

**019 Ascension Calumet Hospital**

614 Memorial Drive

Chilton, WI 53014

920-849-2386

Fiscal Year: 07/01 to 06/30

Type: GMS

Critical Access Hospital

County: Calumet

Analysis Area: Lake Winnebago (3)

Volume Group: 3

Control:

|                                               |        | All GMS Hospitals |       | Analysis Area<br>3 |       | Volume Group<br>3 |       | FY 2024 vs. 2023 |         |       |
|-----------------------------------------------|--------|-------------------|-------|--------------------|-------|-------------------|-------|------------------|---------|-------|
| Selected Utilization Statistics               |        | FY 2024           | Value | Ratio              | Value | Ratio             | Value | Ratio            | FY 2023 | Ratio |
| <b>Occupancy Rate (%)</b>                     |        |                   |       |                    |       |                   |       |                  |         |       |
| Adult Medical-Surgical                        | 11.1%  | 63.0%             | 0.18  | 60.1%              | 0.18  | 27.1%             | 0.41  | 9.4%             | 1.17    |       |
| Obstetrics                                    | 0.0%   | 40.9%             | N/A   | 33.8%              | N/A   | 15.0%             | N/A   | 0.0%             | N/A     |       |
| Pediatrics                                    | 0.0%   | 77.7%             | N/A   | 97.3%              | N/A   | 52.7%             | N/A   | 0.0%             | N/A     |       |
| Total Hospital                                | 11.1%  | 63.6%             | 0.17  | 54.8%              | 0.20  | 28.0%             | 0.40  | 9.4%             | 1.17    |       |
| <b>Average Census (Patients)</b>              |        |                   |       |                    |       |                   |       |                  |         |       |
| Adult Medical-Surgical                        | 1.3    | 25.0              | 0.05  | 23.0               | 0.06  | 5.0               | 0.27  | 1.1              | 1.17    |       |
| Obstetrics                                    | 0.0    | 5.2               | N/A   | 5.2                | N/A   | 0.7               | N/A   | 0.0              | N/A     |       |
| Pediatrics                                    | 0.0    | 3.9               | N/A   | 0.7                | N/A   | 0.1               | N/A   | 0.0              | N/A     |       |
| Total Hospital                                | 1.3    | 46.9              | 0.03  | 35.1               | 0.04  | 6.7               | 0.20  | 1.1              | 1.17    |       |
| <b>Average Length of Stay (Days)</b>          |        |                   |       |                    |       |                   |       |                  |         |       |
| Adult Medical-Surgical                        | 2.9    | 4.3               | 0.67  | 3.8                | 0.76  | 3.4               | 0.86  | 2.4              | 1.20    |       |
| Obstetrics                                    | 0.0    | 2.4               | N/A   | 2.3                | N/A   | 2.0               | N/A   | 0.0              | N/A     |       |
| Pediatrics                                    | 0.0    | 3.9               | N/A   | 2.8                | N/A   | 1.8               | N/A   | 0.0              | N/A     |       |
| Total Hospital                                | 1.9    | 4.8               | 0.39  | 4.1                | 0.46  | 3.6               | 0.53  | 1.7              | 1.13    |       |
| <b>Surgical Operations</b>                    |        |                   |       |                    |       |                   |       |                  |         |       |
| Inpatient                                     | 25     | 1,014             | 0.02  | 986                | 0.03  | 135               | 0.18  | 27               | 0.93    |       |
| Outpatient                                    | 941    | 4,465             | 0.21  | 5,998              | 0.16  | 1,811             | 0.52  | 1,068            | 0.88    |       |
| Inpatient as % of All Surgeries               | 2.6%   | 18.5%             | 0.14  | 14.1%              | 0.18  | 7.0%              | 0.37  | 2.5%             | 1.05    |       |
| <b>Outpatient Visits</b>                      |        |                   |       |                    |       |                   |       |                  |         |       |
| Non-Emergency Visits                          | 66,938 | 139,692           | 0.48  | 83,281             | 0.80  | 73,827            | 0.91  | 76,638           | 0.87    |       |
| Emergency Visits                              | 5,323  | 17,650            | 0.30  | 15,728             | 0.34  | 7,850             | 0.68  | 5,323            | 1.00    |       |
| <b>Full-Time Equivalents (FTEs)</b>           |        |                   |       |                    |       |                   |       |                  |         |       |
| Administrators                                | 2.0    | 4.3               | 0.46  | 2.1                | 0.96  | 3.3               | 0.61  | 2.0              | 1.00    |       |
| Nurses, Licensed                              | 29.6   | 232.9             | 0.13  | 185.7              | 0.16  | 68.4              | 0.43  | 31.8             | 0.93    |       |
| Ancillary Nursing Personnel                   | 6.0    | 38.9              | 0.15  | 14.5               | 0.41  | 8.4               | 0.71  | 5.0              | 1.20    |       |
| All Other Personnel                           | 41.5   | 451.0             | 0.09  | 283.9              | 0.15  | 185.6             | 0.22  | 44.6             | 0.93    |       |
| Total FTEs                                    | 79.1   | 727.1             | 0.11  | 486.3              | 0.16  | 265.7             | 0.30  | 83.4             | 0.95    |       |
| <b>FTEs per 100 Patient Census (Adjusted)</b> |        |                   |       |                    |       |                   |       |                  |         |       |
| Administrators                                | 8.1    | 3.0               | 2.73  | 1.6                | 4.99  | 6.7               | 1.22  | 8.1              | 1.00    |       |
| Nurses, Licensed                              | 119.9  | 160.0             | 0.75  | 145.0              | 0.83  | 138.0             | 0.87  | 129.3            | 0.93    |       |
| Ancillary Nursing Personnel                   | 24.3   | 26.7              | 0.91  | 11.3               | 2.14  | 17.1              | 1.43  | 20.3             | 1.20    |       |
| All Other Personnel                           | 168.2  | 309.9             | 0.54  | 221.6              | 0.76  | 374.7             | 0.45  | 181.6            | 0.93    |       |
| Total FTEs                                    | 320.5  | 499.6             | 0.64  | 379.6              | 0.84  | 536.4             | 0.60  | 339.3            | 0.94    |       |

