303 Aurora Medical Center - Oshkosh
855 N Westhaven Drive
Oshkosh, WI 54904
920-456-6000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Winnebago
Analysis Area: Lake Winnebago (3)
Volume Group: 7

Selected Utilization Statistics	FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 3 Value	Analysis Area 3 Ratio	Volume Group 7 Value	Volume Group 7 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	63.0%	65.1%	0.97	58.8%	1.07	79.9%	0.79	52.9%	1.19
Obstetrics	38.6%	43.7%	0.88	32.8%	1.17	51.0%	0.76	36.3%	1.06
Pediatrics	0.0%	77.8%	N/A	89.4%	N/A	68.5%	N/A	0.0%	N/A
Total Hospital	54.2%	65.1%	0.83	56.6%	0.96	73.6%	0.74	47.6%	1.14
Average Census (Patients)									
Adult Medical-Surgical	34.0	26.0	1.31	22.9	1.48	93.6	0.36	32.8	1.04
Obstetrics	4.6	5.4	0.86	5.0	0.93	13.0	0.36	4.4	1.06
Pediatrics	0.0	3.9	N/A	0.9	N/A	6.0	N/A	0.0	N/A
Total Hospital	46.1	47.2	0.98	33.9	1.36	182.5	0.25	44.2	1.04
Average Length of Stay (Days)									
Adult Medical-Surgical	3.7	4.2	0.87	3.7	0.99	4.5	0.81	3.6	1.02
Obstetrics	2.1	2.4	0.86	2.3	0.90	2.5	0.82	2.1	1.00
Pediatrics	0.0	4.0	N/A	2.6	N/A	4.3	N/A	0.0	N/A
Total Hospital	3.6	4.7	0.76	4.0	0.91	5.1	0.71	3.8	0.96
Surgical Operations									
Inpatient	1,026	1,075	0.95	918	1.12	3,626	0.28	1,021	1.00
Outpatient	5,142	4,478	1.15	5,900	0.87	11,577	0.44	5,596	0.92
Inpatient as % of All Surgeries	16.6%	18.4%	0.91	13.5%	1.24	23.8%	0.70	15.4%	1.08
Outpatient Visits									
Non-Emergency Visits	133,665	149,200	0.90	101,916	1.31	410,658	0.33	147,354	0.91
Emergency Visits	29,399	17,658	1.66	14,575	2.02	42,095	0.70	33,392	0.88
Full-Time Equivalents (FTEs)									
Administrators	1.0	3.6	0.28	1.4	0.70	9.2	0.11	4.0	0.25
Nurses, Licensed	412.9	231.2	1.79	165.5	2.49	782.3	0.53	554.4	0.74
Ancillary Nursing Personnel	38.7	36.8	1.05	12.6	3.08	126.2	0.31	76.1	0.51
All Other Personnel	911.3	472.1	1.93	278.8	3.27	1,569.3	0.58	958.2	0.95
Total FTEs	1,363.9	743.6	1.83	458.3	2.98	2,486.9	0.55	1,592.7	0.86
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.4	2.4	0.18	1.2	0.37	1.8	0.23	1.8	0.24
Nurses, Licensed	176.7	155.9	1.13	135.1	1.31	156.7	1.13	243.9	0.72
Ancillary Nursing Personnel	16.6	24.8	0.67	10.3	1.61	25.3	0.66	33.5	0.50
All Other Personnel	390.0	318.4	1.22	227.5	1.71	314.4	1.24	421.5	0.93
Total FTEs	583.7	501.6	1.16	374.1	1.56	498.3	1.17	700.5	0.83

Total Hospital:

Beds Set Up & Staffed	85
Discharges	4,659
Inpatient Days	16,830

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

Medicare-certified Swing Beds:

Average Beds Used	0
Discharges	0
Inpatient Days	0

Newborn Nursery:

Bassinets	12
Total Births	761
Newborn Days	1,178

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	54	3,369	12,418	63.0%	34.0	3.7
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	H	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	12	816	1,689	38.6%	4.6	2.1
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	H	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	12	464	2,089	47.7%	5.7	4.5
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	H	7	70	634	24.8%	1.7	9.1
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	240	123	328.0
Certified Nurse Midwives	4	1	4.9
Licensed Practical Nurses	18	11	26.6
Ancillary Nursing Personnel	20	31	38.7
Medical Assistants	49	18	63.3
Nurse Practitioners	38	11	46.5
Certified Registered Nurse Anesthetists	6	1	6.9
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	21	2	22.7
Pharmacists	12	0	12.0
Medical & Clinical LaboratoryTechnicians	1	1	1.7
Surgical Personnel	12	4	15.7
Directors/Managers	84	13	93.1
Food Service Workers	6	6	10.8
Environmental Services Workers	34	9	41.1
Medical & Clinical LaboratoryTechnologists	7	4	10.6

