098 ProHealth Oconomowoc Memorial Hospital
791 Summit Avenue
Oconomowoc, WI 53066
262-569-9400

Fiscal Year: 10/01 to 09/30
Type: GMS
General Medical & Surgical
Control: Corporation

County: Waukesha
Analysis Area: Southeastern (2A)
Volume Group: 5

Selected Utilization Statistics	FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 2A Value	Analysis Area 2A Ratio	Volume Group 5 Value	Volume Group 5 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	68.8%	65.1%	1.06	71.0%	0.97	54.4%	1.26	62.8%	1.09
Obstetrics	28.8%	43.7%	0.66	44.0%	0.66	33.4%	0.86	43.5%	0.66
Pediatrics	0.0%	77.8%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	52.2%	65.1%	0.80	66.0%	0.79	53.5%	0.98	52.8%	0.99
Average Census (Patients)									
Adult Medical-Surgical	24.1	26.0	0.92	26.4	0.91	13.7	1.75	22.0	1.09
Obstetrics	4.9	5.4	0.91	5.4	0.92	2.2	2.25	5.2	0.94
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	32.9	47.2	0.70	47.8	0.69	21.3	1.54	30.6	1.07
Average Length of Stay (Days)									
Adult Medical-Surgical	3.8	4.2	0.89	4.0	0.96	3.6	1.05	4.0	0.95
Obstetrics	2.1	2.4	0.89	2.4	0.91	2.1	1.02	2.1	1.00
Pediatrics	0.0	4.0	N/A	0.0	N/A	1.0	N/A	0.0	N/A
Total Hospital	3.7	4.7	0.79	4.2	0.89	3.8	0.98	3.9	0.96
Surgical Operations									
Inpatient	619	1,075	0.58	1,088	0.57	330	1.88	620	1.00
Outpatient	2,185	4,478	0.49	4,192	0.52	2,573	0.85	2,558	0.85
Inpatient as % of All Surgeries	22.1%	18.4%	1.20	20.6%	1.07	11.4%	1.94	19.5%	1.13
Outpatient Visits									
Non-Emergency Visits	69,779	149,200	0.47	133,625	0.52	105,875	0.66	73,905	0.94
Emergency Visits	14,056	17,658	0.80	20,662	0.68	16,199	0.87	14,225	0.99
Full-Time Equivalents (FTEs)									
Administrators	0.0	3.6	N/A	3.0	N/A	2.2	N/A	0.0	N/A
Nurses, Licensed	97.5	231.2	0.42	200.2	0.49	125.9	0.77	86.1	1.13
Ancillary Nursing Personnel	21.3	36.8	0.58	39.7	0.54	25.5	0.83	21.4	1.00
All Other Personnel	142.7	472.1	0.30	398.2	0.36	264.6	0.54	121.9	1.17
Total FTEs	261.4	743.6	0.35	641.0	0.41	418.2	0.63	229.5	1.14
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	2.4	N/A	2.0	N/A	2.2	N/A	0.0	N/A
Nurses, Licensed	88.1	155.9	0.57	132.1	0.67	126.2	0.70	76.5	1.15
Ancillary Nursing Personnel	19.3	24.8	0.78	26.2	0.74	25.6	0.75	19.0	1.01
All Other Personnel	128.9	318.4	0.40	262.7	0.49	265.4	0.49	108.3	1.19
Total FTEs	236.3	501.6	0.47	423.0	0.56	419.4	0.56	203.8	1.16

Total Hospital:

Beds Set Up & Staffed	63
Discharges	3,202
Inpatient Days	12,005

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

Medicare-certified Swing Beds:

Average Beds Used	0
Discharges	0
Inpatient Days	0

Newborn Nursery:

Bassinets	12
Total Births	403
Newborn Days	862

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	35	2,324	8,787	68.8%	24.1	3.8
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	17	836	1,790	28.8%	4.9	2.1
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	11	444	1,428	35.6%	3.9	3.2
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	0	0	0.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	65	63	97.5
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	0	0	0.0
Ancillary Nursing Personnel	14	32	21.3
Medical Assistants	0	0	0.0
Nurse Practitioners	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0
Pharmacists	7	6	9.6
Medical & Clinical LaboratoryTechnicians	4	0	4.0
Surgical Personnel	7	3	8.3
Directors/Managers	5	0	5.0
Food Service Workers	5	3	6.2
Environmental Services Workers	4	0	4.0
Medical & Clinical LaboratoryTechnologists	2	2	3.5

Occupation	Number Full-Time	Number Part-Time	Number FTE
Radiological Services Personnel	12	10	15.8
Sonographers	2	2	2.6
Physician Assistants	0	0	0.0
All Other Radiologic Personnel	1	0	1.0
Respiratory Therapists	6	1	6.8
Occupational Therapists	2	3	2.9
Occupational Therapy Assistants/Aides	0	0	0.0
Physical Therapists	8	3	9.9
Physical Therapy Assistants/Aides	0	1	0.0
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	0	0	0.0
Psychologists	0	0	0.0
Social Workers	0	0	0.0
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	0	0	0.0
Medical Coding Technicians	0	0	0.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	16	11	20.3
All Other Personnel	39	9	42.8
Total	**199**	**149**	**261.4**

