

143 SSM Health Waupun Memorial Hospital
620 W Brown Street
Waupun, WI 53963
920-324-5581

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital

County: Dodge
Analysis Area: Southern (1)
Volume Group: 4

Control:

		All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	28.9%	63.0%	0.46	60.4%	0.48	45.2%	0.64	28.7%	1.01
Obstetrics	28.4%	40.9%	0.69	36.3%	0.03	17.5%	1.62	30.0%	0.95
Pediatrics	0.0%	77.7%	N/A	66.6%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	28.8%	63.6%	0.45	60.2%	0.48	46.2%	0.62	26.9%	1.07
Average Census (Patients)									
Adult Medical-Surgical	6.1	25.0	0.24	29.3	0.21	10.1	0.60	4.9	1.25
Obstetrics	1.1	5.2	0.22	4.3	0.26	1.0	1.13	1.2	0.95
Pediatrics	0.0	3.9	N/A	6.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	7.2	46.9	0.15	55.5	0.13	14.6	0.49	6.7	1.07
Average Length of Stay (Days)									
Adult Medical-Surgical	3.0	4.3	0.70	4.5	0.67	3.7	0.82	3.2	0.95
Obstetrics	2.0	2.4	0.84	2.6	0.79	2.1	0.95	2.3	0.89
Pediatrics	0.0	3.9	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.0	4.8	0.61	5.0	0.60	4.0	0.75	3.0	1.00
Surgical Operations									
Inpatient	162	1,014	0.16	905	0.18	226	0.72	174	0.93
Outpatient	1,804	4,465	0.40	4,548	0.40	2,317	0.78	1,600	1.13
Inpatient as % of All Surgeries	8.2%	18.5%	0.45	16.6%	0.50	8.9%	0.93	9.8%	0.84
Outpatient Visits									
Non-Emergency Visits	65,079	139,692	0.47	198,530	0.33	76,563	0.85	46,790	1.39
Emergency Visits	13,909	17,650	0.79	18,959	0.73	12,492	1.11	13,179	1.06
Full-Time Equivalents (FTEs)									
Administrators	1.0	4.3	0.23	10.1	0.10	2.5	0.39	1.1	0.91
Nurses, Licensed	85.7	232.9	0.37	297.9	0.29	102.0	0.84	85.3	1.01
Ancillary Nursing Personnel	0.0	38.9	N/A	39.3	N/A	19.1	N/A	0.0	N/A
All Other Personnel	125.7	451.0	0.28	689.4	0.18	208.0	0.60	114.1	1.10
Total FTEs	212.3	727.1	0.29	1,036.7	0.20	331.6	0.64	200.5	1.06
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.7	3.0	0.58	6.3	0.27	3.2	0.54	2.4	0.72
Nurses, Licensed	148.2	160.0	0.93	186.3	0.80	127.5	1.16	187.3	0.79
Ancillary Nursing Personnel	0.0	26.7	N/A	24.6	N/A	23.9	N/A	0.0	N/A
All Other Personnel	217.4	309.9	0.70	431.2	0.50	260.0	0.84	250.8	0.87
Total FTEs	367.3	499.6	0.74	648.4	0.57	414.6	0.89	440.5	0.83

Total Hospital:

Beds Set Up & Staffed 25
Discharges 889
Inpatient Days 2,639

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 4
Total Births 157
Newborn Days 193

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	21	732	2,223	28.9%	6.1	3.0
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	4	204	416	28.4%	1.1	2.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	S	0	0	0	0.0%	0.0	0.0
Burn Care	S	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	S	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	8	9	17.9
Dentists	0	0	0.0	Sonographers	0	4	4.2
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	18	84	80.1	Respiratory Therapists	1	3	3.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	2	1.9
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	3	0	3.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	1	1.0
Nurse Practitioners	2	0	2.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	3	1	3.6	Dietitians & Nutritionists	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	2	3	5.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	0	2	2.0
Pharmacists	1	1	1.9	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	0	0	0.0	Pharmacy Technicians	2	1	2.1
Surgical Personnel	1	7	4.8	Medical Coding Technicians	0	0	0.0
Directors/Managers	6	2	8.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	10	25	32.9
Environmental Services Workers	0	0	0.0	All Other Personnel	16	38	36.8
Medical & Clinical Laboratory Technologists	0	0	0.0				
All Other Radiologic Personnel	0	0	0.0				
				Total	75	183	212.3
Total Active Privileged Medical Staff: 93							

