046 Hudson Hospital & Clinics
405 Stageline Road
Hudson, WI 54016
715-531-6000

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Saint Croix
Analysis Area: West Central (5A)
Volume Group: 5

Selected Utilization Statistics	FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 5A Value	Analysis Area 5A Ratio	Volume Group 5 Value	Volume Group 5 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	35.3%	65.1%	0.54	61.5%	0.57	54.4%	0.65	28.1%	1.26
Obstetrics	41.4%	43.7%	0.95	38.3%	1.08	33.4%	1.24	38.0%	1.09
Pediatrics	0.0%	77.8%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	37.0%	65.1%	0.57	59.3%	0.62	53.5%	0.69	30.8%	1.20
Average Census (Patients)									
Adult Medical-Surgical	6.4	26.0	0.24	12.4	0.51	13.7	0.46	5.1	1.26
Obstetrics	2.9	5.4	0.54	3.2	0.91	2.2	1.33	2.7	1.09
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	9.3	47.2	0.20	17.3	0.54	21.3	0.43	7.7	1.20
Average Length of Stay (Days)									
Adult Medical-Surgical	2.7	4.2	0.63	3.9	0.69	3.6	0.74	2.7	0.98
Obstetrics	2.3	2.4	0.97	2.1	1.09	2.1	1.11	2.1	1.11
Pediatrics	0.0	4.0	N/A	1.0	N/A	1.0	N/A	0.0	N/A
Total Hospital	2.6	4.7	0.54	4.0	0.64	3.8	0.67	2.5	1.03
Surgical Operations									
Inpatient	182	1,075	0.17	369	0.49	330	0.55	150	1.21
Outpatient	1,261	4,478	0.28	3,003	0.42	2,573	0.49	1,273	0.99
Inpatient as % of All Surgeries	12.6%	18.4%	0.69	10.4%	1.21	11.4%	1.11	10.5%	1.20
Outpatient Visits									
Non-Emergency Visits	86,818	149,200	0.58	97,955	0.89	105,875	0.82	89,648	0.97
Emergency Visits	11,812	17,658	0.67	9,753	1.21	16,199	0.73	11,364	1.04
Full-Time Equivalents (FTEs)									
Administrators	2.0	3.6	0.56	3.6	0.56	2.2	0.92	2.0	1.00
Nurses, Licensed	79.9	231.2	0.35	121.6	0.66	125.9	0.63	73.2	1.09
Ancillary Nursing Personnel	14.9	36.8	0.40	20.1	0.74	25.5	0.58	15.5	0.96
All Other Personnel	157.7	472.1	0.33	244.0	0.65	264.6	0.60	188.8	0.83
Total FTEs	254.4	743.6	0.34	389.2	0.65	418.2	0.61	279.5	0.91
FTEs per 100 Patient Census (Adjusted)									
Administrators	3.8	2.4	1.59	4.6	0.82	2.2	1.76	4.1	0.93
Nurses, Licensed	152.9	155.9	0.98	158.1	0.97	126.2	1.21	150.0	1.02
Ancillary Nursing Personnel	28.4	24.8	1.14	26.2	1.09	25.6	1.11	31.8	0.89
All Other Personnel	301.8	318.4	0.95	317.3	0.95	265.4	1.14	387.2	0.78
Total FTEs	487.0	501.6	0.97	506.2	0.96	419.4	1.16	573.0	0.85

Total Hospital:

Beds Set Up & Staffed	25
Discharges	1,322
Inpatient Days	3,379

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

Medicare-certified Swing Beds:

Average Beds Used	2
Discharges	57
Inpatient Days	732

Newborn Nursery:

Bassinets	7
Total Births	483
Newborn Days	967

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	18	869	2,322	35.3%	6.4	2.7
Orthopedic	S	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	7	453	1,057	41.4%	2.9	2.3
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	S	0	0	0	0.0%	0.0	0.0
Burn Care	S	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	S	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	2	0	2.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	15	101	71.2
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	5	6	8.7
Ancillary Nursing Personnel	3	23	14.9
Medical Assistants	3	3	4.2
Nurse Practitioners	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0
Pharmacists	2	5	4.8
Medical & Clinical LaboratoryTechnicians	4	5	8.0
Surgical Personnel	0	5	1.6
Directors/Managers	29	0	29.0
Food Service Workers	1	21	6.7
Environmental Services Workers	9	10	12.3
Medical & Clinical LaboratoryTechnologists	6	0	6.0

Occupation	Number Full-Time	Number Part-Time	Number FTE
Radiological Services Personnel	4	11	8.6
Sonographers	0	0	0.0
Physician Assistants	0	0	0.0
All Other Radiologic Personnel	0	1	0.5
Respiratory Therapists	0	6	2.1
Occupational Therapists	0	0	0.0
Occupational Therapy Assistants/Aides	0	0	0.0
Physical Therapists	4	7	6.8
Physical Therapy Assistants/Aides	0	0	0.0
Recreational Therapists	0	1	0.3
Dietitians & Nutritionists	0	0	0.0
Psychologists	0	0	0.0
Social Workers	1	2	1.8
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	4	5	7.6
Medical Coding Technicians	0	0	0.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	3	2	4.1
All Other Personnel	34	44	53.3
Total	**129**	**258**	**254.4**

