

014 Black River Health
711 West Adams Street
Black River Falls, WI 54615
715-284-5361

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital

County: Jackson
Analysis Area: Southwestern (5B)
Volume Group: 3

Control:

		All GMS Hospitals		Analysis Area 5B		Volume Group 3		FY 2024 vs. 2023		
Selected Utilization Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	41.8%	63.0%	0.66	48.1%	0.87	27.1%	1.54	49.0%	0.85	
Obstetrics	14.4%	40.9%	0.35	67.0%	0.01	15.0%	0.96	10.3%	1.40	
Pediatrics	52.7%	77.7%	0.68	41.6%	1.27	52.7%	1.00	0.0%	N/A	
Total Hospital	34.5%	63.6%	0.54	53.4%	0.65	28.0%	1.24	37.5%	0.92	
Average Census (Patients)										
Adult Medical-Surgical	7.5	25.0	0.30	17.7	0.43	5.0	1.52	8.8	0.85	
Obstetrics	0.6	5.2	0.11	4.6	0.13	0.7	0.85	0.5	1.12	
Pediatrics	0.5	3.9	0.13	0.9	0.58	0.1	0.13	0.0	N/A	
Total Hospital	8.6	46.9	0.18	29.7	0.29	6.7	1.29	9.4	0.92	
Average Length of Stay (Days)										
Adult Medical-Surgical	6.3	4.3	1.46	3.4	1.88	3.4	1.87	7.2	0.88	
Obstetrics	1.9	2.4	0.79	2.0	0.96	2.0	0.98	1.8	1.06	
Pediatrics	1.8	3.9	0.45	2.8	0.63	1.8	1.00	0.0	N/A	
Total Hospital	7.0	4.8	1.45	4.4	1.61	3.6	1.97	6.8	1.03	
Surgical Operations										
Inpatient	91	1,014	0.09	897	0.10	135	0.67	87	1.05	
Outpatient	2,490	4,465	0.56	3,726	0.67	1,811	1.38	2,155	1.16	
Inpatient as % of All Surgeries	3.5%	18.5%	0.19	19.4%	0.18	7.0%	0.51	3.9%	0.91	
Outpatient Visits										
Non-Emergency Visits	19,074	139,692	0.14	146,388	0.13	73,827	0.26	10,310	1.85	
Emergency Visits	9,542	17,650	0.54	15,857	0.60	7,850	1.22	10,254	0.93	
Full-Time Equivalents (FTEs)										
Administrators	4.0	4.3	0.92	4.0	1.00	3.3	1.21	20.0	0.20	
Nurses, Licensed	67.3	232.9	0.29	147.0	0.46	68.4	0.98	60.2	1.12	
Ancillary Nursing Personnel	19.1	38.9	0.49	21.2	0.90	8.4	2.27	19.3	0.99	
All Other Personnel	180.8	451.0	0.40	405.5	0.45	185.6	0.97	167.8	1.08	
Total FTEs	271.2	727.1	0.37	577.8	0.47	265.7	1.02	267.3	1.01	
FTEs per 100 Patient Census (Adjusted)										
Administrators	8.9	3.0	3.01	2.3	3.86	6.7	1.34	37.3	0.24	
Nurses, Licensed	150.5	160.0	0.94	85.3	1.76	138.0	1.09	112.3	1.34	
Ancillary Nursing Personnel	42.8	26.7	1.60	12.3	3.48	17.1	2.51	35.9	1.19	
All Other Personnel	404.4	309.9	1.31	235.2	1.72	374.7	1.08	312.8	1.29	
Total FTEs	606.6	499.6	1.21	335.1	1.81	536.4	1.13	498.2	1.22	

Total Hospital:

Beds Set Up & Staffed 25
Discharges 451
Inpatient Days 3,161

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 42
Inpatient Days 578

Newborn Nursery:

Bassinets 0
Total Births 109
Newborn Days 193

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	18	436	2,757	41.8%	7.5	6.3
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	1	110	193	52.7%	0.5	1.8
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	4	110	211	14.4%	0.6	1.9
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	2	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	4	0	4.0	Radiological Services Personnel	8	4	10.2
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	2	3	2.8
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	49	17	59.4	Respiratory Therapists	7	2	7.3
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	1	1	1.9
Licensed Practical Nurses	0	1	0.8	Occupational Therapy Assistants/Aides	0	1	0.1
Ancillary Nursing Personnel	16	5	19.1	Physical Therapists	3	2	4.3
Medical Assistants	3	0	3.0	Physical Therapy Assistants/Aides	1	1	1.9
Nurse Practitioners	3	7	4.4	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	6	2.7	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	0	3.0	Social Workers	2	1	2.7
Pharmacists	2	3	2.2	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	6	0	6.0	Pharmacy Technicians	2	0	2.0
Surgical Personnel	5	1	5.9	Medical Coding Technicians	4	0	4.0
Directors/Managers	15	0	15.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	10	6	15.2	All Other Health Professionals	12	12	16.1
Environmental Services Workers	16	0	16.0	All Other Personnel	52	7	56.3
Medical & Clinical LaboratoryTechnologists	4	1	4.9				
All Other Radiologic Personnel	0	0	0.0				
				Total	230	81	271.2
Total Active Privileged Medical Staff: 61							

