

168 Aurora Sinai Medical Center
 945 N 12th Street, PO Box 342
 Milwaukee, WI 53233
 414-219-2000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 6

Selected Utilization Statistics	FY 2023	All GMS Hospitals		Analysis Area 2B		Volume Group 6		FY 2023 vs. 2022	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	46.2%	61.5%	0.75	76.0%	0.61	62.5%	0.74	47.0%	0.98
Obstetrics	42.8%	41.1%	1.04	50.2%	0.38	35.5%	1.21	36.5%	1.17
Pediatrics	0.0%	67.0%	N/A	92.5%	N/A	90.3%	N/A	0.0%	N/A
Total Hospital	44.7%	61.6%	0.73	76.0%	0.59	61.3%	0.73	43.1%	1.04
Average Census (Patients)									
Adult Medical-Surgical	42.9	24.9	1.72	84.6	0.51	27.9	1.54	43.7	0.98
Obstetrics	19.3	5.0	3.85	19.6	0.98	4.2	4.60	18.6	1.03
Pediatrics	0.0	1.7	N/A	9.0	N/A	3.6	N/A	0.0	N/A
Total Hospital	97.0	44.9	2.16	130.7	0.74	54.3	1.79	96.1	1.01
Average Length of Stay (Days)									
Adult Medical-Surgical	5.6	4.5	1.23	5.4	1.03	4.4	1.27	6.5	0.86
Obstetrics	2.9	2.4	1.19	2.6	1.11	2.4	1.20	2.9	0.99
Pediatrics	0.0	3.8	N/A	3.4	N/A	3.4	N/A	0.0	N/A
Total Hospital	5.9	4.9	1.21	6.0	0.98	4.7	1.25	6.2	0.94
Surgical Operations									
Inpatient	1,393	989	1.41	2,630	0.53	1,120	1.24	1,297	1.07
Outpatient	2,494	4,208	0.59	5,126	0.49	5,321	0.47	2,736	0.91
Inpatient as % of All Surgeries	35.8%	19.0%	1.88	33.9%	1.06	17.4%	2.06	32.2%	1.11
Outpatient Visits									
Non-Emergency Visits	137,345	131,799	1.04	218,170	0.63	201,183	0.68	133,850	1.03
Emergency Visits	49,397	16,822	2.94	34,394	1.44	23,507	2.10	47,510	1.04
Full-Time Equivalents (FTEs)									
Administrators	32.0	17.5	1.83	42.7	0.75	18.1	1.76	30.0	1.07
Nurses, Licensed	522.7	232.9	2.24	550.7	0.95	312.2	1.67	493.3	1.06
Ancillary Nursing Personnel	148.9	42.6	3.49	120.2	1.24	44.9	3.32	147.6	1.01
All Other Personnel	1,159.1	453.0	2.56	947.6	1.22	592.5	1.96	1,119.5	1.04
Total FTEs	1,862.7	746.0	2.50	1,661.2	1.12	967.7	1.92	1,790.4	1.04
FTEs per 100 Patient Census (Adjusted)									
Administrators	15.8	12.3	1.28	14.4	1.10	9.7	1.62	13.8	1.14
Nurses, Licensed	257.8	163.8	1.57	185.1	1.39	167.7	1.54	227.4	1.13
Ancillary Nursing Personnel	73.5	30.0	2.45	40.4	1.82	24.1	3.05	68.0	1.08
All Other Personnel	571.7	318.6	1.79	318.5	1.80	318.3	1.80	516.0	1.11
Total FTEs	918.8	524.6	1.75	558.3	1.65	519.9	1.77	825.3	1.11

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	217	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	31
Discharges	6,014	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	2,168
Inpatient Days	35,398			Inpatient Days	0	Newborn Days	3,709

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2023	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	93	2,794	15,674	46.2%	42.9	5.6
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	2	14	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	45	2,433	7,032	42.8%	19.3	2.9
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	22	674	4,841	60.3%	13.3	7.2
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	43	359	7,851	50.0%	21.5	21.9
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	4	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	32	0	32.0	Surgical Personnel	32	9	36.3
Physicians & Dentists	98	45	114.8	Radiological Services Personnel	36	21	44.5
Medical & Dental Residents	64	0	64.0	Sonographers	15	13	19.5
Dental Hygienists	0	0	0.0	Respiratory Therapists	31	6	31.7
Registered Nurses	385	192	467.4	Occupational Therapists	7	8	11.7
Certified Nurse Midwives	10	5	11.8	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	2	1.6	Physical Therapists	16	11	20.1
Ancillary Nursing Personnel	91	124	148.9	Physical Therapy Assistants/Aides	6	6	7.4
Medical Assistants	36	9	38.4	Recreational Therapists	0	0	0.0
Physician Assistants	29	6	30.7	Dietitians & Nutritionists	10	6	12.9
Nurse Practitioners	18	5	21.0	Psychologists	4	0	4.0
Certified Registered Nurse Anesthetists	2	3	2.7	Social Workers	30	5	33.3
Clinical Nurse Specialists	12	12	18.2	All Other Health Professionals	156	58	178.6
Health Info Mgmt-Administrators/Technicians	26	3	27.3	All Other Personnel	327	73	353.5
Pharmacy Personnel	87	23	94.5				
Clinical Laboratory Personnel	29	12	36.0				
				Total	1,590	657	1,862.7

