

101 St Clare Memorial Hospital
855 South Main Street
Oconto Falls, WI 54154
920-846-3444

Fiscal Year: 07/01 to 06/30
Type: GMS
Critical Access Hospital
Control: Religious Organization

County: Oconto
Analysis Area: Northeastern (4)
Volume Group: 2

		All GMS Hospitals		Analysis Area 4		Volume Group 2		FY 2025 vs. 2024		
Selected Utilization Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	7.8%	65.1%	0.12	62.2%	0.13	18.8%	0.42	7.3%	1.07	
Obstetrics	0.0%	43.7%	N/A	37.1%	N/A	0.0%	N/A	0.0%	N/A	
Pediatrics	0.0%	77.8%	N/A	17.9%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	7.8%	65.1%	0.12	57.3%	0.14	18.9%	0.42	7.3%	1.07	
Average Census (Patients)										
Adult Medical-Surgical	1.7	26.0	0.07	28.3	0.06	2.5	0.69	1.6	1.07	
Obstetrics	0.0	5.4	N/A	4.8	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	3.9	N/A	0.5	N/A	0.0	N/A	0.0	N/A	
Total Hospital	1.7	47.2	0.04	43.2	0.04	2.8	0.62	1.6	1.07	
Average Length of Stay (Days)										
Adult Medical-Surgical	3.4	4.2	0.81	3.8	0.89	3.1	1.09	3.6	0.93	
Obstetrics	0.0	2.4	N/A	2.4	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	4.0	N/A	2.9	N/A	0.0	N/A	0.0	N/A	
Total Hospital	3.4	4.7	0.72	4.2	0.81	3.1	1.09	3.6	0.93	
Surgical Operations										
Inpatient	10	1,075	0.01	822	0.01	165	0.06	13	0.77	
Outpatient	600	4,478	0.13	5,976	0.10	2,649	0.23	621	0.97	
Inpatient as % of All Surgeries	1.6%	18.4%	0.09	12.1%	0.14	4.5%	0.37	2.1%	0.80	
Outpatient Visits										
Non-Emergency Visits	13,598	149,200	0.09	224,286	0.06	34,765	0.39	12,911	1.05	
Emergency Visits	5,268	17,658	0.30	18,862	0.28	4,686	1.12	5,379	0.98	
Full-Time Equivalents (FTEs)										
Administrators	1.0	3.6	0.28	3.5	0.29	2.1	0.47	1.0	1.00	
Nurses, Licensed	40.8	231.2	0.18	276.0	0.15	40.4	1.01	36.0	1.13	
Ancillary Nursing Personnel	4.6	36.8	0.13	43.4	0.11	4.4	1.06	4.9	0.94	
All Other Personnel	51.4	472.1	0.11	499.9	0.10	80.2	0.64	49.2	1.04	
Total FTEs	97.7	743.6	0.13	822.8	0.12	127.1	0.77	91.1	1.07	
FTEs per 100 Patient Census (Adjusted)										
Administrators	7.9	2.4	3.27	1.9	4.15	9.7	0.81	8.4	0.93	
Nurses, Licensed	320.8	155.9	2.06	149.4	2.15	185.6	1.73	303.6	1.06	
Ancillary Nursing Personnel	36.4	24.8	1.46	23.5	1.55	20.1	1.81	41.2	0.88	
All Other Personnel	404.2	318.4	1.27	270.7	1.49	368.5	1.10	414.5	0.98	
Total FTEs	769.3	501.6	1.53	445.5	1.73	583.9	1.32	767.8	1.00	

Total Hospital:

Beds Set Up & Staffed 22
Discharges 185
Inpatient Days 630

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 7
Discharges 165
Inpatient Days 2,689

Newborn Nursery:

Bassinets 0
Total Births 0
Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	22	185	630	7.8%	1.7	3.4
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	S	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	2	3	3.7
Dentists	0	0	0.0	Sonographers	0	10	2.6
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	2	1.7
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	12	27	30.6	Respiratory Therapists	1	3	3.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	1	1	1.2
Licensed Practical Nurses	0	2	1.5	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	2	8	4.6	Physical Therapists	0	2	1.6
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	2	6	5.6	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	3	0	3.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	0	0	0.0
Pharmacists	1	3	2.2	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	2	2	2.2	Pharmacy Technicians	5	4	7.2
Surgical Personnel	1	2	2.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	6	6	7.2	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	2	3	3.1
Environmental Services Workers	0	0	0.0	All Other Personnel	4	3	5.5
Medical & Clinical Laboratory Technologists	4	6	7.8				
				Total	49	93	97.7
Total Active Privileged Medical Staff: 39							

