345 Aurora Medical Center - Fond du Lac
210 Wisconsin American Dr
Fond du Lac, WI 54937
- -

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Fond du Lac
Analysis Area: Lake Winnebago (3)
Volume Group: 1

Selected Utilization Statistics	FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 3 Value	Analysis Area 3 Ratio	Volume Group 1 Value	Volume Group 1 Ratio	FY 2025 vs. FY	FY 2025 vs. Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	27.2%	65.1%	0.42	58.8%	0.46	16.2%	1.68	0.0%	N/A
Obstetrics	0.0%	43.7%	N/A	32.8%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.8%	N/A	89.4%	N/A	89.4%	N/A	0.0%	N/A
Total Hospital	27.2%	65.1%	0.42	56.6%	0.48	22.9%	1.19	0.0%	N/A
Average Census (Patients)									
Adult Medical-Surgical	2.7	26.0	0.10	22.9	0.12	2.0	1.37	0.0	N/A
Obstetrics	0.0	5.4	N/A	5.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	0.9	N/A	0.9	N/A	0.0	N/A
Total Hospital	2.7	47.2	0.06	33.9	0.08	2.5	1.10	0.0	N/A
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.2	0.81	3.7	0.93	3.6	0.97	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	2.6	N/A	2.6	N/A	0.0	N/A
Total Hospital	3.5	4.7	0.73	4.0	0.87	4.6	0.76	0.0	N/A
Surgical Operations									
Inpatient	22	1,075	0.02	918	0.02	25	0.88	0	N/A
Outpatient	28	4,478	0.01	5,900	0.00	390	0.07	0	N/A
Inpatient as % of All Surgeries	44.0%	18.4%	2.40	13.5%	3.27	3.9%	11.41	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	22,942	149,200	0.15	101,916	0.23	19,417	1.18	0	N/A
Emergency Visits	7,769	17,658	0.44	14,575	0.53	4,717	1.65	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	1.0	3.6	0.28	1.4	0.70	1.0	1.04	0.0	N/A
Nurses, Licensed	87.6	231.2	0.38	165.5	0.53	30.6	2.86	0.0	N/A
Ancillary Nursing Personnel	3.4	36.8	0.09	12.6	0.27	4.8	0.71	0.0	N/A
All Other Personnel	222.6	472.1	0.47	278.8	0.80	57.4	3.88	0.0	N/A
Total FTEs	314.6	743.6	0.42	458.3	0.69	93.8	3.36	0.0	N/A
FTEs per 100 Patient Census (Adjusted)									
Administrators	4.4	2.4	1.84	1.2	3.79	6.6	0.67	0.0	N/A
Nurses, Licensed	388.4	155.9	2.49	135.1	2.87	208.7	1.86	0.0	N/A
Ancillary Nursing Personnel	14.9	24.8	0.60	10.3	1.45	32.5	0.46	0.0	N/A
All Other Personnel	987.0	318.4	3.10	227.5	4.34	391.6	2.52	0.0	N/A
Total FTEs	1,394.7	501.6	2.78	374.1	3.73	639.3	2.18	0.0	N/A

Total Hospital:

Beds Set Up & Staffed	10
Discharges	288
Inpatient Days	994

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

Medicare-certified Swing Beds:

Average Beds Used	0
Discharges	0
Inpatient Days	0

Newborn Nursery:

Bassinets	0
Total Births	0
Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	10	289	994	27.2%	2.7	3.4
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	H	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.
** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	39	27	59.6
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	9	3	11.6
Ancillary Nursing Personnel	2	2	3.4
Medical Assistants	12	3	14.3
Nurse Practitioners	13	2	14.5
Certified Registered Nurse Anesthetists	1	1	1.9
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	4	0	4.0
Pharmacists	2	0	2.0
Medical & Clinical LaboratoryTechnicians	1	1	1.6
Surgical Personnel	4	1	4.9
Directors/Managers	16	6	16.9
Food Service Workers	0	1	0.5
Environmental Services Workers	7	1	7.7
Medical & Clinical LaboratoryTechnologists	4	1	4.6

Occupation	Number Full-Time	Number Part-Time	Number FTE
Radiological Services Personnel	10	5	13.1
Sonographers	5	1	5.9
Physician Assistants	3	0	3.0
All Other Radiologic Personnel	0	1	0.5
Respiratory Therapists	4	0	4.0
Occupational Therapists	1	2	2.5
Occupational Therapy Assistants/Aides	0	0	0.0
Physical Therapists	4	1	4.9
Physical Therapy Assistants/Aides	1	1	1.6
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	1	1	1.6
Psychologists	0	0	0.0
Social Workers	1	0	1.0
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	4	1	4.6
Medical Coding Technicians	4	0	4.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	18	4	20.7
All Other Personnel	74	32	99.0
Total	**245**	**98**	**314.6**

