

128 Spooner Health
 1280 Chandler Drive
 Spooner, WI 54801
 715-635-2111

Fiscal Year: 04/01 to 03/31
 Type: GMS
 Critical Access Hospital

County: Washburn
 Analysis Area: Western Lake Superior (7)
 Volume Group: 2

Control:

Selected Utilization Statistics	FY 2024	All GMS Hospitals		Analysis Area 7		Volume Group 2		FY 2024 vs. 2023		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio	
Occupancy Rate (%)										
Adult Medical-Surgical	14.0%	63.0%	0.22	31.4%	0.44	19.0%	0.74	19.3%	0.73	
Obstetrics	0.0%	40.9%	N/A	22.9%	N/A	0.0%	N/A	0.0%	N/A	
Pediatrics	0.0%	77.7%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	14.4%	63.6%	0.23	32.9%	0.44	19.5%	0.74	20.0%	0.72	
Average Census (Patients)										
Adult Medical-Surgical	2.8	25.0	0.11	5.5	0.51	2.8	0.99	3.9	0.73	
Obstetrics	0.0	5.2	N/A	1.0	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A	
Total Hospital	2.9	46.9	0.06	6.6	0.44	3.2	0.91	4.0	0.72	
Average Length of Stay (Days)										
Adult Medical-Surgical	3.4	4.3	0.79	3.9	0.89	3.4	1.00	4.3	0.81	
Obstetrics	0.0	2.4	N/A	2.1	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A	
Total Hospital	3.5	4.8	0.71	4.1	0.84	3.4	1.03	4.3	0.80	
Surgical Operations										
Inpatient	0	1,014	N/A	45	N/A	135	N/A	11	0.00	
Outpatient	417	4,465	0.09	1,215	0.34	1,802	0.23	430	0.97	
Inpatient as % of All Surgeries	0.0%	18.5%	N/A	3.5%	N/A	7.0%	N/A	2.5%	0.00	
Outpatient Visits										
Non-Emergency Visits	24,151	139,692	0.17	41,632	0.58	35,435	0.68	24,067	1.00	
Emergency Visits	7,495	17,650	0.42	7,093	1.06	4,850	1.55	7,151	1.05	
Full-Time Equivalents (FTEs)										
Administrators	3.0	4.3	0.69	2.3	1.31	1.5	1.97	3.0	1.00	
Nurses, Licensed	33.6	232.9	0.14	58.8	0.57	41.8	0.80	27.7	1.21	
Ancillary Nursing Personnel	2.3	38.9	0.06	8.4	0.27	4.5	0.50	2.8	0.81	
All Other Personnel	79.8	451.0	0.18	147.2	0.54	84.0	0.95	81.9	0.97	
Total FTEs	118.7	727.1	0.16	216.7	0.55	131.9	0.90	115.4	1.03	
FTEs per 100 Patient Census (Adjusted)										
Administrators	9.7	3.0	3.27	3.4	2.82	7.2	1.34	9.8	0.99	
Nurses, Licensed	108.8	160.0	0.68	88.5	1.23	198.4	0.55	90.5	1.20	
Ancillary Nursing Personnel	7.4	26.7	0.28	12.6	0.58	21.5	0.34	9.1	0.81	
All Other Personnel	258.4	309.9	0.83	221.6	1.17	398.5	0.65	267.3	0.97	
Total FTEs	384.3	499.6	0.77	326.2	1.18	625.7	0.61	376.7	1.02	

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	20	Health Maintenance		Average Beds Used	3	Bassinets	0
Discharges	305	Organization (HMO)	Yes	Discharges	18	Total Births	0
Inpatient Days	1,056	Preferred Provider		Inpatient Days	212	Newborn Days	0
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 03/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	20	297	1,023	14.0%	2.8	3.4
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	C	0	3	9	0.0%	0.0	3.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	0	5	24	0.0%	0.1	4.8

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	3	0	3.0	Radiological Services Personnel	7	3	8.8
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	1	0	1.0
Registered Nurses	23	11	28.6	Respiratory Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	2	0	2.0
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.8
Ancillary Nursing Personnel	0	4	2.3	Physical Therapists	3	2	4.6
Medical Assistants	2	0	2.0	Physical Therapy Assistants/Aides	3	0	3.0
Nurse Practitioners	3	0	3.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	2	0	2.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	1	1	1.8	Social Workers	1	0	1.0
Pharmacists	2	0	2.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	3	1	3.0	Pharmacy Technicians	3	1	3.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	7	1	7.8	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	6	3	7.1
Environmental Services Workers	0	0	0.0	All Other Personnel	22	8	26.0
Medical & Clinical Laboratory Technologists	4	0	4.0				
All Other Radiologic Personnel	1	0	1.0				
				Total	100	36	118.7
Total Active Privileged Medical Staff:	4						

