

102 Osceola Medical Center
2600 65th Avenue, PO Box 218
Osceola, WI 54020
715-294-2111

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital

County: Polk
Analysis Area: West Central (5A)
Volume Group: 3

Control:

		All GMS Hospitals		Analysis Area 5A		Volume Group 3		FY 2024 vs. 2023		
Selected Utilization Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	35.8%	63.0%	0.57	55.9%	0.64	27.1%	1.32	32.3%	1.11	
Obstetrics	11.2%	40.9%	0.27	28.9%	0.02	15.0%	0.75	12.6%	0.89	
Pediatrics	0.0%	77.7%	N/A	0.0%	N/A	52.7%	N/A	0.0%	N/A	
Total Hospital	27.6%	63.6%	0.43	56.5%	0.49	28.0%	0.99	24.5%	1.13	
Average Census (Patients)										
Adult Medical-Surgical	2.9	25.0	0.11	11.5	0.25	5.0	0.58	2.6	1.11	
Obstetrics	0.4	5.2	0.09	2.6	0.18	0.7	0.66	0.5	0.89	
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.1	N/A	0.0	N/A	
Total Hospital	3.3	46.9	0.07	16.1	0.21	6.7	0.50	3.2	1.04	
Average Length of Stay (Days)										
Adult Medical-Surgical	3.9	4.3	0.89	3.9	0.98	3.4	1.14	3.0	1.27	
Obstetrics	1.8	2.4	0.75	2.2	0.85	2.0	0.93	1.8	0.99	
Pediatrics	0.0	3.9	N/A	0.0	N/A	1.8	N/A	0.0	N/A	
Total Hospital	2.7	4.8	0.55	4.1	0.65	3.6	0.75	4.6	0.58	
Surgical Operations										
Inpatient	49	1,014	0.05	341	0.14	135	0.36	27	1.81	
Outpatient	1,831	4,465	0.41	3,030	0.60	1,811	1.01	1,780	1.03	
Inpatient as % of All Surgeries	2.6%	18.5%	0.14	10.1%	0.26	7.0%	0.37	1.5%	1.74	
Outpatient Visits										
Non-Emergency Visits	37,872	139,692	0.27	93,034	0.41	73,827	0.51	30,630	1.24	
Emergency Visits	4,112	17,650	0.23	9,369	0.44	7,850	0.52	4,037	1.02	
Full-Time Equivalents (FTEs)										
Administrators	3.0	4.3	0.69	3.3	0.91	3.3	0.91	37.6	0.08	
Nurses, Licensed	55.6	232.9	0.24	123.3	0.45	68.4	0.81	51.2	1.09	
Ancillary Nursing Personnel	11.2	38.9	0.29	18.2	0.61	8.4	1.32	24.2	0.46	
All Other Personnel	93.5	451.0	0.21	259.7	0.36	185.6	0.50	99.9	0.94	
Total FTEs	163.2	727.1	0.22	404.5	0.40	265.7	0.61	213.0	0.77	
FTEs per 100 Patient Census (Adjusted)										
Administrators	4.6	3.0	1.56	4.4	1.05	6.7	0.70	88.8	0.05	
Nurses, Licensed	85.9	160.0	0.54	165.8	0.52	138.0	0.62	120.8	0.71	
Ancillary Nursing Personnel	17.3	26.7	0.65	24.5	0.70	17.1	1.01	57.2	0.30	
All Other Personnel	144.4	309.9	0.47	349.2	0.41	374.7	0.39	235.7	0.61	
Total FTEs	252.3	499.6	0.50	543.9	0.46	536.4	0.47	502.4	0.50	

Total Hospital:

Beds Set Up & Staffed 12
Discharges 454
Inpatient Days 1,211

Contract with:

Health Maintenance
Organization (HMO) No
Preferred Provider
Organization (PPO) No

Medicare-certified Swing Beds:

Average Beds Used 4
Discharges 83
Inpatient Days 1,087

Newborn Nursery:

Bassinets 4
Total Births 90
Newborn Days 142

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	8	271	1,047	35.8%	2.9	3.9
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	4	90	164	11.2%	0.4	1.8
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

102 Osceola Medical Center

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	3	0	3.0	Radiological Services Personnel	1	8	8.1
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	4	2	4.9
Registered Nurses	28	25	42.2	Respiratory Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	2	0	2.0
Licensed Practical Nurses	1	5	4.4	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	9	4	11.2	Physical Therapists	3	2	4.5
Medical Assistants	10	3	12.3	Physical Therapy Assistants/Aides	1	0	1.0
Nurse Practitioners	8	2	9.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	0	3	3.1
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	1	4.1	Social Workers	0	0	0.0
Pharmacists	1	5	4.7	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	5	4	8.3	Pharmacy Technicians	3	4	5.7
Surgical Personnel	0	0	0.0	Medical Coding Technicians	4	1	5.1
Directors/Managers	16	0	16.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	1	3	3.6	All Other Health Professionals	0	0	0.0
Environmental Services Workers	8	2	9.1	All Other Personnel	0	0	0.0
Medical & Clinical LaboratoryTechnologists	0	0	0.0				
All Other Radiologic Personnel	0	0	0.0				
				Total	112	74	163.2
Total Active Privileged Medical Staff: 19							

