079 Froedtert Hospital
9200 W Wisconsin Ave, PO Box 26099
Milwaukee, WI 53226
414-805-3000

Fiscal Year: 07/01 to 06/30
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: 7

Selected Utilization Statistics	FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 2B Value	Analysis Area 2B Ratio	Volume Group 7 Value	Volume Group 7 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	91.2%	65.1%	1.40	78.2%	1.17	79.9%	1.14	88.3%	1.03
Obstetrics	59.5%	43.7%	1.36	54.7%	1.09	51.0%	1.17	59.1%	1.01
Pediatrics	0.0%	77.8%	N/A	102.3%	N/A	68.5%	N/A	0.0%	N/A
Total Hospital	89.0%	65.1%	1.37	77.9%	1.14	73.6%	1.21	86.1%	1.03
Average Census (Patients)									
Adult Medical-Surgical	385.7	26.0	14.81	73.5	5.25	93.6	4.12	366.3	1.05
Obstetrics	30.3	5.4	5.64	20.8	1.46	13.0	2.34	30.1	1.01
Pediatrics	0.0	3.9	N/A	18.9	N/A	6.0	N/A	0.0	N/A
Total Hospital	650.4	47.2	13.77	128.6	5.06	182.5	3.56	625.3	1.04
Average Length of Stay (Days)									
Adult Medical-Surgical	5.3	4.2	1.26	5.1	1.05	4.5	1.17	5.2	1.02
Obstetrics	2.6	2.4	1.06	2.6	0.99	2.5	1.02	2.6	0.98
Pediatrics	0.0	4.0	N/A	3.7	N/A	4.3	N/A	0.0	N/A
Total Hospital	6.0	4.7	1.27	5.8	1.03	5.1	1.19	5.9	1.02
Surgical Operations									
Inpatient	12,378	1,075	11.51	2,764	4.48	3,626	3.41	11,852	1.04
Outpatient	11,521	4,478	2.57	5,312	2.17	11,577	1.00	11,309	1.02
Inpatient as % of All Surgeries	51.8%	18.4%	2.82	34.2%	1.51	23.8%	2.17	51.2%	1.01
Outpatient Visits									
Non-Emergency Visits	952,377	149,200	6.38	208,288	4.57	410,658	2.32	941,199	1.01
Emergency Visits	73,736	17,658	4.18	34,683	2.13	42,095	1.75	75,165	0.98
Full-Time Equivalents (FTEs)									
Administrators	6.0	3.6	1.68	5.6	1.07	9.2	0.65	7.0	0.86
Nurses, Licensed	2,307.4	231.2	9.98	519.1	4.45	782.3	2.95	2,272.3	1.02
Ancillary Nursing Personnel	450.6	36.8	12.23	105.3	4.28	126.2	3.57	419.5	1.07
All Other Personnel	3,806.2	472.1	8.06	1,037.0	3.67	1,569.3	2.43	3,632.7	1.05
Total FTEs	6,570.1	743.6	8.84	1,666.9	3.94	2,486.9	2.64	6,331.5	1.04
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.4	2.4	0.17	1.9	0.22	1.8	0.22	0.5	0.82
Nurses, Licensed	157.9	155.9	1.01	174.5	0.90	156.7	1.01	161.7	0.98
Ancillary Nursing Personnel	30.8	24.8	1.24	35.4	0.87	25.3	1.22	29.8	1.03
All Other Personnel	260.4	318.4	0.82	348.7	0.75	314.4	0.83	258.4	1.01
Total FTEs	449.6	501.6	0.90	560.5	0.80	498.3	0.90	450.5	1.00

Total Hospital:

Beds Set Up & Staffed	731
Discharges	39,325
Inpatient Days	237,404

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

Medicare-certified Swing Beds:

Average Beds Used	0
Discharges	0
Inpatient Days	0

Newborn Nursery:

Bassinets	32
Total Births	4,131
Newborn Days	6,473

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	423	26,457	140,796	91.2%	385.7	5.3
Orthopedic	H	32	1,604	10,942	93.7%	30.0	6.8
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	H	90	4,121	32,224	0.0%	88.3	7.8
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	H	0	0	0	0.0%	0.0	0.0
Obstetrics	H	51	4,339	11,068	59.5%	30.3	2.6
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	H	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	59	1,158	18,532	86.1%	50.8	16.0
Cardiac Intensive Unit	H	20	182	6,541	89.6%	17.9	35.9
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	H	40	738	12,558	86.0%	34.4	17.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	16	726	4,743	81.2%	13.0	6.5

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	6	0	6.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	1,598	1,110	2,281.0
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	0	0	0.0
Ancillary Nursing Personnel	158	618	450.6
Medical Assistants	146	63	184.6
Nurse Practitioners	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0
Clinical Nurse Specialists	19	11	26.4
Health Info Mgmt-Administrators/Technicians	8	1	8.5
Pharmacists	155	64	185.9
Medical & Clinical LaboratoryTechnicians	1	1	1.8
Surgical Personnel	103	30	118.0
Directors/Managers	285	8	290.1
Food Service Workers	96	140	177.5
Environmental Services Workers	301	28	319.2
Medical & Clinical LaboratoryTechnologists	15	2	16.4
Radiological Services Personnel	210	117	279.6
Sonographers	24	34	46.8
Physician Assistants	0	0	0.0
All Other Radiologic Personnel	31	86	45.9
Respiratory Therapists	57	30	75.2
Occupational Therapists	36	55	65.3
Occupational Therapy Assistants/Aides	0	0	0.0
Physical Therapists	56	52	86.0
Physical Therapy Assistants/Aides	2	8	6.4
Recreational Therapists	0	1	0.8
Dietitians & Nutritionists	31	22	43.9
Psychologists	0	0	0.0
Social Workers	71	27	84.8
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	84	65	101.1
Medical Coding Technicians	0	0	0.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	684	410	910.9
All Other Personnel	669	159	757.4
Total	**4,846**	**3,142**	**6,570.1**

