195 Orthopaedic Hospital of Wisconsin
475 West River Woods Parkway
Glendale, WI 53212
414-961-6800

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Partnership

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: 2

Selected Utilization Statistics	FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 2B Value	Analysis Area 2B Ratio	Volume Group 2 Value	Volume Group 2 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	65.1%	N/A	78.2%	N/A	18.8%	N/A	0.0%	N/A
Obstetrics	0.0%	43.7%	N/A	54.7%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.8%	N/A	102.3%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	6.4%	65.1%	0.10	77.9%	0.08	18.9%	0.34	14.1%	0.45
Average Census (Patients)									
Adult Medical-Surgical	0.0	26.0	N/A	73.5	N/A	2.5	N/A	0.0	N/A
Obstetrics	0.0	5.4	N/A	20.8	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	18.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	1.9	47.2	0.04	128.6	0.01	2.8	0.69	4.2	0.45
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	4.2	N/A	5.1	N/A	3.1	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.6	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	3.7	N/A	0.0	N/A	0.0	N/A
Total Hospital	1.7	4.7	0.36	5.8	0.29	3.1	0.55	2.2	0.78
Surgical Operations									
Inpatient	407	1,075	0.38	2,764	0.15	165	2.47	702	0.58
Outpatient	8,386	4,478	1.87	5,312	1.58	2,649	3.17	8,337	1.01
Inpatient as % of All Surgeries	4.6%	18.4%	0.25	34.2%	0.14	4.5%	1.04	7.8%	0.60
Outpatient Visits									
Non-Emergency Visits	68,117	149,200	0.46	208,288	0.33	34,765	1.96	65,217	1.04
Emergency Visits	0	17,658	N/A	34,683	N/A	4,686	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	6.0	3.6	1.68	5.6	1.07	2.1	2.84	7.0	0.86
Nurses, Licensed	69.2	231.2	0.30	519.1	0.13	40.4	1.71	76.6	0.90
Ancillary Nursing Personnel	0.0	36.8	N/A	105.3	N/A	4.4	N/A	0.0	N/A
All Other Personnel	173.8	472.1	0.37	1,037.0	0.17	80.2	2.17	176.0	0.99
Total FTEs	249.0	743.6	0.33	1,666.9	0.15	127.1	1.96	259.6	0.96
FTEs per 100 Patient Census (Adjusted)									
Administrators	39.9	2.4	16.59	1.9	21.20	9.7	4.11	48.2	0.83
Nurses, Licensed	460.2	155.9	2.95	174.5	2.64	185.6	2.48	526.9	0.87
Ancillary Nursing Personnel	0.0	24.8	N/A	35.4	N/A	20.1	N/A	0.0	N/A
All Other Personnel	1,156.1	318.4	3.63	348.7	3.32	368.5	3.14	1,210.7	0.95
Total FTEs	1,656.3	501.6	3.30	560.5	2.96	583.9	2.84	1,785.9	0.93

Total Hospital:

Beds Set Up & Staffed	30
Discharges	407
Inpatient Days	699

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

Medicare-certified Swing Beds:

Average Beds Used	0
Discharges	0
Inpatient Days	0

Newborn Nursery:

Bassinets	0
Total Births	0
Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	H	30	407	699	6.4%	1.9	1.7
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	6	0	6.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	38	61	60.3
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0
Medical Assistants	0	0	0.0
Nurse Practitioners	0	3	1.3
Certified Registered Nurse Anesthetists	5	5	7.5
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	0	3.0
Pharmacists	2	2	2.0
Medical & Clinical LaboratoryTechnicians	1	3	2.0
Surgical Personnel	16	14	22.4
Directors/Managers	0	0	0.0
Food Service Workers	6	2	6.8
Environmental Services Workers	0	0	0.0
Medical & Clinical LaboratoryTechnologists	2	2	2.6
Radiological Services Personnel	5	2	5.0
Sonographers	0	1	0.5
Physician Assistants	0	0	0.0
All Other Radiologic Personnel	0	0	0.0
Respiratory Therapists	0	0	0.0
Occupational Therapists	0	10	1.5
Occupational Therapy Assistants/Aides	0	0	0.0
Physical Therapists	43	13	47.9
Physical Therapy Assistants/Aides	2	1	2.8
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	0	1	0.0
Psychologists	0	0	0.0
Social Workers	2	3	2.1
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	2	0	2.0
Medical Coding Technicians	6	1	6.5
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	33	37	43.1
All Other Personnel	23	2	23.5
Total	**195**	**163**	**249.0**