Occupation	Number Full-Time	Number Part-Time	Number FTE
Radiological Services Personnel	27	30	49.8
Sonographers	13	8	18.8
Physician Assistants	16	3	18.4
All Other Radiologic Personnel	9	2	10.5
Respiratory Therapists	9	2	10.7
Occupational Therapists	5	5	8.9
Occupational Therapy Assistants/Aides	1	0	1.0
Physical Therapists	15	4	18.2
Physical Therapy Assistants/Aides	2	3	3.8
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	1	3	2.7
Psychologists	0	1	0.9
Social Workers	9	13	17.3
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	20	4	22.5
Medical Coding Technicians	2	0	2.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	93	26	112.5
All Other Personnel	268	109	342.4
Total	**1,043**	**448**	**1,363.9**

Total Active Privileged Medical Staff: 120

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Selected Financial Statistics		FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 3 Value	Analysis Area 3 Ratio	Volume Group 7 Value	Volume Group 7 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	$464,755,145	51.7%	49.8%	1.04	51.9%	1.00	50.1%	1.03	50.6%	1.02
Medical Assistance	$97,089,415	10.8%	12.1%	0.89	9.8%	1.11	11.3%	0.95	11.3%	0.95
Commercial	$267,414,753	29.7%	31.6%	0.94	34.5%	0.86	31.5%	0.94	32.8%	0.91
All Other	$70,009,653	7.8%	6.4%	1.21	3.8%	2.03	7.1%	1.09	5.3%	1.47
Deductions as % of Total Gross Patient Revenue										
Medicare	$386,022,509	42.9%	39.1%	1.10	38.8%	1.11	40.0%	1.07	41.5%	1.04
Medical Assistance	$79,015,079	8.8%	9.5%	0.93	7.4%	1.20	9.1%	0.96	9.3%	0.94
Commercial	$142,260,223	15.8%	15.5%	1.02	16.9%	0.94	16.2%	0.98	16.7%	0.95
Charity Care	$8,637,810	1.0%	1.0%	0.97	0.7%	1.35	1.1%	0.90	0.8%	1.15
Bad Debt	$8,532,918	0.9%	1.0%	0.98	1.3%	0.73	0.8%	1.16	1.1%	0.86
All Other	$35,407,874	3.9%	3.7%	1.07	2.0%	1.93	4.0%	0.99	2.9%	1.35
Total Deductions	$659,876,413	73.4%	69.8%	1.05	67.0%	1.09	71.2%	1.03	72.3%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.8%	8.6%	0.32	3.5%	0.79	9.5%	0.29	2.6%	1.05
Net Gains/Losses as % of Net Income		0.2%	20.2%	0.01	13.5%	0.01	24.0%	0.01	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	$78,299,069	38.5%	40.7%	0.95	34.3%	1.12	39.5%	0.97	38.2%	1.01
Supplies & Services	$115,823,790	56.9%	54.1%	1.05	61.1%	0.93	55.9%	1.02	57.4%	0.99
Capital Component	$9,312,838	4.6%	5.2%	0.88	4.6%	0.99	4.6%	0.99	4.3%	1.05
Fiscal Statistics										
Operating Margin (%)		17.4%	7.7%	2.27	12.5%	1.39	7.3%	2.37	19.6%	0.89
Total Hospital Net Income (%)		17.4%	9.4%	1.85	14.1%	1.23	9.4%	1.85	19.6%	0.89
Current Ratio		34.2	2.3	14.58	30.6	1.12	4.3	7.98	26.5	1.29
Days in Net Patient Accounts Receivable		52.5	62.7	0.84	49.4	1.06	63.1	0.83	47.9	1.10
Equity Financing (%)		97.5%	62.3%	1.57	112.1%	0.87	70.2%	1.39	96.9%	1.01
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.0	N/A	0.3	N/A	0.0	N/A
Times Interest Earned		24.7	16.0	1.54	159.8	0.15	18.1	1.36	28.6	0.86
Total Asset Turnover		0.4	0.2	1.99	0.7	0.64	0.4	0.98	0.4	1.03
Average Age of Plant (Years)		12.6	14.2	0.89	6.4	1.96	14.1	0.89	13.6	0.92
Increase (Decrease) Total Net Patient Revenue		0.2%	6.9%	0.03	9.3%	0.02	7.7%	0.03	-0.8%	N/A
Outpatient Gross Revenue (% of Total GPR)		78.9%	67.9%	1.16	72.3%	1.09	63.1%	1.25	79.7%	0.99

Income Statement	
Gross Patient Revenue (GPR)	$899,268,966
Less Deductions	$659,876,413
Net Patient Revenue	$239,392,553
Plus Other Revenue	$6,778,669
Total Revenue	$246,171,222
Less Expenses	$203,435,697
Non-Operating Gains/Losses	$85,153
Net Income	$42,820,678

Assets	
Cash & Cash Equivalents	$389,935,133
Net Patient Receivables	$34,438,162
Other Receivables	-$6,286,690
Land, Buildings & Equipment (Net)	$144,728,523
Other Assets	$10,327,584
Total Assets	$573,142,712

Liabilities & Fund Balances	
Current Liabilities	$12,484,758
Long-Term Debt	$0
Other Liabilities	$1,642,742
Subtotal	$14,127,500
Unrestricted Fund Balance	$559,015,212.00
Restricted Fund Balance	$0
Total Liabilities & Fund Balance	$573,142,712