

091 SSM Health Monroe Hospital
515 22nd Ave
Monroe, WI 53566
608-324-1000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical

County: Green
Analysis Area: Southern (1)
Volume Group: 6

Control:

		All GMS Hospitals		Analysis Area 1		Volume Group 6		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	49.2%	63.0%	0.78	60.4%	0.81	62.3%	0.79	54.9%	0.90
Obstetrics	20.5%	40.9%	0.50	36.3%	0.07	32.8%	0.63	24.3%	0.84
Pediatrics	0.0%	77.7%	N/A	66.6%	N/A	98.7%	N/A	0.0%	N/A
Total Hospital	42.5%	63.6%	0.67	60.2%	0.71	62.3%	0.68	48.1%	0.88
Average Census (Patients)									
Adult Medical-Surgical	19.7	25.0	0.79	29.3	0.67	24.7	0.80	22.0	0.90
Obstetrics	2.5	5.2	0.47	4.3	0.57	3.2	0.76	2.9	0.84
Pediatrics	0.0	3.9	N/A	6.3	N/A	7.6	N/A	0.0	N/A
Total Hospital	24.7	46.9	0.53	55.5	0.44	47.9	0.51	27.9	0.88
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	4.3	0.82	4.5	0.78	4.1	0.87	3.9	0.91
Obstetrics	2.0	2.4	0.81	2.6	0.76	2.4	0.83	2.1	0.93
Pediatrics	0.0	3.9	N/A	4.5	N/A	3.5	N/A	0.0	N/A
Total Hospital	3.4	4.8	0.70	5.0	0.68	4.5	0.75	3.7	0.92
Surgical Operations									
Inpatient	482	1,014	0.48	905	0.53	880	0.55	566	0.85
Outpatient	3,051	4,465	0.68	4,548	0.67	5,032	0.61	3,276	0.93
Inpatient as % of All Surgeries	13.6%	18.5%	0.74	16.6%	0.82	14.9%	0.92	14.7%	0.93
Outpatient Visits									
Non-Emergency Visits	429,705	139,692	3.08	198,530	2.16	212,752	2.02	344,506	1.25
Emergency Visits	20,470	17,650	1.16	18,959	1.08	24,278	0.84	19,502	1.05
Full-Time Equivalents (FTEs)									
Administrators	3.0	4.3	0.69	10.1	0.30	5.1	0.59	6.0	0.50
Nurses, Licensed	228.3	232.9	0.98	297.9	0.77	296.9	0.77	187.4	1.22
Ancillary Nursing Personnel	0.0	38.9	N/A	39.3	N/A	40.5	N/A	0.0	N/A
All Other Personnel	522.8	451.0	1.16	689.4	0.76	592.9	0.88	520.0	1.01
Total FTEs	754.2	727.1	1.04	1,036.7	0.73	935.4	0.81	713.4	1.06
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.9	3.0	0.62	6.3	0.29	2.9	0.64	3.5	0.53
Nurses, Licensed	141.3	160.0	0.88	186.3	0.76	169.8	0.83	109.3	1.29
Ancillary Nursing Personnel	0.0	26.7	N/A	24.6	N/A	23.2	N/A	0.0	N/A
All Other Personnel	323.6	309.9	1.04	431.2	0.75	339.2	0.95	303.3	1.07
Total FTEs	466.8	499.6	0.93	648.4	0.72	535.1	0.87	416.1	1.12

Total Hospital:

Beds Set Up & Staffed 58
Discharges 2,677
Inpatient Days 9,025

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 10
Total Births 423
Newborn Days 648

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	40	2,029	7,199	49.2%	19.7	3.5
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	H	0	0	0	0.0%	0.0	0.0
Palliative Care	H	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	H	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	12	457	900	20.5%	2.5	2.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	6	211	926	42.2%	2.5	4.4
Cardiac Intensive Unit	H	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	H	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	H	0	0	0	0.0%	0.0	0.0
Subacute care	H	0	0	0	0.0%	0.0	0.0
Other inpatient	H	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	3	0	3.0	Radiological Services Personnel	16	15	27.4
Dentists	1	1	1.0	Sonographers	3	5	8.5
Medical & Dental Residents	0	0	0.0	Physician Assistants	3	5	6.6
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	112	108	191.6	Respiratory Therapists	7	3	9.6
Certified Nurse Midwives	0	1	1.0	Occupational Therapists	2	2	3.3
Licensed Practical Nurses	4	10	9.6	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	11	6	15.8
Medical Assistants	35	30	56.9	Physical Therapy Assistants/Aides	1	2	2.6
Nurse Practitioners	18	8	24.2	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	1	1	2.0	Dietitians & Nutritionists	2	0	2.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	5	0	5.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	0	2	1.6
Pharmacists	15	2	16.5	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	2	0	2.0	Pharmacy Technicians	16	1	16.0
Surgical Personnel	2	1	2.8	Medical Coding Technicians	0	0	0.0
Directors/Managers	29	1	29.4	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	102	44	131.5
Environmental Services Workers	0	0	0.0	All Other Personnel	123	85	169.7
Medical & Clinical LaboratoryTechnologists	13	3	14.6				
All Other Radiologic Personnel	0	0	0.0				
				Total	526	334	754.2
Total Active Privileged Medical Staff: 94							

