

168 Aurora Sinai Medical Center
 945 N 12th Street, PO Box 342
 Milwaukee, WI 53233
 414-219-2000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 7

		All GMS Hospitals		Analysis Area 2B		Volume Group 7		FY 2025 vs. 2024	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	54.3%	65.1%	0.83	78.2%	0.69	79.9%	0.68	55.2%	0.98
Obstetrics	54.1%	43.7%	1.24	54.7%	0.99	51.0%	1.06	45.4%	1.19
Pediatrics	0.0%	77.8%	N/A	102.3%	N/A	68.5%	N/A	0.0%	N/A
Total Hospital	54.3%	65.1%	0.83	77.9%	0.70	73.6%	0.74	48.9%	1.11
Average Census (Patients)									
Adult Medical-Surgical	52.6	26.0	2.02	73.5	0.72	93.6	0.56	45.8	1.15
Obstetrics	24.3	5.4	4.52	20.8	1.17	13.0	1.87	20.4	1.19
Pediatrics	0.0	3.9	N/A	18.9	N/A	6.0	N/A	0.0	N/A
Total Hospital	112.3	47.2	2.38	128.6	0.87	182.5	0.62	101.2	1.11
Average Length of Stay (Days)									
Adult Medical-Surgical	5.2	4.2	1.24	5.1	1.03	4.5	1.16	4.7	1.11
Obstetrics	2.8	2.4	1.15	2.6	1.08	2.5	1.10	2.8	0.98
Pediatrics	0.0	4.0	N/A	3.7	N/A	4.3	N/A	0.0	N/A
Total Hospital	5.2	4.7	1.09	5.8	0.89	5.1	1.03	5.2	1.00
Surgical Operations									
Inpatient	1,682	1,075	1.56	2,764	0.61	3,626	0.46	1,443	1.17
Outpatient	2,755	4,478	0.62	5,312	0.52	11,577	0.24	2,618	1.05
Inpatient as % of All Surgeries	37.9%	18.4%	2.07	34.2%	1.11	23.8%	1.59	35.5%	1.07
Outpatient Visits									
Non-Emergency Visits	139,088	149,200	0.93	208,288	0.67	410,658	0.34	149,717	0.93
Emergency Visits	52,570	17,658	2.98	34,683	1.52	42,095	1.25	50,896	1.03
Full-Time Equivalents (FTEs)									
Administrators	3.0	3.6	0.84	5.6	0.54	9.2	0.33	10.0	0.30
Nurses, Licensed	467.0	231.2	2.02	519.1	0.90	782.3	0.60	545.1	0.86
Ancillary Nursing Personnel	119.2	36.8	3.24	105.3	1.13	126.2	0.94	165.2	0.72
All Other Personnel	1,409.5	472.1	2.99	1,037.0	1.36	1,569.3	0.90	1,127.4	1.25
Total FTEs	1,998.7	743.6	2.69	1,666.9	1.20	2,486.9	0.80	1,847.6	1.08
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.2	2.4	0.51	1.9	0.65	1.8	0.67	4.4	0.28
Nurses, Licensed	191.5	155.9	1.23	174.5	1.10	156.7	1.22	240.1	0.80
Ancillary Nursing Personnel	48.9	24.8	1.97	35.4	1.38	25.3	1.93	72.8	0.67
All Other Personnel	578.1	318.4	1.82	348.7	1.66	314.4	1.84	496.7	1.16
Total FTEs	819.8	501.6	1.63	560.5	1.46	498.3	1.65	814.0	1.01

Total Hospital:

Beds Set Up & Staffed 207
 Discharges 7,891
 Inpatient Days 40,992

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 31
 Total Births 2,858
 Newborn Days 4,739

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	97	3,671	19,210	54.3%	52.6	5.2
Orthopedic	S	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	45	3,207	8,879	54.1%	24.3	2.8
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	22	806	4,872	60.7%	13.3	6.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	H	43	427	8,031	51.2%	22.0	18.8
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	3	0	3.0	Radiological Services Personnel	26	4	29.1
Dentists	0	0	0.0	Sonographers	12	13	21.0
Medical & Dental Residents	69	0	69.0	Physician Assistants	27	2	28.3
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	10	3	12.6
Registered Nurses	339	129	424.8	Respiratory Therapists	26	1	26.7
Certified Nurse Midwives	13	14	15.7	Occupational Therapists	6	7	11.1
Licensed Practical Nurses	2	1	2.6	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	67	78	119.2	Physical Therapists	17	7	21.9
Medical Assistants	41	9	46.9	Physical Therapy Assistants/Aides	1	0	1.0
Nurse Practitioners	17	6	21.9	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	2	0	2.0	Dietitians & Nutritionists	9	2	10.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	3	0	3.0
Health Info Mgmt-Administrators/Technicians	28	5	30.8	Social Workers	28	3	30.3
Pharmacists	37	11	44.6	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	15	13	23.8	Pharmacy Technicians	23	3	24.4
Surgical Personnel	20	6	24.8	Medical Coding Technicians	8	0	8.0
Directors/Managers	150	6	154.2	All Other Contracted Staff	1	1	1.3
Food Service Workers	15	18	22.3	All Other Health Professionals	131	32	151.7
Environmental Services Workers	69	9	74.7	All Other Personnel	474	123	550.6
Medical & Clinical LaboratoryTechnologists	7	2	8.7				
				Total	1,683	496	1,998.7
Total Active Privileged Medical Staff: 203							