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Osceola, WI 54020			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023		
Selected Financial Statistics			FY 2024	Value	Ratio	5A	Ratio	3	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$44,032,284	46.5%	49.1%	0.95	53.1%	0.88	50.2%	0.93	43.2%	1.08	
Medical Assistance	\$9,842,396	10.4%	13.0%	0.80	10.4%	1.00	12.0%	0.87	11.8%	0.88	
Commercial	\$39,327,624	41.6%	32.2%	1.29	30.7%	1.35	34.6%	1.20	44.3%	0.94	
All Other	\$1,441,937	1.5%	5.7%	0.27	5.8%	0.26	3.2%	0.47	0.7%	2.12	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$23,768,653	25.1%	38.3%	0.66	36.6%	0.69	34.5%	0.73	15.5%	1.62	
Medical Assistance	\$5,312,931	5.6%	10.2%	0.55	7.4%	0.76	8.7%	0.64	4.2%	1.33	
Commercial	\$21,229,075	22.4%	15.3%	1.47	10.9%	2.07	13.8%	1.63	15.8%	1.42	
Charity Care	\$67,148	0.1%	0.9%	0.08	0.9%	0.08	0.5%	0.15	0.5%	0.14	
Bad Debt	\$1,856,247	2.0%	1.0%	1.90	1.1%	1.78	1.4%	1.44	1.2%	1.70	
All Other	\$778,360	0.8%	3.3%	0.25	2.9%	0.28	1.5%	0.55	0.3%	3.19	
Total Deductions	\$53,012,414	56.0%	68.9%	0.81	59.8%	0.94	60.4%	0.93	37.5%	1.49	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		3.2%	7.1%	0.45	5.3%	0.61	3.8%	0.84	2.9%	1.12	
Net Gains/Losses as % of Net Income		55.9%	19.9%	2.82	16.6%	3.38	24.6%	2.27	19.6%	2.85	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$26,570,616	46.1%	41.8%	1.10	51.8%	0.89	51.4%	0.90	44.0%	1.05	
Supplies & Services	\$29,054,400	50.4%	52.7%	0.96	43.8%	1.15	41.7%	1.21	52.4%	0.96	
Capital Component	\$1,993,028	3.5%	5.5%	0.63	4.4%	0.78	6.8%	0.51	3.6%	0.97	
Fiscal Statistics											
Operating Margin (%)		2.3%	7.9%	0.29	8.5%	0.27	6.0%	0.38	13.5%	0.17	
Total Hospital Net Income (%)		5.1%	9.7%	0.53	10.0%	0.51	7.8%	0.65	16.2%	0.31	
Return on Equity (%)		0.0%	8.4%	N/A	6.5%	N/A	5.5%	N/A	14.9%	N/A	
Current Ratio		6.4	5.5	1.17	2.7	2.40	3.2	2.00	6.3	1.01	
Days in Net Patient Accounts Receivable		106.7	78.5	1.36	191.1	0.56	125.7	0.85	56.4	1.89	
Equity Financing (%)		0.0%	59.9%	N/A	32.7%	N/A	43.7%	N/A	0.0%	N/A	
Long-Term Debt to Equity Ratio		0.0	0.5	N/A	1.6	N/A	1.0	N/A	0.0	N/A	
Times Interest Earned		15.8	16.8	0.94	30.6	0.51	14.8	1.06	42.3	0.37	
Total Asset Turnover		0.9	0.5	1.89	0.2	4.57	0.3	3.14	0.9	1.00	
Average Age of Plant (Years)		12.9	20.1	0.64	62.8	0.21	26.0	0.50	14.2	0.91	
Increase (Decrease) Total Net Patient Revenue		3.0%	7.2%	0.42	10.0%	0.30	4.5%	0.68	12.3%	0.25	
Outpatient Gross Revenue (% of Total GPR)		89.7%	67.5%	1.33	78.4%	1.14	86.6%	1.04	90.3%	0.99	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$94,644,240	Cash & Cash Equivalents	\$6,173,536	Current Liabilities	\$6,884,086
Less Deductions	\$53,012,414	Net Patient Receivables	\$12,134,873	Long-Term Debt	\$6,853,220
Net Patient Revenue	\$41,631,826	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$1,891,629			Subtotal	\$13,737,306
Total Revenue	\$58,973,923	Land, Buildings & Equipment (Net)	\$20,611,921	Unrestricted Fund Balance	\$0.00
Less Expenses	\$57,618,044	Other Assets	\$27,140,612	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$1,721,585			Total Liabilities & Fund Balance	\$13,737,306
Net Income	\$3,077,464	Total Assets	\$66,060,942		