

025 Lafayette Hospital + Clinics
 211 Bev Anderson Drive
 Darlington, WI 53530
 608-776-4466

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: County

County: Lafayette
 Analysis Area: Southern (1)
 Volume Group: 2

		All GMS Hospitals		Analysis Area 1		Volume Group 2		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	5.0%	65.1%	0.08	60.7%	0.08	18.8%	0.27	5.7%	0.88
Obstetrics	0.0%	43.7%	N/A	42.2%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.8%	N/A	69.2%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	5.1%	65.1%	0.08	61.1%	0.08	18.9%	0.27	5.8%	0.87
Average Census (Patients)									
Adult Medical-Surgical	1.2	26.0	0.05	29.5	0.04	2.5	0.50	1.4	0.88
Obstetrics	0.0	5.4	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	5.7	N/A	0.0	N/A	0.0	N/A
Total Hospital	1.3	47.2	0.03	55.8	0.02	2.8	0.45	1.5	0.87
Average Length of Stay (Days)									
Adult Medical-Surgical	3.1	4.2	0.73	4.5	0.69	3.1	0.99	3.1	1.01
Obstetrics	0.0	2.4	N/A	2.6	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.1	4.7	0.65	4.9	0.63	3.1	0.98	3.0	1.01
Surgical Operations									
Inpatient	0	1,075	N/A	921	N/A	165	N/A	11	0.00
Outpatient	943	4,478	0.21	4,641	0.20	2,649	0.36	763	1.24
Inpatient as % of All Surgeries	0.0%	18.4%	N/A	16.0%	N/A	4.5%	N/A	1.4%	0.00
Outpatient Visits									
Non-Emergency Visits	45,683	149,200	0.31	209,304	0.22	34,765	1.31	49,768	0.92
Emergency Visits	2,629	17,658	0.15	19,147	0.14	4,686	0.56	2,346	1.12
Full-Time Equivalents (FTEs)									
Administrators	4.0	3.6	1.12	5.3	0.75	2.1	1.89	4.0	1.00
Nurses, Licensed	54.8	231.2	0.24	320.9	0.17	40.4	1.36	53.8	1.02
Ancillary Nursing Personnel	9.5	36.8	0.26	41.6	0.23	4.4	2.18	7.0	1.36
All Other Personnel	133.9	472.1	0.28	703.5	0.19	80.2	1.67	126.9	1.06
Total FTEs	202.3	743.6	0.27	1,071.4	0.19	127.1	1.59	191.7	1.05
FTEs per 100 Patient Census (Adjusted)									
Administrators	15.0	2.4	6.24	3.2	4.74	9.7	1.55	14.0	1.07
Nurses, Licensed	205.8	155.9	1.32	191.1	1.08	185.6	1.11	188.3	1.09
Ancillary Nursing Personnel	35.7	24.8	1.44	24.8	1.44	20.1	1.78	24.4	1.46
All Other Personnel	502.8	318.4	1.58	418.9	1.20	368.5	1.36	444.2	1.13
Total FTEs	759.3	501.6	1.51	637.9	1.19	583.9	1.30	670.9	1.13

Total Hospital:

Beds Set Up & Staffed 25
 Discharges 150
 Inpatient Days 461

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 2
 Discharges 19
 Inpatient Days 196

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	25	147	455	5.0%	1.2	3.1
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	H	0	3	6	0.0%	0.0	2.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	4	0	4.0	Radiological Services Personnel	12	2	12.8
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	5	0	5.0	Physician Assistants	4	1	4.9
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	1	0	1.0
Registered Nurses	44	8	46.8	Respiratory Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	1	0	1.0
Licensed Practical Nurses	1	0	1.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	8	12	9.5	Physical Therapists	2	0	2.0
Medical Assistants	7	0	7.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	5	0	5.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	2	1	2.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	0	3.0	Social Workers	1	1	1.8
Pharmacists	1	0	1.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	5	0	5.0	Pharmacy Technicians	1	0	1.0
Surgical Personnel	4	0	4.0	Medical Coding Technicians	5	0	5.0
Directors/Managers	18	0	18.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	6	1	6.3	All Other Health Professionals	0	0	0.0
Environmental Services Workers	8	0	8.0	All Other Personnel	45	0	45.0
Medical & Clinical LaboratoryTechnologists	2	0	2.0				
				Total	196	15	202.3
Total Active Privileged Medical Staff: 118							

