

349 Shorewood Behavioral Health
 5401 Quarry Park Road
 Madison, WI 53718
 608-710-8463

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric

County: Dane
 Analysis Area: Southern (1)
 Volume Group:

Control: Corporation

		All PSYCH Hospitals		FY 2025 vs.	
Selected Utilization Statistics	FY 2025	Value	Ratio	FY	Ratio
Occupancy Rate (%)					
Psychiatric	26.9%	68.6%	0.39	0.0%	N/A
Alcoholism/Chemical Dependency	0.0%	55.3%	N/A	0.0%	N/A
Total Hospital	26.1%	68.3%	0.38	0.0%	N/A
Average Census (Patients)					
Psychiatric	9.7	18.8	0.51	0.0	N/A
Alcoholism/Chemical Dependency	0.0	3.5	N/A	0.0	N/A
Total Hospital	12.5	31.7	0.40	0.0	N/A
Average Length of Stay (Days)					
Psychiatric	5.5	6.2	0.89	0.0	N/A
Alcoholism/Chemical Dependency	0.0	4.1	N/A	0.0	N/A
Total Hospital	3.9	6.4	0.60	0.0	N/A
Outpatient Visits					
Non-Emergency Visits	0	45,297	N/A	0	N/A
Emergency Visits	0	1,331	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	2.0	3.7	0.54	0.0	N/A
Nurses, Licensed	37.0	45.1	0.82	0.0	N/A
Psychologists	0.1	0.4	0.28	0.0	N/A
Social Workers	5.0	21.4	0.23	0.0	N/A
All Other Personnel	9.3	78.8	0.12	0.0	N/A
Total FTEs	119.4	219.2	0.54	0.0	N/A
FTEs per 100 Patient Census (Adjusted)					
Administrators	16.2	6.5	2.50	0.0	N/A
Nurses, Licensed	300.5	79.0	3.80	0.0	N/A
Psychologists	1.0	0.8	1.30	0.0	N/A
Social Workers	40.6	37.5	1.08	0.0	N/A
All Other Personnel	75.1	138.3	0.54	0.0	N/A
Total FTEs	969.5	384.6	2.52	0.0	N/A

Total Hospital:

Beds Set Up & Staffed 48
 Discharges 1,176
 Inpatient Days 4,568

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	H	48	832	4,568	26.1%	12.5	5.5
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	2	0	2.0	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	32	0	32.0	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	1	0	1.0
Licensed Practical Nurses	5	0	5.0	Occupational Therapy Assistants/Aides	1	0	1.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	0	0	0.0	Recreational Therapists	2	0	2.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	0	1	0.3
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	1	0.1
Health Info Mgmt-Administrators/Technicians	1	0	1.0	Social Workers	5	0	5.0
Pharmacists	2	0	2.0	Psychiatric Technicians	45	0	45.0
Medical & Clinical LaboratoryTechnicians	0	0	0.0	Pharmacy Technicians	2	0	2.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	1	0	1.0
Directors/Managers	7	0	7.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	8	0	8.0	All Other Health Professionals	0	0	0.0
Environmental Services Workers	5	0	5.0	All Other Personnel	0	0	0.0
Medical & Clinical LaboratoryTechnologists	0	0	0.0				
				Total	119	2	119.4
Total Active Privileged Medical Staff: 5							

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			All PSYCH Hospitals		FY 2025 vs.	
Selected Financial Statistics		FY 2025	Value	Ratio	FY	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$3,201,438	15.4%	11.3%	1.36	0.0%	N/A
Medical Assistance	\$11,311,516	54.5%	38.2%	1.43	0.0%	N/A
Commercial	\$5,782,312	27.8%	46.4%	0.60	0.0%	N/A
All Other	\$474,401	2.3%	4.1%	0.55	0.0%	N/A
Deductions as % of Total Gross Patient Revenue						
Medicare	\$1,707,169	8.2%	7.7%	1.07	0.0%	N/A
Medical Assistance	\$3,385,344	16.3%	22.3%	0.73	0.0%	N/A
Commercial	\$1,627,557	7.8%	21.0%	0.37	0.0%	N/A
Charity Care	\$6,191,439	29.8%	1.8%	16.85	0.0%	N/A
Bad Debt	\$6,378	0.0%	1.2%	0.03	0.0%	N/A
All Other	\$9,320,379	44.9%	3.9%	11.41	0.0%	N/A
Total Deductions	\$22,238,266	107.1%	57.9%	1.85	0.0%	N/A
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.0%	5.0%	N/A	0.0%	N/A
Net Gains/Losses as % of Net Income		0.0%	1,594.7%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$9,273,135	56.9%	62.0%	0.92	0.0%	N/A
Supplies & Services	\$5,128,748	31.5%	31.4%	1.00	0.0%	N/A
Capital Component	\$1,903,182	11.7%	6.6%	1.77	0.0%	N/A
Fiscal Statistics						
Operating Margin (%)		-823.3%	-4.0%	204.92	0.0%	N/A
Total Hospital Net Income (%)		-823.3%	0.3%	N/A	0.0%	N/A
Current Ratio		2.86	2.1	1.37	0.00	N/A
Days in Net Patient Accounts Receivable		-2,390.48	58.3	N/A	0.00	N/A
Equity Financing (%)		20.1%	48.0%	0.42	0.0%	N/A
Long-Term Debt to Equity Ratio		3.72	0.5	7.46	0.00	N/A
Times Interest Earned		0.00	1.2	N/A	0.00	N/A
Total Asset Turnover		0.03	0.8	0.03	0.00	N/A
Average Age of Plant (Years)		1.02	6.0	0.17	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		0.0%	6.1%	N/A	0.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		0.1%	47.7%	0.00	N/A	N/A
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$20,769,667		Cash & Cash Equivalents	\$0	Current Liabilities	\$3,376,908
Less Deductions	\$22,238,266		Net Patient Receivables	\$9,618,246	Long-Term Debt	\$50,191,727
Net Patient Revenue	-\$1,468,599		Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$0				Subtotal	\$53,568,635
Total Revenue	\$1,765,973		Land, Buildings & Equipment (Net)	\$57,362,583	Unrestricted Fund Balance	\$13,492,031
Less Expenses	\$16,305,065		Other Assets	\$79,837	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0				Total Liabilities & Fund Balance	\$67,060,666
Net Income	-\$14,539,092		Total Assets	\$67,060,666		