Total Active Privileged Medical Staff: 90

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Selected Financial Statistics		FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 2A Value	Analysis Area 2A Ratio	Volume Group 5 Value	Volume Group 5 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	$319,663,888	63.1%	49.8%	1.27	55.0%	1.15	52.0%	1.21	60.1%	1.05
Medical Assistance	$26,985,481	5.3%	12.1%	0.44	9.3%	0.57	12.3%	0.43	6.9%	0.78
Commercial	$157,079,144	31.0%	31.6%	0.98	31.9%	0.97	29.9%	1.04	32.2%	0.96
All Other	$3,045,737	0.6%	6.4%	0.09	3.8%	0.16	5.8%	0.10	0.9%	0.70
Deductions as % of Total Gross Patient Revenue										
Medicare	$270,087,116	53.3%	39.1%	1.36	45.6%	1.17	39.9%	1.34	50.5%	1.05
Medical Assistance	$23,052,881	4.5%	9.5%	0.48	7.7%	0.59	9.4%	0.48	5.9%	0.77
Commercial	$82,129,980	16.2%	15.5%	1.05	16.3%	0.99	14.7%	1.11	17.1%	0.95
Charity Care	$2,606,614	0.5%	1.0%	0.52	1.0%	0.51	1.1%	0.48	0.6%	0.82
Bad Debt	$2,101,685	0.4%	1.0%	0.43	1.0%	0.42	1.3%	0.32	0.7%	0.62
All Other	$0	0.0%	3.7%	N/A	2.0%	N/A	3.1%	N/A	0.0%	N/A
Total Deductions	$379,978,276	75.0%	69.8%	1.07	73.6%	1.02	69.4%	1.08	74.8%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		3.0%	8.6%	0.35	4.5%	0.67	4.6%	0.65	3.0%	0.99
Net Gains/Losses as % of Net Income		0.3%	20.2%	0.02	N/A	N/A	20.5%	0.02	55.4%	0.01
Expenses as % of Total Expenses										
Salary/Fringe Benefits	$40,409,933	31.5%	40.7%	0.77	39.7%	0.79	43.6%	0.72	31.3%	1.01
Supplies & Services	$75,779,014	59.1%	54.1%	1.09	53.3%	1.11	50.5%	1.17	58.6%	1.01
Capital Component	$12,074,498	9.4%	5.2%	1.81	7.1%	1.33	6.0%	1.58	10.0%	0.94
Fiscal Statistics										
Operating Margin (%)		1.9%	7.7%	0.24	12.1%	0.15	8.5%	0.22	7.2%	0.26
Total Hospital Net Income (%)		1.9%	9.4%	0.20	11.6%	0.16	10.5%	0.18	14.8%	0.13
Current Ratio		1.4	2.3	0.59	12.6	0.11	11.9	0.12	1.9	0.72
Days in Net Patient Accounts Receivable		46.0	62.7	0.73	50.1	0.92	46.5	0.99	43.4	1.06
Equity Financing (%)		14.7%	62.3%	0.24	87.6%	0.17	85.0%	0.17	15.2%	0.97
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.0	N/A	0.1	N/A	0.0	N/A
Times Interest Earned		2.1	16.0	0.13	14.2	0.14	15.8	0.13	8.4	0.25
Total Asset Turnover		1.1	0.2	5.31	0.6	1.85	0.7	1.75	1.2	0.98
Average Age of Plant (Years)		16.2	14.2	1.14	13.1	1.23	11.5	1.40	15.9	1.02
Increase (Decrease) Total Net Patient Revenue		-3.0%	6.9%	N/A	5.4%	N/A	4.7%	N/A	4.6%	N/A
Outpatient Gross Revenue (% of Total GPR)		72.4%	67.9%	1.07	68.5%	1.06	77.9%	0.93	75.0%	0.97

Income Statement	
Gross Patient Revenue (GPR)	$506,774,250
Less Deductions	$379,978,276
Net Patient Revenue	$126,795,974
Plus Other Revenue	$3,920,109
Total Revenue	$130,716,083
Less Expenses	$128,263,445
Non-Operating Gains/Losses	$7,837
Net Income	$2,460,475

Assets	
Cash & Cash Equivalents	$2,445,370
Net Patient Receivables	$15,970,077
Other Receivables	$139,075
Land, Buildings & Equipment (Net)	$89,575,666
Other Assets	$6,103,956
Total Assets	$114,234,144

Liabilities & Fund Balances	
Current Liabilities	$17,189,101
Long-Term Debt	$0
Other Liabilities	$80,217,353
Subtotal	$97,406,454
Unrestricted Fund Balance	$16,468,166.00
Restricted Fund Balance	$359,524
Total Liabilities & Fund Balance	$114,234,144