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Oconto Falls, WI 54154			All GMS Hospitals		Analysis Area		Volume Group		FY 2025 vs. 2024		
Selected Financial Statistics			FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$34,650,594	50.3%	49.8%	1.01	50.9%	0.99	49.0%	1.03	53.0%	0.95	
Medical Assistance	\$13,190,581	19.1%	12.1%	1.58	9.9%	1.93	9.6%	1.99	17.1%	1.12	
Commercial	\$16,967,904	24.6%	31.6%	0.78	31.5%	0.78	37.5%	0.66	25.4%	0.97	
All Other	\$4,128,320	6.0%	6.4%	0.93	7.7%	0.78	3.9%	1.55	4.4%	1.35	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$21,966,078	31.9%	39.1%	0.81	39.6%	0.80	33.6%	0.95	36.4%	0.88	
Medical Assistance	\$9,564,970	13.9%	9.5%	1.46	7.8%	1.79	6.7%	2.06	12.6%	1.10	
Commercial	\$8,006,192	11.6%	15.5%	0.75	16.1%	0.72	14.8%	0.79	13.0%	0.89	
Charity Care	\$260,122	0.4%	1.0%	0.38	0.7%	0.55	0.5%	0.73	0.2%	2.37	
Bad Debt	\$779,743	1.1%	1.0%	1.17	0.9%	1.27	0.9%	1.21	0.8%	1.44	
All Other	\$3,048,453	4.4%	3.7%	1.20	5.0%	0.88	4.0%	1.10	2.0%	2.20	
Total Deductions	\$43,625,558	63.3%	69.8%	0.91	70.1%	0.90	60.6%	1.04	64.9%	0.97	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		31.3%	8.6%	3.67	3.6%	8.79	4.3%	7.24	27.3%	1.15	
Net Gains/Losses as % of Net Income		49.2%	20.2%	2.43	20.0%	2.46	3.6%	13.72	55.8%	0.88	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$11,432,049	31.9%	40.7%	0.78	43.8%	0.73	39.9%	0.80	33.0%	0.97	
Supplies & Services	\$23,083,243	64.4%	54.1%	1.19	50.6%	1.27	52.8%	1.22	63.2%	1.02	
Capital Component	\$1,323,046	3.7%	5.2%	0.71	5.6%	0.66	7.3%	0.51	3.7%	0.99	
Fiscal Statistics											
Operating Margin (%)		2.8%	7.7%	0.36	8.3%	0.34	15.5%	0.18	1.9%	1.49	
Total Hospital Net Income (%)		5.4%	9.4%	0.57	10.2%	0.53	15.9%	0.34	4.1%	1.29	
Current Ratio		0.2	2.3	0.10	5.8	0.04	1.1	0.20	0.2	0.95	
Days in Net Patient Accounts Receivable		71.1	62.7	1.13	55.5	1.28	75.3	0.95	67.6	1.05	
Equity Financing (%)		30.0%	62.3%	0.48	81.1%	0.37	54.9%	0.55	30.5%	0.98	
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.1	N/A	0.5	N/A	0.0	N/A	
Times Interest Earned		0.0	16.0	N/A	14.3	N/A	23.3	N/A	0.0	N/A	
Total Asset Turnover		0.8	0.2	3.93	0.7	1.25	0.0	23.42	0.9	0.91	
Average Age of Plant (Years)		18.8	14.2	1.32	11.9	1.59	11.1	1.70	18.7	1.00	
Increase (Decrease) Total Net Patient Revenue		-0.4%	6.9%	N/A	6.6%	N/A	5.7%	N/A	-4.6%	0.09	
Outpatient Gross Revenue (% of Total GPR)		86.3%	67.9%	1.27	75.5%	1.14	87.1%	0.99	86.4%	1.00	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$68,937,399	Cash & Cash Equivalents	\$17,961	Current Liabilities	\$30,412,335
Less Deductions	\$43,625,558	Net Patient Receivables	\$4,933,641	Long-Term Debt	\$0
Net Patient Revenue	\$25,311,841	Other Receivables	\$437,518	Other Liabilities	\$44,062
Plus Other Revenue	\$11,557,294			Subtotal	\$30,456,397
Total Revenue	\$36,869,135	Land, Buildings & Equipment (Net)	\$8,263,931	Unrestricted Fund Balance	\$13,071,538.00
Less Expenses	\$35,838,338	Other Assets	\$29,874,884	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$998,966			Total Liabilities & Fund Balance	\$43,527,935
Net Income	\$2,029,763	Total Assets	\$43,527,935		