**336 Granite Hills Hospital**
1706 S 68th Street
West Allis, WI 53214
414-667-4800

Fiscal Year: 01/01 to 12/31
Type: Psychiatric
Control: Corporation

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group:

| Selected Utilization Statistics | FY 2025 | All PSYCH Hospitals Value | All PSYCH Hospitals Ratio | FY 2025 vs. 2024 FY 2024 | FY 2025 vs. 2024 Ratio |
|---|---|---|---|---|---|
| **Occupancy Rate (%)** | | | | | |
| Psychiatric | 59.9% | 68.6% | 0.87 | 67.4% | 0.89 |
| Alcoholism/Chemical Dependency | 0.0% | 55.3% | N/A | 0.0% | N/A |
| Total Hospital | 62.3% | 68.3% | 0.91 | 67.4% | 0.92 |
| **Average Census (Patients)** | | | | | |
| Psychiatric | 43.1 | 18.8 | 2.29 | 32.3 | 1.33 |
| Alcoholism/Chemical Dependency | 0.0 | 3.5 | N/A | 0.0 | N/A |
| Total Hospital | 52.3 | 31.7 | 1.65 | 40.5 | 1.29 |
| **Average Length of Stay (Days)** | | | | | |
| Psychiatric | 9.7 | 6.2 | 1.57 | 7.9 | 1.23 |
| Alcoholism/Chemical Dependency | 0.0 | 4.1 | N/A | 0.0 | N/A |
| Total Hospital | 9.0 | 6.4 | 1.39 | 7.8 | 1.15 |
| **Outpatient Visits** | | | | | |
| Non-Emergency Visits | 0 | 45,297 | N/A | 0 | N/A |
| Emergency Visits | 0 | 1,331 | N/A | 0 | N/A |
| **Full-Time Equivalents (FTEs)** | | | | | |
| Administrators | 2.0 | 3.7 | 0.54 | 2.0 | 1.00 |
| Nurses, Licensed | 28.0 | 45.1 | 0.62 | 20.0 | 1.40 |
| Psychologists | 0.0 | 0.4 | N/A | 0.0 | N/A |
| Social Workers | 10.0 | 21.4 | 0.47 | 10.0 | 1.00 |
| All Other Personnel | 59.0 | 78.8 | 0.75 | 57.0 | 1.04 |
| Total FTEs | 152.0 | 219.2 | 0.69 | 141.0 | 1.08 |
| **FTEs per 100 Patient Census (Adjusted)** | | | | | |
| Administrators | 3.8 | 6.5 | 0.58 | 4.9 | 0.77 |
| Nurses, Licensed | 52.6 | 79.0 | 0.67 | 48.6 | 1.08 |
| Psychologists | 0.0 | 0.8 | N/A | 0.0 | N/A |
| Social Workers | 18.8 | 37.5 | 0.50 | 24.3 | 0.77 |
| All Other Personnel | 110.9 | 138.3 | 0.80 | 138.6 | 0.80 |
| Total FTEs | 285.7 | 384.6 | 0.74 | 342.8 | 0.83 |

**Total Hospital:**

| | |
|---|---|
| Beds Set Up & Staffed | 84 |
| Discharges | 2,127 |
| Inpatient Days | 19,101 |

**Contract with:**

| | |
|---|---|
| Health Maintenance Organization (HMO) | Yes |
| Preferred Provider Organization (PPO) | No |

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| Inpatient Service Area | Level of Service* | Beds Set Up & Staffed 12/31/2025 | Discharges & Transfers** | Patient Days of Care | Occupancy Rate (%) | Average Census (Patients) | Average Length of Stay (Days) |
|---|---|---|---|---|---|---|---|
| **General Medical-Surgical** | | | | | | | |
| Adult Medical-Surgical, Acute | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Orthopedic | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Rehabilitation & Physical Medicine | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Hospice | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Palliative Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Acute Long-Term Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Acute | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| **Pediatric, acute** | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| **Geriatric, acute** | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| **Obstetrics** | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| **Psychiatric** | H | 84 | 2,035 | 19,101 | 62.3% | 52.3 | 9.4 |
| **Alcoholism/chemical dependency** | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| **Intensive Care** | | | | | | | |
| ICU/CCU | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Cardiac Intensive Unit | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric Intensive Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Burn Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Mixed Intensive Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Step-Down (Special Care) | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Neonatal Intensive/Intermediate Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| **Care** | | | | | | | |
| Other Intensive Care | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| **Subacute care** | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| **Other inpatient** | N | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

