

336 Granite Hills Hospital
 1706 S 68th Street
 West Allis, WI 53214
 414-667-4800

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Control:

		All PSYCH Hospitals		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)					
Psychiatric	67.4%	72.7%	0.93	65.7%	1.03
Alcoholism/Chemical Dependency	0.0%	61.1%	N/A	0.0%	N/A
Total Hospital	67.4%	70.6%	0.95	65.7%	1.03
Average Census (Patients)					
Psychiatric	32.3	19.0	1.70	31.5	1.03
Alcoholism/Chemical Dependency	0.0	3.7	N/A	0.0	N/A
Total Hospital	40.5	31.2	1.30	31.5	1.28
Average Length of Stay (Days)					
Psychiatric	7.9	6.0	1.33	8.0	0.99
Alcoholism/Chemical Dependency	0.0	4.4	N/A	0.0	N/A
Total Hospital	7.8	6.5	1.21	8.0	0.98
Outpatient Visits					
Non-Emergency Visits	0	46,690	N/A	0	N/A
Emergency Visits	0	1,340	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	2.0	3.9	0.52	2.0	1.00
Nurses, Licensed	20.0	40.1	0.50	14.6	1.37
Psychologists	0.0	0.9	N/A	0.0	N/A
Social Workers	10.0	29.9	0.33	5.0	2.00
All Other Personnel	57.0	69.4	0.82	82.0	0.70
Total FTEs	141.0	210.8	0.67	103.6	1.36
FTEs per 100 Patient Census (Adjusted)					
Administrators	4.9	6.7	0.73	6.3	0.77
Nurses, Licensed	48.6	69.1	0.70	46.1	1.05
Psychologists	0.0	1.5	N/A	0.0	N/A
Social Workers	24.3	51.4	0.47	15.8	1.54
All Other Personnel	138.6	119.5	1.16	259.1	0.53
Total FTEs	342.8	362.9	0.94	327.3	1.05

Total Hospital:

Beds Set Up & Staffed 60
 Discharges 1,896
 Inpatient Days 14,808

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	H	60	1,877	14,808	67.4%	40.5	7.9
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	2	0	2.0	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	18	0	18.0	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	0	0	0.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	2	0	2.0	Recreational Therapists	3	0	3.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	1	0	1.0	Social Workers	10	0	10.0
Pharmacists	0	0	0.0	Psychiatric Technicians	35	0	35.0
Medical & Clinical Laboratory Technicians	0	0	0.0	Pharmacy Technicians	1	0	1.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	8	0	8.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	5	0	5.0	All Other Health Professionals	0	0	0.0
Environmental Services Workers	4	0	4.0	All Other Personnel	52	0	52.0
Medical & Clinical Laboratory Technologists	0	0	0.0				
All Other Radiologic Personnel	0	0	0.0				
				Total	141	0	141.0
Total Active Privileged Medical Staff: 2							

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			All PSYCH Hospitals		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$8,432,800	24.3%	11.0%	2.21	20.6%	1.18
Medical Assistance	\$16,514,700	47.6%	36.9%	1.29	57.4%	0.83
Commercial	\$4,880,000	14.1%	48.4%	0.29	14.6%	0.96
All Other	\$4,899,831	14.1%	3.7%	3.86	7.4%	1.91
Deductions as % of Total Gross Patient Revenue						
Medicare	\$4,825,954	13.9%	7.6%	1.82	11.4%	1.21
Medical Assistance	\$4,967,268	14.3%	23.0%	0.62	14.9%	0.96
Commercial	\$977,458	2.8%	21.9%	0.13	0.0%	N/A
Charity Care	\$897,219	2.6%	1.1%	2.29	5.3%	0.48
Bad Debt	\$437,221	1.3%	1.0%	1.30	4.3%	0.29
All Other	\$3,485,429	10.0%	2.4%	4.11	11.6%	0.86
Total Deductions	\$15,590,549	44.9%	57.1%	0.79	47.7%	0.94
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.1%	5.9%	0.02	0.1%	1.30
Net Gains/Losses as % of Net Income		0.0%	196.4%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$10,232,635	58.9%	61.3%	0.96	46.9%	1.26
Supplies & Services	\$5,370,021	30.9%	33.1%	0.93	41.0%	0.75
Capital Component	\$1,773,985	10.2%	5.6%	1.82	12.1%	0.84
Fiscal Statistics						
Operating Margin (%)		9.3%	-2.0%	N/A	-35.0%	N/A
Total Hospital Net Income (%)		9.3%	2.0%	4.63	-35.0%	N/A
Return on Equity (%)		-7.7%	3.6%	N/A	-11.7%	0.65
Current Ratio		-1.10	1.3	N/A	0.58	N/A
Days in Net Patient Accounts Receivable		165.12	48.9	3.37	60.86	2.71
Equity Financing (%)		0.0%	48.7%	N/A	0.0%	1.05
Long-Term Debt to Equity Ratio		-1.08	0.4	N/A	-1.01	1.07
Times Interest Earned		10.26	3.2	3.17	0.00	N/A
Total Asset Turnover		0.52	0.8	0.66	0.33	1.57
Average Age of Plant (Years)		3.13	6.8	0.46	1.57	2.00
Increase (Decrease) Total Net Patient Revenue		39.3%	6.3%	6.24	205.7%	0.19
Outpatient Gross Revenue (% of Total GPR)		1.6%	48.8%	0.03	0.4%	4.63
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$34,727,331		Cash & Cash Equivalents	-\$27,858	Current Liabilities	\$1,910,160
Less Deductions	\$15,590,549		Net Patient Receivables	\$8,633,264	Long-Term Debt	\$25,151,269
Net Patient Revenue	\$19,136,782		Other Receivables	\$0	Other Liabilities	\$32,690,484
Plus Other Revenue	\$17,718				Subtotal	\$59,751,913
Total Revenue	\$19,154,500		Land, Buildings & Equipment (Net)	\$38,690,517	Unrestricted Fund Balance	-\$23,214,938
Less Expenses	\$17,376,641		Other Assets	-\$10,758,948	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0				Total Liabilities & Fund Balance	\$36,536,975
Net Income	\$1,777,859		Total Assets	\$36,536,975		