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Black River Falls, WI 54615			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023		
Selected Financial Statistics			FY 2024	Value	Ratio	5B Value	Ratio	3 Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$53,489,624	47.7%	49.1%	0.97	48.0%	0.99	50.2%	0.95	47.7%	1.00	
Medical Assistance	\$15,362,848	13.7%	13.0%	1.05	9.1%	1.51	12.0%	1.14	17.3%	0.79	
Commercial	\$40,930,216	36.5%	32.2%	1.13	34.4%	1.06	34.6%	1.06	33.7%	1.08	
All Other	\$2,354,889	2.1%	5.7%	0.37	8.5%	0.25	3.2%	0.65	1.3%	1.64	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$23,099,591	20.6%	38.3%	0.54	35.0%	0.59	34.5%	0.60	14.8%	1.39	
Medical Assistance	\$9,703,995	8.7%	10.2%	0.85	7.2%	1.20	8.7%	0.99	9.1%	0.95	
Commercial	\$11,373,493	10.1%	15.3%	0.66	15.9%	0.64	13.8%	0.74	8.4%	1.21	
Charity Care	\$788,045	0.7%	0.9%	0.82	1.4%	0.52	0.5%	1.50	0.5%	1.54	
Bad Debt	\$3,560,281	3.2%	1.0%	3.08	0.8%	3.83	1.4%	2.33	3.1%	1.04	
All Other	-\$14,579	0.0%	3.3%	N/A	6.6%	N/A	1.5%	N/A	0.0%	N/A	
Total Deductions	\$48,510,826	43.3%	68.9%	0.63	66.9%	0.65	60.4%	0.72	35.8%	1.21	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		1.3%	7.1%	0.18	22.0%	0.06	3.8%	0.34	1.7%	0.76	
Net Gains/Losses as % of Net Income		64.3%	19.9%	3.24	76.8%	0.84	24.6%	2.61	90.4%	0.71	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$36,870,497	59.2%	41.8%	1.41	52.8%	1.12	51.4%	1.15	56.6%	1.05	
Supplies & Services	\$20,994,047	33.7%	52.7%	0.64	43.2%	0.78	41.7%	0.81	36.5%	0.92	
Capital Component	\$4,442,202	7.1%	5.5%	1.30	4.1%	1.75	6.8%	1.04	7.0%	1.03	
Fiscal Statistics											
Operating Margin (%)		3.4%	7.9%	0.43	1.7%	1.97	6.0%	0.56	1.8%	1.83	
Total Hospital Net Income (%)		8.9%	9.7%	0.92	6.9%	1.28	7.8%	1.13	16.3%	0.54	
Return on Equity (%)		7.8%	8.4%	0.92	6.7%	1.17	5.5%	1.42	11.9%	0.65	
Current Ratio		3.4	5.5	0.63	34.3	0.10	3.2	1.08	9.3	0.37	
Days in Net Patient Accounts Receivable		74.9	78.5	0.95	55.7	1.34	125.7	0.60	60.4	1.24	
Equity Financing (%)		73.1%	59.9%	1.22	88.7%	0.82	43.7%	1.67	71.9%	1.02	
Long-Term Debt to Equity Ratio		0.2	0.5	0.46	0.1	4.10	1.0	0.23	0.0	16.07	
Times Interest Earned		10.3	16.8	0.61	41.4	0.25	14.8	0.69	18.4	0.56	
Total Asset Turnover		0.6	0.5	1.28	0.8	0.76	0.3	2.13	0.6	0.97	
Average Age of Plant (Years)		13.9	20.1	0.69	9.9	1.40	26.0	0.53	14.3	0.97	
Increase (Decrease) Total Net Patient Revenue		3.7%	7.2%	0.51	20.9%	0.17	4.5%	0.82	9.6%	0.38	
Outpatient Gross Revenue (% of Total GPR)		87.5%	67.5%	1.30	82.4%	1.06	86.6%	1.01	88.5%	0.99	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$112,137,577	Cash & Cash Equivalents	\$22,373,532	Current Liabilities	\$11,141,105
Less Deductions	\$48,510,826	Net Patient Receivables	\$13,023,186	Long-Term Debt	\$17,542,122
Net Patient Revenue	\$63,626,751	Other Receivables	\$981,183	Other Liabilities	\$0
Plus Other Revenue	\$843,275			Subtotal	\$28,683,227
Total Revenue	\$64,470,027	Land, Buildings & Equipment (Net)	\$31,320,295	Unrestricted Fund Balance	\$78,018,142.00
Less Expenses	\$62,306,746	Other Assets	\$39,003,173	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$3,892,295			Total Liabilities & Fund Balance	\$106,701,369
Net Income	\$6,055,576	Total Assets	\$106,701,369		