Total Active Privileged Medical Staff: 189

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Selected Financial Statistics		FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 2B Value	Analysis Area 2B Ratio	Volume Group 2 Value	Volume Group 2 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	$141,066,264	51.3%	49.8%	1.03	49.2%	1.04	49.0%	1.05	50.5%	1.02
Medical Assistance	$14,650,660	5.3%	12.1%	0.44	17.9%	0.30	9.6%	0.55	5.4%	0.99
Commercial	$118,797,603	43.2%	31.6%	1.37	28.8%	1.50	37.5%	1.15	43.8%	0.98
All Other	$683,378	0.2%	6.4%	0.04	4.1%	0.06	3.9%	0.06	0.3%	0.87
Deductions as % of Total Gross Patient Revenue										
Medicare	$116,513,271	42.3%	39.1%	1.08	40.3%	1.05	33.6%	1.26	41.3%	1.02
Medical Assistance	$12,630,407	4.6%	9.5%	0.48	13.9%	0.33	6.7%	0.68	4.8%	0.95
Commercial	$55,492,189	20.2%	15.5%	1.30	14.9%	1.35	14.8%	1.36	20.0%	1.01
Charity Care	$104,884	0.0%	1.0%	0.04	1.4%	0.03	0.5%	0.07	0.0%	1.98
Bad Debt	$1,233,883	0.4%	1.0%	0.46	0.8%	0.55	0.9%	0.48	0.8%	0.57
All Other	$123,337	0.0%	3.7%	0.01	1.9%	0.02	4.0%	0.01	0.1%	0.48
Total Deductions	$186,097,971	67.6%	69.8%	0.97	73.2%	0.92	60.6%	1.12	67.0%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.8%	8.6%	0.10	13.1%	0.06	4.3%	0.19	0.8%	1.04
Net Gains/Losses as % of Net Income		1.5%	20.2%	0.07	N/A	N/A	3.6%	0.42	0.2%	7.44
Expenses as % of Total Expenses										
Salary/Fringe Benefits	$32,180,538	46.1%	40.7%	1.13	33.3%	1.38	39.9%	1.16	46.5%	0.99
Supplies & Services	$33,925,978	48.6%	54.1%	0.90	62.1%	0.78	52.8%	0.92	47.0%	1.03
Capital Component	$3,690,688	5.3%	5.2%	1.02	4.6%	1.15	7.3%	0.73	6.5%	0.81
Fiscal Statistics										
Operating Margin (%)		22.3%	7.7%	2.91	11.2%	1.99	15.5%	1.44	36.0%	0.62
Total Hospital Net Income (%)		22.6%	9.4%	2.40	10.8%	2.09	15.9%	1.42	36.1%	0.63
Current Ratio		5.0	2.3	2.15	16.7	0.30	1.1	4.45	7.8	0.64
Days in Net Patient Accounts Receivable		68.3	62.7	1.09	55.7	1.23	75.3	0.91	73.9	0.92
Equity Financing (%)		85.9%	62.3%	1.38	89.8%	0.96	54.9%	1.57	89.1%	0.96
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.0	N/A	0.5	N/A	0.0	N/A
Times Interest Earned		40,880.4	16.0	2,561.4	19.4	2,106.1	23.3	1,751.1	1,875.0	21.80
Total Asset Turnover		1.2	0.2	5.73	0.7	1.67	0.0	34.12	1.2	1.03
Average Age of Plant (Years)		11.2	14.2	0.79	15.2	0.74	11.1	1.01	10.3	1.09
Increase (Decrease) Total Net Patient Revenue		0.5%	6.9%	0.07	6.1%	0.07	5.7%	0.08	1.7%	0.27
Outpatient Gross Revenue (% of Total GPR)		87.3%	67.9%	1.29	56.3%	1.55	87.1%	1.00	78.9%	1.11

Income Statement	
Gross Patient Revenue (GPR)	$275,197,905
Less Deductions	$186,097,971
Net Patient Revenue	$89,099,934
Plus Other Revenue	$747,285
Total Revenue	$89,847,219
Less Expenses	$69,797,204
Non-Operating Gains/Losses	$307,914
Net Income	$20,357,928

Assets	
Cash & Cash Equivalents	$18,882,972
Net Patient Receivables	$16,680,186
Other Receivables	$0
Land, Buildings & Equipment (Net)	$27,943,272
Other Assets	$9,288,796
Total Assets	$72,795,226

Liabilities & Fund Balances	
Current Liabilities	$7,662,326
Long-Term Debt	$0
Other Liabilities	$2,588,538
Subtotal	$10,250,864
Unrestricted Fund Balance	$62,544,362.00
Restricted Fund Balance	$0
Total Liabilities & Fund Balance	$72,795,226