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			All GMS Hospitals		Analysis Area ¹		Volume Group ⁴		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$86,397,312	46.7%	49.1%	0.95	43.3%	1.08	49.7%	0.94	47.0%	0.99
Medical Assistance	\$16,852,074	9.1%	13.0%	0.70	11.3%	0.80	11.6%	0.79	10.5%	0.87
Commercial	\$76,868,405	41.5%	32.2%	1.29	35.2%	1.18	34.3%	1.21	40.4%	1.03
All Other	\$4,982,517	2.7%	5.7%	0.47	10.2%	0.26	4.4%	0.61	2.1%	1.26
Deductions as % of Total Gross Patient Revenue										
Medicare	\$61,874,270	33.4%	38.3%	0.87	34.0%	0.98	36.9%	0.90	35.0%	0.95
Medical Assistance	\$11,650,131	6.3%	10.2%	0.62	9.2%	0.69	9.2%	0.68	7.5%	0.83
Commercial	\$38,867,664	21.0%	15.3%	1.37	17.7%	1.19	16.1%	1.30	19.3%	1.09
Charity Care	\$1,573,977	0.9%	0.9%	1.00	0.7%	1.24	0.9%	0.96	1.4%	0.62
Bad Debt	\$2,019,933	1.1%	1.0%	1.06	1.2%	0.90	1.4%	0.80	-0.9%	N/A
All Other	\$2,099,023	1.1%	3.3%	0.35	5.4%	0.21	2.4%	0.47	1.8%	0.63
Total Deductions	\$118,084,997	63.8%	68.9%	0.93	68.1%	0.94	66.9%	0.95	64.0%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.5%	7.1%	0.35	4.0%	0.63	5.2%	0.48	1.1%	2.35
Net Gains/Losses as % of Net Income		0.0%	19.9%	0.00	47.0%	0.00	24.5%	0.00	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$25,436,805	48.1%	41.8%	1.15	42.9%	1.12	44.9%	1.07	49.0%	0.98
Supplies & Services	\$24,035,095	45.4%	52.7%	0.86	51.0%	0.89	48.4%	0.94	44.7%	1.02
Capital Component	\$3,429,448	6.5%	5.5%	1.19	6.0%	1.07	6.7%	0.97	6.3%	1.03
Fiscal Statistics										
Operating Margin (%)		23.0%	7.9%	2.92	5.1%	4.54	5.9%	3.88	17.6%	1.31
Total Hospital Net Income (%)		23.0%	9.7%	2.39	9.2%	2.51	7.7%	2.98	17.6%	1.31
Return on Equity (%)		15.9%	8.4%	1.89	10.1%	1.58	4.7%	3.42	11.4%	1.40
Current Ratio		4.6	5.5	0.84	3.3	1.36	4.0	1.15	131.8	0.03
Days in Net Patient Accounts Receivable		57.0	78.5	0.73	62.3	0.91	114.7	0.50	40.3	1.41
Equity Financing (%)		204.5%	59.9%	3.41	57.6%	3.55	53.5%	3.83	99.5%	2.05
Long-Term Debt to Equity Ratio		0.0	0.5	N/A	0.5	N/A	0.7	N/A	0.0	N/A
Times Interest Earned		0.0	16.8	N/A	11.1	N/A	10.7	N/A	0.0	N/A
Total Asset Turnover		1.4	0.5	2.99	0.6	2.44	0.3	4.62	0.6	2.19
Average Age of Plant (Years)		7.6	20.1	0.38	16.5	0.46	25.6	0.30	6.7	1.14
Increase (Decrease) Total Net Patient Revenue		12.9%	7.2%	1.79	7.5%	1.72	5.4%	2.38	5.5%	2.35
Outpatient Gross Revenue (% of Total GPR)		88.0%	67.5%	1.30	64.9%	1.35	81.5%	1.08	86.1%	1.02

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$185,100,308	Cash & Cash Equivalents	\$460	Current Liabilities	\$2,633,661
Less Deductions	\$118,084,997	Net Patient Receivables	\$10,432,288	Long-Term Debt	\$0
Net Patient Revenue	\$67,015,311	Other Receivables	\$1,265,506	Other Liabilities	-\$53,412,362
Plus Other Revenue	\$1,727,932			Subtotal	-\$50,778,701
Total Revenue	\$68,743,241	Land, Buildings & Equipment (Net)	\$35,296,088	Unrestricted Fund Balance	\$99,390,427.00
Less Expenses	\$52,901,348	Other Assets	\$1,617,384	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$275			Total Liabilities & Fund Balance	\$48,611,726
Net Income	\$15,842,168	Total Assets	\$48,611,726		