**336 Granite Hills Hospital**
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| Occupation | Number Full-Time | Number Part-Time | Number FTE |
|---|---|---|---|
| Administrators | 2 | 0 | 2.0 |
| Dentists | 0 | 0 | 0.0 |
| Medical & Dental Residents | 0 | 0 | 0.0 |
| Dental Hygienists | 0 | 0 | 0.0 |
| Registered Nurses | 24 | 0 | 24.0 |
| Certified Nurse Midwives | 0 | 0 | 0.0 |
| Licensed Practical Nurses | 2 | 0 | 2.0 |
| Ancillary Nursing Personnel | 0 | 0 | 0.0 |
| Medical Assistants | 0 | 0 | 0.0 |
| Nurse Practitioners | 2 | 0 | 2.0 |
| Certified Registered Nurse Anesthetists | 0 | 0 | 0.0 |
| Clinical Nurse Specialists | 0 | 0 | 0.0 |
| Health Info Mgmt-Administrators/Technicians | 1 | 0 | 1.0 |
| Pharmacists | 0 | 0 | 0.0 |
| Medical & Clinical LaboratoryTechnicians | 0 | 0 | 0.0 |
| Surgical Personnel | 0 | 0 | 0.0 |
| Directors/Managers | 8 | 0 | 8.0 |
| Food Service Workers | 7 | 0 | 7.0 |
| Environmental Services Workers | 0 | 0 | 0.0 |
| Medical & Clinical LaboratoryTechnologists | 2 | 0 | 2.0 |
| Radiological Services Personnel | 0 | 0 | 0.0 |
| Sonographers | 0 | 0 | 0.0 |
| Physician Assistants | 0 | 0 | 0.0 |
| All Other Radiologic Personnel | 0 | 0 | 0.0 |
| Respiratory Therapists | 0 | 0 | 0.0 |
| Occupational Therapists | 0 | 0 | 0.0 |
| Occupational Therapy Assistants/Aides | 0 | 0 | 0.0 |
| Physical Therapists | 0 | 0 | 0.0 |
| Physical Therapy Assistants/Aides | 0 | 0 | 0.0 |
| Recreational Therapists | 4 | 0 | 4.0 |
| Dietitians & Nutritionists | 0 | 0 | 0.0 |
| Psychologists | 0 | 0 | 0.0 |
| Social Workers | 10 | 0 | 10.0 |
| Psychiatric Technicians | 38 | 0 | 38.0 |
| Pharmacy Technicians | 0 | 0 | 0.0 |
| Medical Coding Technicians | 0 | 0 | 0.0 |
| All Other Contracted Staff | 0 | 0 | 0.0 |
| All Other Health Professionals | 0 | 0 | 0.0 |
| All Other Personnel | 52 | 0 | 52.0 |
| **Total** | **152** | **0** | **152.0** |

