

192 Rogers Memorial Hospital - Milwaukee

11101 W Lincoln Ave

West Allis, WI 53227

414-327-3000

Fiscal Year: 01/01 to 12/31

Type: Psychiatric

County: Milwaukee

Analysis Area: Milwaukee County (2B)

Volume Group:

Control: Other Not-For-Profit

		All PSYCH Hospitals		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)					
Psychiatric	82.4%	68.6%	1.20	75.7%	1.09
Alcoholism/Chemical Dependency	78.0%	55.3%	1.41	75.4%	1.04
Total Hospital	79.5%	68.3%	1.16	77.1%	1.03
Average Census (Patients)					
Psychiatric	33.8	18.8	1.80	28.0	1.21
Alcoholism/Chemical Dependency	12.5	3.5	3.55	15.1	0.83
Total Hospital	58.0	31.7	1.83	56.3	1.03
Average Length of Stay (Days)					
Psychiatric	5.0	6.2	0.80	5.1	0.98
Alcoholism/Chemical Dependency	4.3	4.1	1.05	4.4	0.99
Total Hospital	5.1	6.4	0.79	5.2	0.98
Outpatient Visits					
Non-Emergency Visits	36,827	45,297	0.81	30,750	1.20
Emergency Visits	0	1,331	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	11.5	3.7	3.09	8.8	1.30
Nurses, Licensed	87.2	45.1	1.94	81.5	1.07
Psychologists	0.0	0.4	N/A	0.0	N/A
Social Workers	69.9	21.4	3.27	72.8	0.96
All Other Personnel	98.8	78.8	1.25	99.9	0.99
Total FTEs	382.1	219.2	1.74	397.2	0.96
FTEs per 100 Patient Census (Adjusted)					
Administrators	11.4	6.5	1.75	9.1	1.24
Nurses, Licensed	86.6	79.0	1.10	84.4	1.03
Psychologists	0.0	0.8	N/A	0.0	N/A
Social Workers	69.4	37.5	1.85	75.4	0.92
All Other Personnel	98.1	138.3	0.71	103.4	0.95
Total FTEs	379.6	384.6	0.99	411.5	0.92

Total Hospital:

Beds Set Up & Staffed	73
Discharges	4,157
Inpatient Days	21,183

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	H	57	3,099	16,627	79.9%	45.6	5.4
Alcoholism/chemical dependency	H	16	1,058	4,556	78.0%	12.5	4.3
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	9	6	11.5	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	1	0	1.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	61	32	79.7	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	1	1	1.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	13	0	13.0	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	6	1	6.5	Recreational Therapists	4	7	7.8
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	2	0	2.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	65	10	69.9
Pharmacists	0	2	0.9	Psychiatric Technicians	31	76	80.1
Medical & Clinical Laboratory Technicians	0	0	0.0	Pharmacy Technicians	1	0	1.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	20	0	20.0	All Other Contracted Staff	4	3	4.8
Food Service Workers	0	0	0.0	All Other Health Professionals	51	23	62.5
Environmental Services Workers	10	0	10.0	All Other Personnel	9	3	10.6
Medical & Clinical Laboratory Technologists	0	0	0.0				
				Total	288	164	382.1
Total Active Privileged Medical Staff: 37							

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			All PSYCH Hospitals		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$14,443,618	9.9%	11.3%	0.88	9.3%	1.07
Medical Assistance	\$57,035,193	39.1%	38.2%	1.02	38.5%	1.01
Commercial	\$72,204,093	49.5%	46.4%	1.07	51.1%	0.97
All Other	\$2,195,817	1.5%	4.1%	0.36	1.2%	1.31
Deductions as % of Total Gross Patient Revenue						
Medicare	\$10,214,370	7.0%	7.7%	0.91	6.9%	1.02
Medical Assistance	\$35,916,651	24.6%	22.3%	1.11	26.4%	0.93
Commercial	\$34,741,563	23.8%	21.0%	1.13	22.9%	1.04
Charity Care	\$3,692,945	2.5%	1.8%	1.43	1.6%	1.63
Bad Debt	-\$1,369	0.0%	1.2%	N/A	0.4%	N/A
All Other	\$2,822,572	1.9%	3.9%	0.49	1.7%	1.14
Total Deductions	\$87,386,732	59.9%	57.9%	1.04	59.9%	1.00
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.8%	5.0%	0.15	0.9%	0.83
Net Gains/Losses as % of Net Income		N/A	1,594.7%	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$38,290,203	58.0%	62.0%	0.94	58.6%	0.99
Supplies & Services	\$23,783,223	36.1%	31.4%	1.15	35.4%	1.02
Capital Component	\$3,889,499	5.9%	6.6%	0.89	6.1%	0.97
Fiscal Statistics						
Operating Margin (%)		-11.9%	-4.0%	2.96	-9.6%	1.24
Total Hospital Net Income (%)		-2.3%	0.3%	N/A	-2.4%	0.96
Current Ratio		4.18	2.1	2.00	2.68	1.56
Days in Net Patient Accounts Receivable		59.75	58.3	1.02	44.44	1.34
Equity Financing (%)		70.0%	48.0%	1.46	65.8%	1.06
Long-Term Debt to Equity Ratio		0.24	0.5	0.49	0.27	0.90
Times Interest Earned		-0.90	1.2	N/A	-0.91	0.98
Total Asset Turnover		1.03	0.8	1.35	0.93	1.11
Average Age of Plant (Years)		7.13	6.0	1.19	7.00	1.02
Increase (Decrease) Total Net Patient Revenue		4.4%	6.1%	0.72	0.1%	40.60
Outpatient Gross Revenue (% of Total GPR)		42.3%	47.7%	0.89	41.7%	1.01
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$145,878,721	Cash & Cash Equivalents	\$8,201,400	Current Liabilities	\$4,257,763	
Less Deductions	\$87,386,732	Net Patient Receivables	\$9,574,874	Long-Term Debt	\$9,738,591	
Net Patient Revenue	\$58,491,989	Other Receivables	\$0	Other Liabilities	\$3,206,704	
Plus Other Revenue	\$456,413			Subtotal	\$17,203,058	
Total Revenue	\$58,948,402	Land, Buildings & Equipment (Net)	\$12,916,140	Unrestricted Fund Balance	\$40,108,230	
Less Expenses	\$65,962,925	Other Assets	\$26,618,874	Restricted Fund Balance	\$0	
Non-Operating Gains/Losses	\$5,545,828			Total Liabilities & Fund Balance	\$57,311,288	
Net Income	-\$1,468,695	Total Assets	\$57,311,288			