

184 Lakeview Specialty Hospital & Rehab
1701 Sharp Road
Waterford, WI 53185
262-534-7297

Fiscal Year: 01/01 to 12/31
Type: Long-Term Acute Care
Control: Corporation

County: Racine
Analysis Area: Southeastern (2A)
Volume Group: N/A

		All LTAC Hospitals		FY 2025 vs.2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)					
Acute Long-Term Care	62.0%	61.9%	1.00	67.9%	0.91
Total Hospital	58.2%	59.7%	0.97	63.9%	0.91
Average Census (Patients)					
Acute Long-Term Care	24.2	24.8	0.98	26.5	0.91
Total Hospital	32.0	29.0	1.10	35.1	0.91
Average Length of Stay (Days)					
Acute Long-Term Care	42.1	34.9	1.21	38.6	1.09
Total Hospital	38.4	32.0	1.20	37.6	1.02
Full-Time Equivalents (FTEs)					
Administrators	1.0	1.0	1.00	1.0	1.00
Nurses, Licensed	19.7	29.2	0.67	28.3	0.69
Ancillary Nursing Personnel	29.3	23.8	1.23	25.7	1.14
All Other Personnel	77.0	61.7	1.25	76.1	1.01
Total FTEs	127.0	115.7	1.10	131.1	0.97
FTEs per 100 Patient Census (Adjusted)					
Administrators	3.1	3.5	0.90	2.9	1.07
Nurses, Licensed	61.0	100.9	0.60	81.9	0.74
Ancillary Nursing Personnel	91.0	82.4	1.10	74.2	1.23
All Other Personnel	238.8	213.5	1.12	220.1	1.08
Total FTEs	393.8	400.2	0.98	379.2	1.04

Total Hospital:
Beds Set Up & Staffed 55
Discharges 304
Inpatient Days 11,675

Contract with:
Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	H	16	94	2,843	48.7%	7.8	30.2
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	H	39	210	8,832	62.0%	24.2	42.1
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	0	0	0.0
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	15	7	16.0	Respiratory Therapists	3	5	3.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	4	2	4.0
Licensed Practical Nurses	3	4	3.7	Occupational Therapy Assistants/Aides	1	0	1.0
Ancillary Nursing Personnel	28	5	29.3	Physical Therapists	3	3	3.7
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	1	3	1.7
Nurse Practitioners	0	0	0.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	1	0	1.0
Health Info Mgmt-Administrators/Technicians	1	0	1.0	Social Workers	3	0	3.0
Pharmacists	0	4	0.9	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	0	0	0.0	Pharmacy Technicians	2	2	2.4
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	17	0	17.0	All Other Contracted Staff	1	0	1.0
Food Service Workers	6	3	6.9	All Other Health Professionals	3	16	3.0
Environmental Services Workers	5	4	5.9	All Other Personnel	16	7	16.7
Medical & Clinical LaboratoryTechnologists	0	0	0.0				
				Total	114	65	127.0
Total Active Privileged Medical Staff: 35							

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			All LTAC Hospitals		FY 2025 vs. 2024	
Selected Financial Statistics	FY 2025		Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$16,675,455	25.0%	56.2%	0.44	32.2%	0.78
Medical Assistance	\$35,233,400	52.9%	22.9%	2.30	46.0%	1.15
Commercial	\$13,161,267	19.7%	20.4%	0.97	21.6%	0.91
All Other	\$1,593,696	2.4%	0.5%	5.16	0.2%	12.87
Deductions as % of Total Gross Patient Revenue						
Medicare	\$12,208,053	18.3%	50.0%	0.37	20.4%	0.90
Medical Assistance	\$25,010,844	37.5%	19.7%	N/A	27.1%	1.39
Commercial	\$7,762,954	11.6%	17.3%	0.67	12.4%	0.94
Bad Debt	-\$220,802	-0.3%	0.0%	N/A	0.8%	N/A
Charity Care	\$0	0.0%	0.0%	N/A	0.0%	N/A
All Other	\$921,306	1.4%	0.4%	3.78	0.0%	651.39
Total Deductions	\$45,682,355	68.5%	87.3%	0.78	60.7%	1.13
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		11.7%	3.0%	3.91	2.3%	5.15
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$12,813,283	51.6%	52.2%	0.99	54.7%	0.94
Supplies & Services	\$10,110,983	40.7%	40.2%	1.01	37.1%	1.10
Capital Component	\$1,891,364	7.6%	7.6%	1.01	8.2%	0.93
Fiscal Statistics						
Operating Margin (%)		-4.4%	1.5%	N/A	4.8%	N/A
Total Hospital Net Income (%)		-4.4%	1.3%	N/A	4.8%	N/A
Current Ratio		3.6	4.6	0.77	-1.3	N/A
Days in Net Patient Accounts Receivable		103.2	85.0	1.22	110.4	0.94
Equity Financing (%)		0.0%	17.1%	N/A	0.0%	0.01
Long-Term Debt to Equity Ratio		0.0	0.0	N/A	0.0	0.51
Times Interest Earned		-688.4	790.9	N/A	62.3	N/A
Total Asset Turnover		2.6	1.6	1.57	552.2	0.00
Average Age of Plant (Years)		10.7	10.1	1.05	9.8	1.09
Increase (Decrease) Total Net Patient Revenue		-3.1%	9.2%	N/A	8.6%	N/A
Outpatient Gross Revenue (% of Total GPR)		2.2%	0.2%	10.89	0.9%	2.33
Income Statement			Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$66,663,818		Cash & Cash Equivalents	\$921,866	Current Liabilities	\$1,995,296
Less Deductions	\$45,682,355		Net Patient Receivables	\$5,935,117	Long-Term Debt	\$53,857
Net Patient Revenue	\$20,981,463		Other Receivables	\$0	Other Liabilities	\$9,979,610
Plus Other Revenue	\$2,788,402				Subtotal	\$12,028,763
Total Revenue	\$23,769,865		Land, Buildings & Equipment (Net)	\$2,200,133	Unrestricted Fund Balance	-\$2,745,012
Less Expenses	\$24,815,630		Other Assets	\$226,633	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0				Total Liabilities & Fund Balance	\$9,283,751
Net Income	-\$1,045,765		Total Assets	\$9,283,749		

