

007 Western Wisconsin Health
1100 Bergslien St
Baldwin, WI 54002
715-684-3311

Fiscal Year: 10/01 to 09/30
Type: GMS
Critical Access Hospital

County: Saint Croix
Analysis Area: West Central (5A)
Volume Group: 5

Control:

		All GMS Hospitals		Analysis Area 5A		Volume Group 5		FY 2024 vs. 2023	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	85.5%	63.0%	1.36	55.9%	1.53	52.6%	1.63	137.9%	0.62
Obstetrics	18.0%	40.9%	0.44	28.9%	0.06	34.3%	0.52	68.2%	0.26
Pediatrics	0.0%	77.7%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	53.3%	63.6%	0.84	56.5%	0.94	55.7%	0.96	114.7%	0.46
Average Census (Patients)									
Adult Medical-Surgical	6.8	25.0	0.27	11.5	0.60	14.2	0.48	5.5	1.24
Obstetrics	1.8	5.2	0.34	2.6	0.70	2.7	0.66	1.4	1.32
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	9.6	46.9	0.20	16.1	0.59	25.1	0.38	6.9	1.39
Average Length of Stay (Days)									
Adult Medical-Surgical	3.0	4.3	0.70	3.9	0.77	3.7	0.82	3.7	0.82
Obstetrics	1.8	2.4	0.73	2.2	0.82	2.2	0.81	1.6	1.10
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.4	4.8	0.92	4.1	1.08	4.0	1.10	3.8	1.18
Surgical Operations									
Inpatient	213	1,014	0.21	341	0.62	345	0.62	116	1.84
Outpatient	2,048	4,465	0.46	3,030	0.68	2,507	0.82	729	2.81
Inpatient as % of All Surgeries	9.4%	18.5%	0.51	10.1%	0.93	12.1%	0.78	13.7%	0.69
Outpatient Visits									
Non-Emergency Visits	211,318	139,692	1.51	93,034	2.27	89,118	2.37	110,541	1.91
Emergency Visits	5,374	17,650	0.30	9,369	0.57	18,665	0.29	4,926	1.09
Full-Time Equivalents (FTEs)									
Administrators	6.0	4.3	1.39	3.3	1.83	1.8	3.31	15.0	0.40
Nurses, Licensed	83.3	232.9	0.36	123.3	0.68	125.7	0.66	76.3	1.09
Ancillary Nursing Personnel	10.1	38.9	0.26	18.2	0.55	26.9	0.38	8.8	1.15
All Other Personnel	222.5	451.0	0.49	259.7	0.86	225.9	0.98	203.9	1.09
Total FTEs	321.9	727.1	0.44	404.5	0.80	380.3	0.85	304.0	1.06
FTEs per 100 Patient Census (Adjusted)									
Administrators	10.8	3.0	3.63	4.4	2.45	1.7	6.36	31.0	0.35
Nurses, Licensed	149.8	160.0	0.94	165.8	0.90	117.5	1.28	157.6	0.95
Ancillary Nursing Personnel	18.2	26.7	0.68	24.5	0.74	25.1	0.72	18.2	1.00
All Other Personnel	400.5	309.9	1.29	349.2	1.15	211.2	1.90	421.0	0.95
Total FTEs	579.3	499.6	1.16	543.9	1.07	355.6	1.63	627.8	0.92

Total Hospital:

Beds Set Up & Staffed 18
Discharges 790
Inpatient Days 3,509

Contract with:

Health Maintenance
Organization (HMO) No
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 1
Discharges 33
Inpatient Days 349

Newborn Nursery:

Bassinets 10
Total Births 395
Newborn Days 170

007 Western Wisconsin Health

Baldwin, WI 54002

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	8	821	2,503	85.5%	6.8	3.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	C	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	10	370	657	18.0%	1.8	1.8
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

007 Western Wisconsin Health

Baldwin, WI 54002

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	6	0	6.0	Radiological Services Personnel	4	6	7.4
Dentists	0	0	0.0	Sonographers	1	5	3.1
Medical & Dental Residents	0	0	0.0	Physician Assistants	3	0	3.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	28	64	65.1	Respiratory Therapists	3	0	3.0
Certified Nurse Midwives	3	1	3.8	Occupational Therapists	1	1	1.7
Licensed Practical Nurses	2	3	3.2	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	2	15	10.1	Physical Therapists	2	3	3.7
Medical Assistants	27	7	30.0	Physical Therapy Assistants/Aides	1	0	1.0
Nurse Practitioners	9	3	11.2	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	3	0	3.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	4	1	4.4	Social Workers	6	3	8.5
Pharmacists	0	5	4.3	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	3	0	3.0	Pharmacy Technicians	1	2	2.9
Surgical Personnel	4	5	6.6	Medical Coding Technicians	8	0	8.0
Directors/Managers	26	0	26.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	3	20	11.8	All Other Health Professionals	7	7	9.6
Environmental Services Workers	7	4	7.7	All Other Personnel	55	16	65.3
Medical & Clinical Laboratory Technologists	6	3	8.4				
All Other Radiologic Personnel	0	0	0.0				
				Total	225	174	321.9
Total Active Privileged Medical Staff: 15							