Total Active Privileged Medical Staff: 496

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Selected Financial Statistics		FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 5A Value	Analysis Area 5A Ratio	Volume Group 5 Value	Volume Group 5 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	$84,378,784	46.3%	49.8%	0.93	53.6%	0.86	52.0%	0.89	43.0%	1.08
Medical Assistance	$19,975,259	10.9%	12.1%	0.90	10.1%	1.08	12.3%	0.89	11.1%	0.99
Commercial	$73,004,328	40.0%	31.6%	1.27	31.7%	1.26	29.9%	1.34	42.4%	0.94
All Other	$5,068,591	2.8%	6.4%	0.43	4.7%	0.59	5.8%	0.48	3.5%	0.79
Deductions as % of Total Gross Patient Revenue										
Medicare	$54,662,779	30.0%	39.1%	0.77	37.8%	0.79	39.9%	0.75	28.5%	1.05
Medical Assistance	$13,634,706	7.5%	9.5%	0.79	7.3%	1.02	9.4%	0.79	7.4%	1.01
Commercial	$33,576,652	18.4%	15.5%	1.19	11.0%	1.67	14.7%	1.26	19.0%	0.97
Charity Care	$2,460,768	1.3%	1.0%	1.36	1.2%	1.11	1.1%	1.26	1.3%	1.08
Bad Debt	$4,120,302	2.3%	1.0%	2.33	1.0%	2.31	1.3%	1.74	1.3%	1.72
All Other	$3,274,664	1.8%	3.7%	0.49	2.8%	0.63	3.1%	0.58	2.4%	0.76
Total Deductions	$111,729,871	61.2%	69.8%	0.88	61.2%	1.00	69.4%	0.88	59.8%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		9.8%	8.6%	1.14	6.4%	1.54	4.6%	2.12	12.1%	0.80
Net Gains/Losses as % of Net Income		68.8%	20.2%	3.40	14.7%	4.66	20.5%	3.36	55.7%	1.23
Expenses as % of Total Expenses										
Salary/Fringe Benefits	$45,147,888	59.9%	40.7%	1.47	51.6%	1.16	43.6%	1.37	61.0%	0.98
Supplies & Services	$26,362,615	34.9%	54.1%	0.65	44.3%	0.79	50.5%	0.69	33.4%	1.05
Capital Component	$3,922,157	5.2%	5.2%	1.00	4.1%	1.27	6.0%	0.87	5.6%	0.92
Fiscal Statistics										
Operating Margin (%)		3.7%	7.7%	0.49	8.9%	0.42	8.5%	0.44	4.3%	0.86
Total Hospital Net Income (%)		11.0%	9.4%	1.17	10.3%	1.07	10.5%	1.05	9.3%	1.18
Current Ratio		4.6	2.3	1.97	1.2	3.85	11.9	0.39	5.5	0.83
Days in Net Patient Accounts Receivable		50.1	62.7	0.80	88.5	0.57	46.5	1.08	55.2	0.91
Equity Financing (%)		93.9%	62.3%	1.51	54.9%	1.71	85.0%	1.10	92.6%	1.01
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.5	N/A	0.1	N/A	0.0	N/A
Times Interest Earned		175.5	16.0	10.99	32.2	5.45	15.8	11.11	161.4	1.09
Total Asset Turnover		0.6	0.2	2.73	0.1	10.60	0.7	0.90	0.6	0.99
Average Age of Plant (Years)		16.8	14.2	1.18	21.4	0.78	11.5	1.45	15.2	1.10
Increase (Decrease) Total Net Patient Revenue		8.0%	6.9%	1.16	7.8%	1.03	4.7%	1.71	-10.5%	N/A
Outpatient Gross Revenue (% of Total GPR)		82.1%	67.9%	1.21	77.8%	1.06	77.9%	1.05	83.8%	0.98

Income Statement	
Gross Patient Revenue (GPR)	$182,426,962
Less Deductions	$111,729,871
Net Patient Revenue	$70,697,091
Plus Other Revenue	$7,654,407
Total Revenue	$78,351,498
Less Expenses	$75,432,660
Non-Operating Gains/Losses	$6,424,302
Net Income	$9,343,141

Assets	
Cash & Cash Equivalents	$18,609,727
Net Patient Receivables	$9,697,330
Other Receivables	$594,300
Land, Buildings & Equipment (Net)	$33,130,261
Other Assets	$71,331,500
Total Assets	$133,363,118

Liabilities & Fund Balances	
Current Liabilities	$6,563,345
Long-Term Debt	$0
Other Liabilities	$1,590,418
Subtotal	$8,153,763
Unrestricted Fund Balance	$125,209,355.00
Restricted Fund Balance	$0
Total Liabilities & Fund Balance	$133,363,118