**Total Hospital:**

Beds Set Up & Staffed 12  
Discharges 260  
Inpatient Days 486

**Contract with:**

Health Maintenance  
Organization (HMO) Yes  
Preferred Provider  
Organization (PPO) Yes

**Medicare-certified Swing Beds:**

Average Beds Used 3  
Discharges 75  
Inpatient Days 902

**Newborn Nursery:**

Bassinets 0  
Total Births 0  
Newborn Days 0

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| Inpatient Service Area                | Level of Service* | Beds Set Up & Staffed<br>06/30/2024 | Discharges & Transfers** | Patient Days of Care | Occupancy Rate (%) | Average Census (Patients) | Average Length of Stay (Days) |
|---------------------------------------|-------------------|-------------------------------------|--------------------------|----------------------|--------------------|---------------------------|-------------------------------|
| <b>General Medical-Surgical</b>       |                   |                                     |                          |                      |                    |                           |                               |
| Adult Medical-Surgical, Acute         | H                 | 12                                  | 168                      | 486                  | 11.1%              | 1.3                       | 2.9                           |
| Orthopedic                            | H                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Rehabilitation & Physical Medicine    | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Hospice                               | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Palliative Care                       | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Acute Long-Term Care                  | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Other Acute                           | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Pediatric, acute</b>               | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Geriatric, acute</b>               | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Obstetrics</b>                     | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Psychiatric</b>                    | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Alcoholism/chemical dependency</b> | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Intensive Care</b>                 |                   |                                     |                          |                      |                    |                           |                               |
| ICU/CCU                               | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Cardiac Intensive Unit                | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Pediatric Intensive Care              | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Burn Care                             | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Mixed Intensive Care                  | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Step-Down (Special Care)              | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Neonatal Intensive/Intermediate Care  | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Care</b>                           |                   |                                     |                          |                      |                    |                           |                               |
| Other Intensive Care                  | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Subacute care</b>                  | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Other inpatient</b>                | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