Total Active Privileged Medical Staff: 1,397

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Selected Financial Statistics		FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 2B Value	Analysis Area 2B Ratio	Volume Group 7 Value	Volume Group 7 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	$4,515,695,896	50.9%	49.8%	1.02	49.2%	1.03	50.1%	1.02	50.4%	1.01
Medical Assistance	$1,168,163,547	13.2%	12.1%	1.09	17.9%	0.74	11.3%	1.16	14.1%	0.93
Commercial	$2,876,891,731	32.4%	31.6%	1.03	28.8%	1.13	31.5%	1.03	31.9%	1.02
All Other	$309,770,316	3.5%	6.4%	0.54	4.1%	0.85	7.1%	0.49	3.6%	0.97
Deductions as % of Total Gross Patient Revenue										
Medicare	$3,544,115,352	40.0%	39.1%	1.02	40.3%	0.99	40.0%	1.00	38.9%	1.03
Medical Assistance	$953,397,677	10.7%	9.5%	1.13	13.9%	0.77	9.1%	1.18	11.4%	0.94
Commercial	$1,611,981,634	18.2%	15.5%	1.18	14.9%	1.22	16.2%	1.12	17.3%	1.05
Charity Care	$79,213,177	0.9%	1.0%	0.90	1.4%	0.65	1.1%	0.84	0.5%	1.70
Bad Debt	$68,268,491	0.8%	1.0%	0.79	0.8%	0.94	0.8%	0.94	0.9%	0.88
All Other	$167,971,345	1.9%	3.7%	0.51	1.9%	0.97	4.0%	0.47	2.2%	0.88
Total Deductions	$6,424,947,676	72.4%	69.8%	1.04	73.2%	0.99	71.2%	1.02	71.1%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		11.9%	8.6%	1.40	13.1%	0.91	9.5%	1.26	10.1%	1.18
Net Gains/Losses as % of Net Income		N/A	20.2%	N/A	N/A	N/A	24.0%	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	$727,429,574	28.5%	40.7%	0.70	33.3%	0.85	39.5%	0.72	30.5%	0.93
Supplies & Services	$1,724,152,556	67.5%	54.1%	1.25	62.1%	1.09	55.9%	1.21	65.0%	1.04
Capital Component	$103,705,847	4.1%	5.2%	0.78	4.6%	0.88	4.6%	0.87	4.5%	0.90
Fiscal Statistics										
Operating Margin (%)		8.0%	7.7%	1.04	11.2%	0.71	7.3%	1.09	10.4%	0.77
Total Hospital Net Income (%)		6.1%	9.4%	0.65	10.8%	0.57	9.4%	0.65	8.4%	0.73
Current Ratio		3.9	2.3	1.66	16.7	0.23	4.3	0.91	3.6	1.07
Days in Net Patient Accounts Receivable		52.3	62.7	0.83	55.7	0.94	63.1	0.83	49.5	1.06
Equity Financing (%)		90.8%	62.3%	1.46	89.8%	1.01	70.2%	1.29	90.0%	1.01
Long-Term Debt to Equity Ratio		0.0	0.4	0.06	0.0	0.48	0.3	0.09	0.0	0.90
Times Interest Earned		11.1	16.0	0.69	19.4	0.57	18.1	0.61	13.4	0.83
Total Asset Turnover		1.9	0.2	9.03	0.7	2.64	0.4	4.45	2.0	0.97
Average Age of Plant (Years)		14.5	14.2	1.02	15.2	0.95	14.1	1.03	13.6	1.06
Increase (Decrease) Total Net Patient Revenue		4.9%	6.9%	0.72	6.1%	0.81	7.7%	0.64	9.2%	0.54
Outpatient Gross Revenue (% of Total GPR)		55.8%	67.9%	0.82	56.3%	0.99	63.1%	0.88	55.4%	1.01

Income Statement	
Gross Patient Revenue (GPR)	$8,870,521,490
Less Deductions	$6,424,947,676
Net Patient Revenue	$2,445,573,814
Plus Other Revenue	$331,447,629
Total Revenue	$2,777,021,443
Less Expenses	$2,555,287,977
Non-Operating Gains/Losses	-$54,849,392
Net Income	$166,884,074

Assets	
Cash & Cash Equivalents	$60,205
Net Patient Receivables	$350,174,287
Other Receivables	$20,397,931
Land, Buildings & Equipment (Net)	$1,029,107,834
Other Assets	$27,104,415
Total Assets	$1,426,844,672

Liabilities & Fund Balances	
Current Liabilities	$100,846,252
Long-Term Debt	$29,848,901
Other Liabilities	$558,361
Subtotal	$131,253,514
Unrestricted Fund Balance	1,254,349,158.00
Restricted Fund Balance	$41,242,000
Total Liabilities & Fund Balance	$1,426,844,672