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Selected Financial Statistics	FY 2023	All GMS Hospitals		Analysis Area 2B		Volume Group 6		FY 2023 vs. 2022		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2022	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$308,312,392	31.9%	48.2%	0.66	47.5%	0.67	44.9%	0.71	32.0%	1.00
Medical Assistance	\$440,527,554	45.6%	14.2%	3.21	20.6%	2.21	18.0%	2.54	47.0%	0.97
Commercial	\$181,404,521	18.8%	32.4%	0.58	29.1%	0.65	32.5%	0.58	17.9%	1.05
All Other	\$35,309,614	3.7%	5.2%	0.70	2.7%	1.33	4.6%	0.80	3.2%	1.16
Deductions as % of Total Gross Patient Revenue										
Medicare	\$263,678,025	27.3%	37.1%	0.74	38.0%	0.72	35.8%	0.76	27.0%	1.01
Medical Assistance	\$365,280,301	37.8%	11.2%	3.38	16.0%	2.37	14.0%	2.70	39.4%	0.96
Commercial	\$88,226,202	9.1%	14.9%	0.61	14.2%	0.64	13.9%	0.66	7.8%	1.17
Charity Care	\$12,666,555	1.3%	0.7%	1.80	1.0%	1.38	0.5%	2.46	1.4%	0.95
Bad Debt	\$9,472,201	1.0%	0.8%	1.16	0.8%	1.29	0.8%	1.18	0.8%	1.18
All Other	\$13,203,980	1.4%	3.1%	0.44	1.4%	0.96	2.9%	0.47	1.0%	1.35
Total Deductions	\$752,527,264	77.9%	67.9%	1.15	71.4%	1.09	67.9%	1.15	77.4%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		5.7%	6.4%	0.90	9.2%	0.62	6.1%	0.94	4.6%	1.25
Net Gains/Losses as % of Net Income		N/A	11.1%	N/A	N/A	N/A	10.0%	N/A	0.2%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$113,235,073	46.7%	41.6%	1.12	33.3%	1.40	43.9%	1.06	45.5%	1.03
Supplies & Services	\$117,604,104	48.5%	52.7%	0.92	61.4%	0.79	49.1%	0.99	49.7%	0.98
Capital Component	\$11,613,682	4.8%	5.7%	0.83	5.3%	0.91	6.9%	0.69	4.8%	1.00
Fiscal Statistics										
Operating Margin (%)		-7.3%	6.4%	N/A	9.2%	N/A	7.1%	N/A	-11.9%	0.61
Total Hospital Net Income (%)		-7.2%	7.1%	N/A	5.8%	N/A	7.8%	N/A	-11.9%	0.61
Return on Equity (%)		-3.6%	3.1%	N/A	4.0%	N/A	2.1%	N/A	-5.7%	0.63
Current Ratio		23.7	2.9	8.25	13.4	1.76	2.2	10.74	27.5	0.86
Days in Net Patient Accounts Receivable		65.1	85.9	0.76	55.9	1.16	119.9	0.54	67.1	0.97
Average Payment Period		26.8	125.5	0.21	25.4	1.05	229.7	0.12	22.6	1.18
Equity Financing (%)		96.2%	57.8%	1.67	88.1%	1.09	53.3%	1.81	91.7%	1.05
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.1	N/A	0.5	N/A	0.0	N/A
Times Interest Earned		-8.0	12.0	N/A	9.8	N/A	9.1	N/A	-17.2	0.47
Total Asset Turnover		0.5	0.4	1.15	0.7	0.68	0.3	1.84	0.5	1.03
Average Age of Plant (Years)		11.3	19.6	0.58	13.4	0.84	25.3	0.45	11.0	1.03
Increase (Decrease) Total Net Patient Revenue		5.6%	3.9%	1.42	2.3%	2.43	4.1%	1.37	-2.8%	N/A
Outpatient Gross Revenue (% of Total GPR)		61.2%	67.6%	0.91	56.1%	1.09	71.5%	0.86	61.3%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$17,445	\$19,469	0.90	\$27,430	0.64	\$18,306	0.95	\$14,561	1.20
Inpatient Net Revenue per Day		\$3,653	\$3,859	0.95	\$4,579	0.80	\$3,976	0.92	\$2,666	1.37
Outpatient Net Revenue per Visit		\$630	\$875	0.72	\$907	0.69	\$752	0.84	\$703	0.90

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$965,554,083	Cash & Cash Equivalents	\$352,970,239	Current Liabilities	\$17,114,019
Less Deductions	\$752,527,264	Net Patient Receivables	\$37,968,055	Long-Term Debt	\$0
Net Patient Revenue	\$213,026,819	Other Receivables	\$1,070,351	Other Liabilities	\$220,566
Plus Other Revenue	\$12,972,916			Subtotal	\$17,334,585
Total Revenue	\$225,999,734	Land, Buildings & Equipment (Net)	\$53,888,929	Unrestricted Fund Balance	\$442,557,809
Less Expenses	\$242,452,859	Other Assets	\$13,994,819	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$125,000			Total Liabilities & Fund Balance	\$459,892,394
Net Income	-\$16,328,125	Total Assets	\$459,892,393		