,578
Less Deductions	\$66,394,363	Net Patient Receivables	\$10,792,262	Long-Term Debt	\$24,843,862
Net Patient Revenue	\$74,065,923	Other Receivables	\$313,424	Other Liabilities	\$0
Plus Other Revenue	\$516,149			Subtotal	\$30,555,440
Total Revenue	\$74,582,072	Land, Buildings & Equipment (Net)	\$34,458,680		
Less Expenses	\$72,149,269	Other Assets	\$53,499,149	Unrestricted Fund Balance	\$90,525,871.00
Non-Operating Gains/Losses	\$4,814,901			Restricted Fund Balance	\$278,288
Net Income	\$7,247,704	Total Assets	\$121,359,599	Total Liabilities & Fund Balance	\$121,359,599