007 Western Wisconsin Health
Baldwin, WI 54002

Baldwin, WI 54002			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023		
Selected Financial Statistics			FY 2024	Value	Ratio	5A Value	Ratio	5 Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$48,290,104	37.1%	49.1%	0.76	53.1%	0.70	52.1%	0.71	35.3%	1.05	
Medical Assistance	\$24,620,656	18.9%	13.0%	1.46	10.4%	1.82	14.2%	1.33	21.2%	0.89	
Commercial	\$54,307,754	41.8%	32.2%	1.30	30.7%	1.36	28.2%	1.48	41.6%	1.01	
All Other	\$2,827,524	2.2%	5.7%	0.38	5.8%	0.37	5.5%	0.40	2.0%	1.09	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$24,272,381	18.7%	38.3%	0.49	36.6%	0.51	40.1%	0.47	15.4%	1.21	
Medical Assistance	\$6,696,239	5.1%	10.2%	0.50	7.4%	0.70	11.1%	0.47	5.5%	0.93	
Commercial	\$24,305,533	18.7%	15.3%	1.22	10.9%	1.72	13.8%	1.36	17.0%	1.10	
Charity Care	\$745,848	0.6%	0.9%	0.67	0.9%	0.63	1.1%	0.53	0.3%	2.02	
Bad Debt	\$2,232,416	1.7%	1.0%	1.67	1.1%	1.56	1.3%	1.27	1.8%	0.97	
All Other	\$75,924	0.1%	3.3%	0.02	2.9%	0.02	2.3%	0.03	0.0%	18.77	
Total Deductions	\$58,328,341	44.9%	68.9%	0.65	59.8%	0.75	69.7%	0.64	39.9%	1.12	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		4.9%	7.1%	0.70	5.3%	0.94	3.2%	1.56	5.9%	0.83	
Net Gains/Losses as % of Net Income		47.4%	19.9%	2.39	16.6%	2.86	14.9%	3.19	39.5%	1.20	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$39,328,574	55.8%	41.8%	1.33	51.8%	1.08	42.3%	1.32	57.3%	0.97	
Supplies & Services	\$26,731,383	37.9%	52.7%	0.72	43.8%	0.87	52.4%	0.72	36.8%	1.03	
Capital Component	\$4,396,037	6.2%	5.5%	1.14	4.4%	1.41	5.3%	1.18	5.9%	1.05	
Fiscal Statistics											
Operating Margin (%)		6.6%	7.9%	0.84	8.5%	0.78	8.2%	0.81	5.6%	1.19	
Total Hospital Net Income (%)		11.9%	9.7%	1.23	10.0%	1.19	9.5%	1.25	8.9%	1.34	
Return on Equity (%)		18.6%	8.4%	2.21	6.5%	2.84	7.9%	2.35	7.9%	2.34	
Current Ratio		4.6	5.5	0.84	2.7	1.71	11.5	0.40	4.4	1.04	
Days in Net Patient Accounts Receivable		60.5	78.5	0.77	191.1	0.32	51.6	1.17	52.2	1.16	
Equity Financing (%)		56.5%	59.9%	0.94	32.7%	1.73	85.9%	0.66	52.3%	1.08	
Long-Term Debt to Equity Ratio		0.6	0.5	1.22	1.6	0.38	0.1	10.73	0.7	0.88	
Times Interest Earned		10.7	16.8	0.63	30.6	0.35	20.0	0.53	9.7	1.10	
Total Asset Turnover		0.8	0.5	1.76	0.2	4.27	0.7	1.18	0.9	0.96	
Average Age of Plant (Years)		8.1	20.1	0.41	62.8	0.13	13.0	0.63	8.0	1.02	
Increase (Decrease) Total Net Patient Revenue		10.9%	7.2%	1.51	10.0%	1.09	5.0%	2.19	14.8%	0.73	
Outpatient Gross Revenue (% of Total GPR)		88.3%	67.5%	1.31	78.4%	1.13	75.8%	1.16	88.5%	1.00	

Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$130,046,038		Cash & Cash Equivalents	\$17,110,460	Current Liabilities	\$7,514,136
Less Deductions	\$58,328,341		Net Patient Receivables	\$11,850,154	Long-Term Debt	\$30,508,674
Net Patient Revenue	\$71,717,697		Other Receivables	\$1,547,181	Other Liabilities	\$1,396,007
Plus Other Revenue	\$3,731,226				Subtotal	\$39,418,817
Total Revenue	\$75,448,923		Land, Buildings & Equipment (Net)	\$37,587,256		
Less Expenses	\$70,455,994		Other Assets	\$22,424,519	Unrestricted Fund Balance	\$51,100,753.00
Non-Operating Gains/Losses	\$4,507,710				Restricted Fund Balance	\$0
Net Income	\$9,500,641		Total Assets	\$90,519,570	Total Liabilities & Fund Balance	\$90,519,570