Total Active Privileged Medical Staff: 108

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Selected Financial Statistics		FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 3 Value	Analysis Area 3 Ratio	Volume Group 1 Value	Volume Group 1 Ratio	FY 2025 vs. FY	FY 2025 vs. Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	$36,954,354	41.5%	49.8%	0.83	51.9%	0.80	45.1%	0.92	0.0%	N/A
Medical Assistance	$12,311,259	13.8%	12.1%	1.14	9.8%	1.42	14.0%	0.99	0.0%	N/A
Commercial	$31,325,751	35.2%	31.6%	1.11	34.5%	1.02	34.6%	1.02	0.0%	N/A
All Other	$8,514,120	9.6%	6.4%	1.48	3.8%	2.49	6.4%	1.50	0.0%	N/A
Deductions as % of Total Gross Patient Revenue										
Medicare	$31,905,986	35.8%	39.1%	0.91	38.8%	0.92	26.6%	1.34	0.0%	N/A
Medical Assistance	$10,247,083	11.5%	9.5%	1.21	7.4%	1.56	9.0%	1.28	0.0%	N/A
Commercial	$14,705,583	16.5%	15.5%	1.07	16.9%	0.98	12.9%	1.28	0.0%	N/A
Charity Care	$1,837,338	2.1%	1.0%	2.08	0.7%	2.91	1.0%	2.16	0.0%	N/A
Bad Debt	$2,056,573	2.3%	1.0%	2.38	1.3%	1.78	1.5%	1.50	0.0%	N/A
All Other	$4,184,332	4.7%	3.7%	1.27	2.0%	2.30	6.9%	0.68	0.0%	N/A
Total Deductions	$64,936,895	72.9%	69.8%	1.04	67.0%	1.09	58.0%	1.26	0.0%	N/A
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.1%	8.6%	0.01	3.5%	0.02	4.1%	0.02	0.0%	N/A
Net Gains/Losses as % of Net Income		N/A	20.2%	N/A	13.5%	N/A	18.0%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	$10,354,768	42.6%	40.7%	1.05	34.3%	1.24	46.8%	0.91	0.0%	N/A
Supplies & Services	$10,958,942	45.1%	54.1%	0.83	61.1%	0.74	43.5%	1.04	0.0%	N/A
Capital Component	$2,966,784	12.2%	5.2%	2.35	4.6%	2.63	9.6%	1.27	0.0%	N/A
Fiscal Statistics										
Operating Margin (%)		-0.4%	7.7%	N/A	12.5%	N/A	4.2%	N/A	0.0%	N/A
Total Hospital Net Income (%)		-0.4%	9.4%	N/A	14.1%	N/A	5.1%	N/A	0.0%	N/A
Current Ratio		34.2	2.3	14.58	30.6	1.12	3.9	8.84	0.0	N/A
Days in Net Patient Accounts Receivable		42.3	62.7	0.67	49.4	0.86	56.4	0.75	0.0	N/A
Equity Financing (%)		97.5%	62.3%	1.57	112.1%	0.87	35.3%	2.77	0.0%	N/A
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.0	N/A	1.1	N/A	0.0	N/A
Times Interest Earned		0.0	16.0	N/A	159.8	N/A	3.1	N/A	0.0	N/A
Total Asset Turnover		0.4	0.2	1.98	0.7	0.64	1.0	0.44	0.0	N/A
Average Age of Plant (Years)		2.9	14.2	0.20	6.4	0.45	4.8	0.60	0.0	N/A
Increase (Decrease) Total Net Patient Revenue		0.0%	6.9%	N/A	9.3%	N/A	17.4%	N/A	0.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		86.8%	67.9%	1.28	72.3%	1.20	83.6%	1.04	N/A	N/A

Income Statement	
Gross Patient Revenue (GPR)	$89,105,484
Less Deductions	$64,936,895
Net Patient Revenue	$24,168,589
Plus Other Revenue	$17,256
Total Revenue	$24,185,845
Less Expenses	$24,280,494
Non-Operating Gains/Losses	$8,437
Net Income	-$86,211

Assets	
Cash & Cash Equivalents	$38,637,338
Net Patient Receivables	$2,799,067
Other Receivables	-$622,927
Land, Buildings & Equipment (Net)	$14,340,657
Other Assets	$1,636,618
Total Assets	$56,790,753

Liabilities & Fund Balances	
Current Liabilities	$1,237,072
Long-Term Debt	$0
Other Liabilities	$162,773
Subtotal	$1,399,845
Unrestricted Fund Balance	$55,390,908.00
Restricted Fund Balance	$0
Total Liabilities & Fund Balance	$56,790,753