## Chilton, WI 53014

|                                             | Number<br>Full-Time | Number<br>Part-Time | Number<br>FTE |                                       | Number<br>Full-Time | Number<br>Part-Time | Number<br>FTE |
|---------------------------------------------|---------------------|---------------------|---------------|---------------------------------------|---------------------|---------------------|---------------|
| Occupation                                  |                     |                     |               | Occupation                            |                     |                     |               |
| Administrators                              | 2                   | 0                   | 2.0           | Radiological Services Personnel       | 4                   | 5                   | 6.1           |
| Dentists                                    | 0                   | 0                   | 0.0           | Sonographers                          | 0                   | 2                   | 1.5           |
| Medical & Dental Residents                  | 0                   | 0                   | 0.0           | Physician Assistants                  | 0                   | 0                   | 0.0           |
| Dental Hygienists                           | 0                   | 0                   | 0.0           | Surgical Technicians                  | 0                   | 0                   | 0.0           |
| Registered Nurses                           | 20                  | 14                  | 25.6          | Respiratory Therapists                | 1                   | 0                   | 1.0           |
| Certified Nurse Midwives                    | 0                   | 0                   | 0.0           | Occupational Therapists               | 1                   | 1                   | 1.5           |
| Licensed Practical Nurses                   | 4                   | 0                   | 4.0           | Occupational Therapy Assistants/Aides | 0                   | 0                   | 0.0           |
| Ancillary Nursing Personnel                 | 6                   | 7                   | 6.0           | Physical Therapists                   | 3                   | 0                   | 3.0           |
| Medical Assistants                          | 9                   | 0                   | 9.0           | Physical Therapy Assistants/Aides     | 1                   | 0                   | 1.0           |
| Nurse Practitioners                         | 0                   | 0                   | 0.0           | Recreational Therapists               | 0                   | 0                   | 0.0           |
| Certified Registered Nurse Anesthetists     | 0                   | 0                   | 0.0           | Dietitians & Nutritionists            | 0                   | 0                   | 0.0           |
| Clinical Nurse Specialists                  | 0                   | 0                   | 0.0           | Psychologists                         | 0                   | 0                   | 0.0           |
| Health Info Mgmt-Administrators/Technicians | 0                   | 0                   | 0.0           | Social Workers                        | 0                   | 1                   | 0.5           |
| Pharmacists                                 | 0                   | 0                   | 0.0           | Psychiatric Technicians               | 0                   | 0                   | 0.0           |
| Medical & Clinical LaboratoryTechnicians    | 0                   | 0                   | 0.0           | Pharmacy Technicians                  | 1                   | 0                   | 1.0           |
| Surgical Personnel                          | 0                   | 2                   | 1.4           | Medical Coding Technicians            | 0                   | 0                   | 0.0           |
| Directors/Managers                          | 2                   | 1                   | 2.7           | All Other Contracted Staff            | 0                   | 0                   | 0.0           |
| Food Service Workers                        | 0                   | 0                   | 0.0           | All Other Health Professionals        | 4                   | 2                   | 4.8           |
| Environmental Services Workers              | 0                   | 0                   | 0.0           | All Other Personnel                   | 5                   | 3                   | 7.0           |
| Medical & Clinical LaboratoryTechnologists  | 0                   | 0                   | 0.0           |                                       |                     |                     |               |
| All Other Radiologic Personnel              | 1                   | 0                   | 1.0           | Total                                 | 64                  | 38                  | 79.1          |
|                                             |                     |                     |               |                                       |                     |                     |               |
|                                             |                     |                     |               |                                       |                     |                     |               |
| Total Active Privileged Medical Staff:      | 510                 |                     |               |                                       |                     |                     |               |