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Selected Financial Statistics	FY 2024	All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$37,872,139	54.6%	49.1%	1.11	52.5%	1.04	50.5%	1.08	57.8%	0.94
Medical Assistance	\$11,483,204	16.5%	13.0%	1.27	15.1%	1.10	9.7%	1.70	15.6%	1.06
Commercial	\$14,565,060	21.0%	32.2%	0.65	26.6%	0.79	35.4%	0.59	20.1%	1.04
All Other	\$5,467,760	7.9%	5.7%	1.37	5.8%	1.35	4.3%	1.84	6.5%	1.22
Deductions as % of Total Gross Patient Revenue										
Medicare	\$19,715,817	28.4%	38.3%	0.74	30.4%	0.94	32.5%	0.87	28.0%	1.02
Medical Assistance	\$7,997,093	11.5%	10.2%	1.13	9.9%	1.16	7.4%	1.57	12.6%	0.91
Commercial	\$3,335,048	4.8%	15.3%	0.31	6.6%	0.72	14.2%	0.34	3.3%	1.45
Charity Care	\$358,061	0.5%	0.9%	0.60	0.5%	1.08	0.7%	0.71	0.4%	1.17
Bad Debt	\$820,192	1.2%	1.0%	1.15	1.8%	0.67	1.0%	1.19	1.1%	1.08
All Other	\$3,276,840	4.7%	3.3%	1.44	2.8%	1.68	2.3%	2.08	4.0%	1.19
Total Deductions	\$35,503,051	51.2%	68.9%	0.74	52.0%	0.98	58.1%	0.88	49.4%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.3%	7.1%	0.04	1.2%	0.21	3.4%	0.08	1.4%	0.19
Net Gains/Losses as % of Net Income		80.8%	19.9%	4.07	40.1%	2.02	3.7%	21.54	81.2%	0.99
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$12,706,700	37.8%	41.8%	0.90	51.4%	0.74	44.5%	0.85	36.1%	1.05
Supplies & Services	\$17,956,559	53.5%	52.7%	1.01	41.8%	1.28	48.8%	1.09	55.3%	0.97
Capital Component	\$2,931,117	8.7%	5.5%	1.60	6.8%	1.29	6.7%	1.30	8.6%	1.01
Fiscal Statistics										
Operating Margin (%)		1.1%	7.9%	0.14	9.4%	0.12	15.2%	0.07	1.0%	1.16
Total Hospital Net Income (%)		5.6%	9.7%	0.58	14.7%	0.38	15.7%	0.35	4.9%	1.13
Return on Equity (%)		4.4%	8.4%	0.52	5.5%	0.80	4.9%	0.90	2.8%	1.60
Current Ratio		1.7	5.5	0.32	3.2	0.54	2.5	0.69	1.3	1.37
Days in Net Patient Accounts Receivable		39.5	78.5	0.50	239.9	0.16	375.6	0.11	33.6	1.17
Equity Financing (%)		69.2%	59.9%	1.15	39.0%	1.77	32.8%	2.11	65.8%	1.05
Long-Term Debt to Equity Ratio		0.3	0.5	0.67	1.2	0.27	1.6	0.20	0.4	0.86
Times Interest Earned		5.4	16.8	0.32	40.0	0.13	35.8	0.15	4.6	1.17
Total Asset Turnover		0.5	0.5	1.11	0.1	4.04	0.1	5.71	0.5	0.97
Average Age of Plant (Years)		8.6	20.1	0.43	56.4	0.15	92.3	0.09	8.0	1.07
Increase (Decrease) Total Net Patient Revenue		2.7%	7.2%	0.38	5.3%	0.51	6.3%	0.43	10.0%	0.27
Outpatient Gross Revenue (% of Total GPR)		90.6%	67.5%	1.34	90.3%	1.00	86.0%	1.05	86.7%	1.05

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$69,388,163	Cash & Cash Equivalents	\$2,894,344	Current Liabilities	\$4,553,581
Less Deductions	\$35,503,051	Net Patient Receivables	\$3,656,658	Long-Term Debt	\$14,631,527
Net Patient Revenue	\$33,885,112	Other Receivables	\$194,232	Other Liabilities	\$833,096
Plus Other Revenue	\$89,508			Subtotal	\$20,018,204
Total Revenue	\$33,974,620	Land, Buildings & Equipment (Net)	\$19,309,549		
Less Expenses	\$33,594,376	Other Assets	\$38,888,233	Unrestricted Fund Balance	\$44,924,812.00
Non-Operating Gains/Losses	\$1,595,367			Restricted Fund Balance	\$0
Net Income	\$1,975,611	Total Assets	\$64,943,016	Total Liabilities & Fund Balance	\$64,943,016