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Milwaukee, WI 53233			All GMS Hospitals		Analysis Area		Volume Group		FY 2025 vs. 2024		
Selected Financial Statistics			FY 2025	Value	Ratio	2B Value	Ratio	7 Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$381,771,889	33.4%	49.8%	0.67	49.2%	0.68	50.1%	0.67	32.1%	1.04	
Medical Assistance	\$458,858,019	40.1%	12.1%	3.31	17.9%	2.24	11.3%	3.54	41.4%	0.97	
Commercial	\$232,073,911	20.3%	31.6%	0.64	28.8%	0.70	31.5%	0.64	22.7%	0.89	
All Other	\$71,868,599	6.3%	6.4%	0.97	4.1%	1.53	7.1%	0.88	3.8%	1.64	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$332,374,422	29.0%	39.1%	0.74	40.3%	0.72	40.0%	0.73	27.3%	1.06	
Medical Assistance	\$372,584,774	32.6%	9.5%	3.43	13.9%	2.35	9.1%	3.57	33.6%	0.97	
Commercial	\$115,969,465	10.1%	15.5%	0.66	14.9%	0.68	16.2%	0.63	11.2%	0.90	
Charity Care	\$26,871,931	2.3%	1.0%	2.37	1.4%	1.71	1.1%	2.21	2.0%	1.18	
Bad Debt	\$13,901,343	1.2%	1.0%	1.25	0.8%	1.49	0.8%	1.49	1.4%	0.89	
All Other	\$27,999,914	2.4%	3.7%	0.66	1.9%	1.26	4.0%	0.61	0.8%	3.01	
Total Deductions	\$889,701,849	77.7%	69.8%	1.11	73.2%	1.06	71.2%	1.09	76.3%	1.02	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue	6.6%	8.6%	0.77	13.1%	0.50	9.5%	0.70	5.1%	1.28		
Net Gains/Losses as % of Net Income	3.5%	20.2%	0.17	N/A	N/A	24.0%	0.14	0.0%	N/A		
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$138,620,872	51.8%	40.7%	1.27	33.3%	1.55	39.5%	1.31	52.0%	1.00	
Supplies & Services	\$117,167,100	43.7%	54.1%	0.81	62.1%	0.70	55.9%	0.78	43.3%	1.01	
Capital Component	\$12,066,113	4.5%	5.2%	0.87	4.6%	0.98	4.6%	0.97	4.8%	0.95	
Fiscal Statistics											
Operating Margin (%)	1.8%	7.7%	0.24	11.2%	0.16	7.3%	0.25	4.7%	0.39		
Total Hospital Net Income (%)	1.9%	9.4%	0.20	10.8%	0.18	9.4%	0.20	4.7%	0.40		
Current Ratio	29.0	2.3	12.38	16.7	1.74	4.3	6.78	25.3	1.15		
Days in Net Patient Accounts Receivable	53.3	62.7	0.85	55.7	0.96	63.1	0.85	54.8	0.97		
Equity Financing (%)	96.9%	62.3%	1.56	89.8%	1.08	70.2%	1.38	96.4%	1.00		
Long-Term Debt to Equity Ratio	0.0	0.4	N/A	0.0	N/A	0.3	N/A	0.0	N/A		
Times Interest Earned	4.0	16.0	0.25	19.4	0.21	18.1	0.22	9.0	0.44		
Total Asset Turnover	0.5	0.2	2.37	0.7	0.69	0.4	1.17	0.5	0.96		
Average Age of Plant (Years)	11.6	14.2	0.82	15.2	0.77	14.1	0.83	11.3	1.03		
Increase (Decrease) Total Net Patient Revenue	1.6%	6.9%	0.23	6.1%	0.26	7.7%	0.21	17.7%	0.09		
Outpatient Gross Revenue (% of Total GPR)	59.0%	67.9%	0.87	56.3%	1.05	63.1%	0.93	59.8%	0.99		

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,144,572,418	Cash & Cash Equivalents	\$430,777,103	Current Liabilities	\$16,538,015
Less Deductions	\$889,701,849	Net Patient Receivables	\$37,249,466	Long-Term Debt	\$0
Net Patient Revenue	\$254,870,569	Other Receivables	\$0	Other Liabilities	\$238,155
Plus Other Revenue	\$18,014,104			Subtotal	\$16,776,170
Total Revenue	\$272,884,673	Land, Buildings & Equipment (Net)	\$53,885,045	Unrestricted Fund Balance	\$517,422,844.00
Less Expenses	\$267,854,085	Other Assets	\$12,287,400	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$180,377			Total Liabilities & Fund Balance	\$534,199,014
Net Income	\$5,210,965	Total Assets	\$534,199,014		