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|                                                   |              |       |                   |       |               |       |              |       |                  |         |       |
|---------------------------------------------------|--------------|-------|-------------------|-------|---------------|-------|--------------|-------|------------------|---------|-------|
| Chilton, WI 53014                                 |              |       | All GMS Hospitals |       | Analysis Area |       | Volume Group |       | FY 2024 vs. 2023 |         |       |
| Selected Financial Statistics                     |              |       | FY 2024           | Value | Ratio         | Value | Ratio        | Value | Ratio            | FY 2023 | Ratio |
| Gross Revenue as % of Total Gross Patient Revenue |              |       |                   |       |               |       |              |       |                  |         |       |
| Medicare                                          | \$40,515,229 | 57.9% | 49.1%             | 1.18  | 51.2%         | 1.13  | 50.2%        | 1.15  | 58.3%            | 0.99    |       |
| Medical Assistance                                | \$6,833,834  | 9.8%  | 13.0%             | 0.75  | 10.3%         | 0.95  | 12.0%        | 0.82  | 9.4%             | 1.04    |       |
| Commercial                                        | \$20,223,257 | 28.9% | 32.2%             | 0.90  | 35.2%         | 0.82  | 34.6%        | 0.84  | 29.9%            | 0.97    |       |
| All Other                                         | \$2,345,756  | 3.4%  | 5.7%              | 0.58  | 3.3%          | 1.01  | 3.2%         | 1.03  | 2.4%             | 1.39    |       |
| Deductions as % of Total Gross Patient Revenue    |              |       |                   |       |               |       |              |       |                  |         |       |
| Medicare                                          | \$21,820,693 | 31.2% | 38.3%             | 0.82  | 37.9%         | 0.82  | 34.5%        | 0.90  | 31.0%            | 1.01    |       |
| Medical Assistance                                | \$4,478,192  | 6.4%  | 10.2%             | 0.63  | 7.9%          | 0.81  | 8.7%         | 0.73  | 6.2%             | 1.03    |       |
| Commercial                                        | \$6,845,354  | 9.8%  | 15.3%             | 0.64  | 16.8%         | 0.58  | 13.8%        | 0.71  | 9.0%             | 1.09    |       |
| Charity Care                                      | \$583,124    | 0.8%  | 0.9%              | 0.98  | 0.7%          | 1.26  | 0.5%         | 1.78  | 1.0%             | 0.82    |       |
| Bad Debt                                          | \$2,301,329  | 3.3%  | 1.0%              | 3.19  | 1.2%          | 2.70  | 1.4%         | 2.42  | 2.0%             | 1.68    |       |
| All Other                                         | \$1,040,272  | 1.5%  | 3.3%              | 0.45  | 1.8%          | 0.84  | 1.5%         | 0.99  | 2.7%             | 0.55    |       |
| Total Deductions                                  | \$37,068,964 | 53.0% | 68.9%             | 0.77  | 66.2%         | 0.80  | 60.4%        | 0.88  | 51.8%            | 1.02    |       |
| Other Revenue & Net Gains or Losses               |              |       |                   |       |               |       |              |       |                  |         |       |
| Other Revenue as % of Total Revenue               |              | 1.9%  | 7.1%              | 0.27  | 1.5%          | 1.26  | 3.8%         | 0.51  | 1.8%             | 1.07    |       |
| Net Gains/Losses as % of Net Income               |              | N/A   | 19.9%             | N/A   | 13.3%         | N/A   | 24.6%        | N/A   | 2.0%             | N/A     |       |
| Expenses as % of Total Expenses                   |              |       |                   |       |               |       |              |       |                  |         |       |
| Salary/Fringe Benefits                            | \$8,935,248  | 30.6% | 41.8%             | 0.73  | 38.4%         | 0.80  | 51.4%        | 0.59  | 29.6%            | 1.03    |       |
| Supplies & Services                               | \$19,109,611 | 65.4% | 52.7%             | 1.24  | 56.3%         | 1.16  | 41.7%        | 1.57  | 66.0%            | 0.99    |       |
| Capital Component                                 | \$1,196,480  | 4.1%  | 5.5%              | 0.75  | 5.3%          | 0.78  | 6.8%         | 0.60  | 4.5%             | 0.92    |       |
| Fiscal Statistics                                 |              |       |                   |       |               |       |              |       |                  |         |       |
| Operating Margin (%)                              |              | 12.7% | 7.9%              | 1.61  | 11.1%         | 1.15  | 6.0%         | 2.11  | 6.9%             | 1.85    |       |
| Total Hospital Net Income (%)                     |              | 12.7% | 9.7%              | 1.31  | 12.6%         | 1.01  | 7.8%         | 1.62  | 7.0%             | 1.81    |       |
| Return on Equity (%)                              |              | 24.4% | 8.4%              | 2.90  | 7.4%          | 3.32  | 5.5%         | 4.48  | 9.7%             | 2.53    |       |
| Current Ratio                                     |              | 5.7   | 5.5               | 1.04  | 26.1          | 0.22  | 3.2          | 1.78  | 5.8              | 0.99    |       |
| Days in Net Patient Accounts Receivable           |              | 87.5  | 78.5              | 1.11  | 55.4          | 1.58  | 125.7        | 0.70  | 53.2             | 1.64    |       |
| Equity Financing (%)                              |              | 75.8% | 59.9%             | 1.27  | 108.9%        | 0.70  | 43.7%        | 1.74  | 57.9%            | 1.31    |       |
| Long-Term Debt to Equity Ratio                    |              | 0.0   | 0.5               | N/A   | 0.0           | N/A   | 1.0          | N/A   | 0.0              | N/A     |       |
| Times Interest Earned                             |              | 0.0   | 16.8              | N/A   | 146.5         | N/A   | 14.8         | N/A   | 0.0              | N/A     |       |
| Total Asset Turnover                              |              | 1.5   | 0.5               | 3.09  | 0.6           | 2.34  | 0.3          | 5.14  | 1.4              | 1.06    |       |
| Average Age of Plant (Years)                      |              | 13.0  | 20.1              | 0.65  | 5.3           | 2.47  | 26.0         | 0.50  | 9.9              | 1.31    |       |
| Increase (Decrease) Total Net Patient Revenue     |              | 1.3%  | 7.2%              | 0.18  | 7.2%          | 0.18  | 4.5%         | 0.29  | -6.7%            | N/A     |       |
| Outpatient Gross Revenue (% of Total GPR)         |              | 94.6% | 67.5%             | 1.40  | 72.0%         | 1.31  | 86.6%        | 1.09  | 94.9%            | 1.00    |       |