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Darlington, WI 53530			All GMS Hospitals		Analysis Area		Volume Group		FY 2025 vs. 2024		
Selected Financial Statistics			FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$36,211,315	55.5%	49.8%	1.11	43.8%	1.27	49.0%	1.13	53.0%	1.05	
Medical Assistance	\$4,600,950	7.0%	12.1%	0.58	10.8%	0.65	9.6%	0.73	7.6%	0.92	
Commercial	\$23,253,091	35.6%	31.6%	1.13	34.8%	1.02	37.5%	0.95	37.5%	0.95	
All Other	\$1,213,246	1.9%	6.4%	0.29	10.7%	0.17	3.9%	0.48	1.9%	1.00	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$15,087,589	23.1%	39.1%	0.59	34.4%	0.67	33.6%	0.69	25.6%	0.90	
Medical Assistance	\$3,107,779	4.8%	9.5%	0.50	8.5%	0.56	6.7%	0.71	4.0%	1.18	
Commercial	\$7,444,233	11.4%	15.5%	0.74	18.3%	0.62	14.8%	0.77	14.2%	0.80	
Charity Care	\$138,385	0.2%	1.0%	0.21	0.7%	0.32	0.5%	0.41	0.2%	1.20	
Bad Debt	\$730,147	1.1%	1.0%	1.15	1.2%	0.96	0.9%	1.20	1.2%	0.91	
All Other	\$591,063	0.9%	3.7%	0.25	5.9%	0.15	4.0%	0.22	0.4%	2.43	
Total Deductions	\$27,099,196	41.5%	69.8%	0.60	68.9%	0.60	60.6%	0.69	45.6%	0.91	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		5.3%	8.6%	0.62	5.1%	1.05	4.3%	1.23	4.9%	1.09	
Net Gains/Losses as % of Net Income		N/A	20.2%	N/A	68.8%	N/A	3.6%	N/A	N/A	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$20,239,375	47.0%	40.7%	1.15	41.8%	1.12	39.9%	1.18	50.1%	0.94	
Supplies & Services	\$16,698,163	38.8%	54.1%	0.72	52.1%	0.74	52.8%	0.73	42.2%	0.92	
Capital Component	\$6,147,864	14.3%	5.2%	2.75	6.0%	2.36	7.3%	1.97	7.8%	1.84	
Fiscal Statistics											
Operating Margin (%)		-6.8%	7.7%	N/A	2.5%	N/A	15.5%	N/A	-11.0%	0.62	
Total Hospital Net Income (%)		-5.7%	9.4%	N/A	7.5%	N/A	15.9%	N/A	-9.7%	0.59	
Current Ratio		2.6	2.3	1.09	2.0	1.28	1.1	2.25	0.8	3.04	
Days in Net Patient Accounts Receivable		48.4	62.7	0.77	52.9	0.92	75.3	0.64	54.4	0.89	
Equity Financing (%)		30.8%	62.3%	0.49	61.4%	0.50	54.9%	0.56	20.4%	1.51	
Long-Term Debt to Equity Ratio		2.0	0.4	5.33	0.4	4.81	0.5	3.95	2.5	0.78	
Times Interest Earned		-0.8	16.0	N/A	8.3	N/A	23.3	N/A	-2.0	0.39	
Total Asset Turnover		0.5	0.2	2.43	0.4	1.49	0.0	14.46	0.5	1.14	
Average Age of Plant (Years)		4.0	14.2	0.28	12.5	0.32	11.1	0.36	8.2	0.48	
Increase (Decrease) Total Net Patient Revenue		22.8%	6.9%	3.30	6.0%	3.82	5.7%	4.01	11.4%	2.00	
Outpatient Gross Revenue (% of Total GPR)		95.3%	67.9%	1.40	66.1%	1.44	87.1%	1.09	93.1%	1.02	
Income Statement			Assets			Liabilities & Fund Balances					
Gross Patient Revenue (GPR)	\$65,278,602		Cash & Cash Equivalents		\$533,698	Current Liabilities		\$3,474,140			
Less Deductions	\$27,099,196		Net Patient Receivables		\$5,066,875	Long-Term Debt		\$46,906,527			
Net Patient Revenue	\$38,179,406		Other Receivables		\$1,922,993	Other Liabilities		\$2,975,979			
Plus Other Revenue	\$2,153,690					Subtotal		\$53,356,646			
Total Revenue	\$40,333,096		Land, Buildings & Equipment (Net)		\$59,397,612	Unrestricted Fund Balance		\$23,738,158.00			
Less Expenses	\$43,085,402		Other Assets		\$10,173,626	Restricted Fund Balance		\$0			
Non-Operating Gains/Losses	\$415,309					Total Liabilities & Fund Balance		\$77,094,804			
Net Income	-\$2,336,997		Total Assets		\$77,094,804						