154 Winnebago Mental Health Institute
4100 Treffert Dr,
Oshkosh, WI 54901
920-235-4910

Fiscal Year: 07/01 to 06/30
Type: Psychiatric
Control: State

County: Winnebago
Analysis Area: Lake Winnebago (3)
Volume Group: N/A

Selected Utilization Statistics	FY 2025	FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)			
Psychiatric	87.9%	89.5%	0.98
Alcoholism/Chemical Dependency	0.0%	0.0%	N/A
Total Hospital	90.4%	94.5%	0.96
Average Census (Patients)			
Psychiatric	138.8	141.4	0.98
Alcoholism/Chemical Dependency	5.3	5.5	N/A
Total Hospital	166.3	173.9	0.96
Average Length of Stay (Days)			
Psychiatric	23.5	22.2	1.06
Alcoholism/Chemical Dependency	9.7	8.0	1.21
Total Hospital	20.0	18.6	1.08
Outpatient Visits			
Non-Emergency Visits	0	0	N/A
Emergency Visits	0	0	N/A
Full-Time Equivalents (FTEs)			
Administrators	3.0	39.0	0.08
Nurses, Licensed	110.6	74.5	1.48
Psychologists	9.9	10.0	0.99
Social Workers	32.7	32.8	1.00
All Other Personnel	158.6	230.0	0.69
Total FTEs	720.0	689.7	1.04
FTEs per 100 Patient Census (Adjusted)			
Administrators	2.3	28.6	0.08
Nurses, Licensed	86.4	54.7	1.58
Psychologists	7.7	7.3	1.06
Social Workers	25.6	24.1	1.06
All Other Personnel	123.9	168.9	0.73
Total FTEs	562.7	506.4	1.11

Total Hospital:

Beds Set Up & Staffed	184
Discharges	3,030
Inpatient Days	60,701

Contract with:

Health Maintenance Organization (HMO)	No
Preferred Provider Organization (PPO)	No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	H	184	2,831	58,779	87.5%	161.0	20.8
Alcoholism/chemical dependency	H	0	199	1,922	0.0%	5.3	9.7
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	3	0	3.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	58	42	93.8
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0
Medical Assistants	2	0	2.0
Nurse Practitioners	16	1	16.8
Certified Registered Nurse Anesthetists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	6	1	6.7
Pharmacists	2	0	2.0
Medical & Clinical LaboratoryTechnicians	0	1	0.7
Surgical Personnel	0	0	0.0
Directors/Managers	35	1	35.8
Food Service Workers	32	9	39.4
Environmental Services Workers	14	2	15.2
Medical & Clinical LaboratoryTechnologists	3	0	3.0

Occupation	Number Full-Time	Number Part-Time	Number FTE
Radiological Services Personnel	0	0	0.0
Sonographers	0	0	0.0
Physician Assistants	0	0	0.0
All Other Radiologic Personnel	0	0	0.0
Respiratory Therapists	0	0	0.0
Occupational Therapists	6	4	10.2
Occupational Therapy Assistants/Aides	7	2	9.0
Physical Therapists	0	0	0.0
Physical Therapy Assistants/Aides	0	0	0.0
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	2	2	3.3
Psychologists	5	6	9.9
Social Workers	29	5	32.7
Psychiatric Technicians	268	46	312.9
Pharmacy Technicians	3	0	3.0
Medical Coding Technicians	0	2	2.1
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	20	4	23.5
All Other Personnel	85	14	95.4
Total	**596**	**142**	**720.0**

Total Active Privileged Medical Staff: 7

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Selected Financial Statistics		FY 2025	FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue				
Medicare	$17,083,657	25.8%	27.6%	0.94
Medical Assistance	$11,084,034	16.7%	18.0%	0.93
Commercial	$10,301,699	15.6%	14.9%	1.04
All Other	$27,713,369	41.9%	39.5%	1.06
Deductions as % of Total Gross Patient Revenue				
Medicare	$4,900,440	7.4%	7.1%	1.05
Medical Assistance	$371,727	0.6%	0.7%	0.85
Commercial	$0	0.0%	0.0%	N/A
Charity Care	$0	0.0%	0.0%	N/A
Bad Debt	$0	0.0%	0.0%	N/A
All Other	$0	0.0%	0.0%	N/A
Total Deductions	$5,272,167	8.0%	7.7%	1.03
Other Revenue & Net Gains or Losses				
Other Revenue as % of Total Revenue		32.0%	33.0%	0.97
Net Gains/Losses as % of Net Income		N/A	N/A	N/A
Expenses as % of Total Expenses				
Salary/Fringe Benefits	$88,902,579	74.8%	66.1%	1.13
Supplies & Services	$27,658,289	23.3%	32.0%	0.73
Capital Component	$2,334,501	2.0%	1.9%	1.01
Fiscal Statistics				
Operating Margin (%)		-32.7%	-28.3%	1.15
Total Hospital Net Income (%)		-32.6%	-28.3%	1.15
Current Ratio		0.0	0.0	N/A
Days in Net Patient Accounts Receivable		0.0	0.0	N/A
Equity Financing (%)		0.0%	0.0%	N/A
Long-Term Debt to Equity Ratio		0.0	0.0	N/A
Times Interest Earned		-932.3	-685.9	1.36
Total Asset Turnover		0.0	0.0	N/A
Average Age of Plant (Years)		0.0	0.0	N/A
Increase (Decrease) Total Net Patient Revenue		-4.5%	-7.6%	0.59
Outpatient Gross Revenue (% of Total GPR)		0.1%	0.1%	0.97

Income Statement	
Gross Patient Revenue (GPR)	$66,182,759
Less Deductions	$5,272,167
Net Patient Revenue	$60,910,592
Plus Other Revenue	$28,696,149
Total Revenue	$89,606,741
Less Expenses	$118,895,369
Non-Operating Gains/Losses	$60,598
Net Income	-$29,228,030

Assets	
Cash & Cash Equivalents	$0
Net Patient Receivables	$0
Other Receivables	$0
Land, Buildings & Equipment (Net)	$0
Other Assets	$0
Total Assets	$0

Liabilities & Fund Balances	
Current Liabilities	$0
Long-Term Debt	$0
Other Liabilities	$0
Subtotal	$0
Unrestricted Fund Balance	$0
Restricted Fund Balance	$0
Total Liabilities & Fund Balance	$0