| Income Statement            |              | Assets                            |              | Liabilities & Fund Balances      |                 |
|-----------------------------|--------------|-----------------------------------|--------------|----------------------------------|-----------------|
| Gross Patient Revenue (GPR) | \$69,918,076 | Cash & Cash Equivalents           | \$1,926      | Current Liabilities              | \$1,861,015     |
| Less Deductions             | \$37,068,964 | Net Patient Receivables           | \$7,850,622  | Long-Term Debt                   | \$0             |
| Net Patient Revenue         | \$32,849,112 | Other Receivables                 | \$16,626     | Other Liabilities                | \$3,689,790     |
| Plus Other Revenue          | \$648,305    |                                   |              | Subtotal                         | \$5,550,805     |
| Total Revenue               | \$33,497,416 | Land, Buildings & Equipment (Net) | \$12,123,326 | Unrestricted Fund Balance        | \$17,396,109.00 |
| Less Expenses               | \$29,241,339 | Other Assets                      | \$2,954,412  | Restricted Fund Balance          | \$0             |
| Non-Operating Gains/Losses  | -\$12,220    |                                   |              | Total Liabilities & Fund Balance | \$22,946,914    |
| Net Income                  | \$4,243,857  | Total Assets                      | \$22,946,912 |                                  |                 |