Total Active Privileged Medical Staff: 5

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West Allis, WI 53214

| Selected Financial Statistics | | FY 2025 | All PSYCH Hospitals Value | All PSYCH Hospitals Ratio | FY 2025 vs. 2024 FY 2024 | FY 2025 vs. 2024 Ratio |
|---|---|---|---|---|---|---|
| **Gross Revenue as % of Total Gross Patient Revenue** | | | | | | |
| Medicare | $10,466,386 | 21.4% | 11.3% | 1.89 | 24.3% | 0.88 |
| Medical Assistance | $25,409,216 | 51.8% | 38.2% | 1.36 | 47.6% | 1.09 |
| Commercial | $5,663,477 | 11.6% | 46.4% | 0.25 | 14.1% | 0.82 |
| All Other | $7,467,581 | 15.2% | 4.1% | 3.69 | 14.1% | 1.08 |
| **Deductions as % of Total Gross Patient Revenue** | | | | | | |
| Medicare | $6,234,703 | 12.7% | 7.7% | 1.66 | 13.9% | 0.92 |
| Medical Assistance | $4,620,410 | 9.4% | 22.3% | 0.42 | 14.3% | 0.66 |
| Commercial | $1,424,008 | 2.9% | 21.0% | 0.14 | 2.8% | 1.03 |
| Charity Care | $499,860 | 1.0% | 1.8% | 0.58 | 2.6% | 0.39 |
| Bad Debt | $1,066,009 | 2.2% | 1.2% | 1.81 | 1.3% | 1.73 |
| All Other | $6,143,967 | 12.5% | 3.9% | 3.19 | 10.0% | 1.25 |
| Total Deductions | $19,988,957 | 40.8% | 57.9% | 0.70 | 44.9% | 0.91 |
| **Other Revenue & Net Gains or Losses** | | | | | | |
| Other Revenue as % of Total Revenue | | 0.1% | 5.0% | 0.01 | 0.1% | 0.75 |
| Net Gains/Losses as % of Net Income | | 0.0% | 1,594.7% | N/A | 0.0% | N/A |
| **Expenses as % of Total Expenses** | | | | | | |
| Salary/Fringe Benefits | $13,284,258 | 62.1% | 62.0% | 1.00 | 58.9% | 1.05 |
| Supplies & Services | $6,412,715 | 30.0% | 31.4% | 0.95 | 30.9% | 0.97 |
| Capital Component | $1,697,630 | 7.9% | 6.6% | 1.20 | 10.2% | 0.78 |
| **Fiscal Statistics** | | | | | | |
| Operating Margin (%) | | 26.3% | -4.0% | N/A | 9.3% | 2.84 |
| Total Hospital Net Income (%) | | 26.3% | 0.3% | 102.13 | 9.3% | 2.84 |
| Current Ratio | | 1.89 | 2.1 | 0.91 | -1.10 | N/A |
| Days in Net Patient Accounts Receivable | | 56.46 | 58.3 | 0.97 | 165.12 | 0.34 |
| Equity Financing (%) | | 0.0% | 48.0% | N/A | 0.0% | 0.68 |
| Long-Term Debt to Equity Ratio | | -1.40 | 0.5 | N/A | -1.08 | 1.29 |
| Times Interest Earned | | 40.80 | 1.2 | 33.28 | 10.26 | 3.98 |
| Total Asset Turnover | | 0.69 | 0.8 | 0.91 | 0.52 | 1.32 |
| Average Age of Plant (Years) | | 4.29 | 6.0 | 0.72 | 3.13 | 1.37 |
| Increase (Decrease) Total Net Patient Revenue | | 51.5% | 6.1% | 8.41 | 39.3% | 1.31 |
| Outpatient Gross Revenue (% of Total GPR) | | 1.6% | 47.7% | 0.03 | 1.6% | 0.99 |

| Income Statement | | Assets | | Liabilities & Fund Balances | |
|---|---|---|---|---|---|
| Gross Patient Revenue (GPR) | $49,006,660 | Cash & Cash Equivalents | -$203,691 | Current Liabilities | $2,359,468 |
| Less Deductions | $19,988,957 | Net Patient Receivables | $4,488,659 | Long-Term Debt | $25,151,269 |
| Net Patient Revenue | $29,017,703 | Other Receivables | $0 | Other Liabilities | $32,373,736 |
| Plus Other Revenue | $20,278 | | | Subtotal | $59,884,473 |
| Total Revenue | $29,037,981 | Land, Buildings & Equipment (Net) | $37,491,189 | | |
| Less Expenses | $21,394,603 | Other Assets | $130,223 | Unrestricted Fund Balance | -$17,978,093 |
| Non-Operating Gains/Losses | $0 | | | Restricted Fund Balance | $0 |
| Net Income | $7,643,378 | Total Assets | $41,906,380 | Total Liabilities & Fund Balance | $41,906,380 |