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			All GMS Hospitals		Analysis Area ¹		Volume Group ⁶		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$362,875,359	51.6%	49.1%	1.05	43.3%	1.19	45.3%	1.14	50.7%	1.02
Medical Assistance	\$76,321,998	10.9%	13.0%	0.84	11.3%	0.96	17.8%	0.61	12.3%	0.88
Commercial	\$243,362,977	34.6%	32.2%	1.08	35.2%	0.98	31.9%	1.09	34.6%	1.00
All Other	\$20,057,538	2.9%	5.7%	0.50	10.2%	0.28	5.0%	0.57	2.4%	1.19
Deductions as % of Total Gross Patient Revenue										
Medicare	\$282,049,734	40.1%	38.3%	1.05	34.0%	1.18	36.1%	1.11	40.3%	1.00
Medical Assistance	\$70,671,620	10.1%	10.2%	0.99	9.2%	1.10	13.5%	0.74	11.2%	0.90
Commercial	\$110,082,954	15.7%	15.3%	1.02	17.7%	0.89	13.5%	1.16	18.5%	0.85
Charity Care	\$4,982,587	0.7%	0.9%	0.83	0.7%	1.03	0.7%	1.00	0.6%	1.11
Bad Debt	\$11,891,693	1.7%	1.0%	1.64	1.2%	1.39	1.0%	1.65	0.0%	N/A
All Other	\$12,151,060	1.7%	3.3%	0.53	5.4%	0.32	2.9%	0.61	0.9%	1.96
Total Deductions	\$491,829,649	70.0%	68.9%	1.02	68.1%	1.03	67.7%	1.03	71.5%	0.98
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		5.9%	7.1%	0.83	4.0%	1.47	7.5%	0.78	5.6%	1.06
Net Gains/Losses as % of Net Income		44.9%	19.9%	2.26	47.0%	0.96	17.5%	2.57	81.6%	0.55
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$105,327,033	50.4%	41.8%	1.21	42.9%	1.17	44.3%	1.14	53.1%	0.95
Supplies & Services	\$94,821,261	45.4%	52.7%	0.86	51.0%	0.89	49.1%	0.92	42.2%	1.08
Capital Component	\$8,744,273	4.2%	5.5%	0.77	6.0%	0.69	6.6%	0.63	4.7%	0.89
Fiscal Statistics										
Operating Margin (%)		6.7%	7.9%	0.85	5.1%	1.32	8.4%	0.80	1.8%	3.69
Total Hospital Net Income (%)		11.8%	9.7%	1.23	9.2%	1.29	10.0%	1.18	9.1%	1.30
Return on Equity (%)		11.6%	8.4%	1.38	10.1%	1.16	7.7%	1.51	3.3%	3.53
Current Ratio		2.5	5.5	0.45	3.3	0.73	5.2	0.48	17.3	0.14
Days in Net Patient Accounts Receivable		69.4	78.5	0.88	62.3	1.11	99.3	0.70	57.5	1.21
Equity Financing (%)		77.7%	59.9%	1.30	57.6%	1.35	55.9%	1.39	41.9%	1.85
Long-Term Debt to Equity Ratio		0.0	0.5	N/A	0.5	N/A	0.6	N/A	0.0	N/A
Times Interest Earned		0.0	16.8	N/A	11.1	N/A	12.2	N/A	-111,300.5	N/A
Total Asset Turnover		0.7	0.5	1.47	0.6	1.20	0.3	2.15	0.3	2.08
Average Age of Plant (Years)		7.7	20.1	0.39	16.5	0.47	24.5	0.32	6.0	1.29
Increase (Decrease) Total Net Patient Revenue		7.5%	7.2%	1.04	7.5%	1.00	5.0%	1.50	0.4%	19.74
Outpatient Gross Revenue (% of Total GPR)		84.7%	67.5%	1.25	64.9%	1.30	72.7%	1.16	83.6%	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$702,617,872	Cash & Cash Equivalents	\$8,892	Current Liabilities	\$18,382,764
Less Deductions	\$491,829,649	Net Patient Receivables	\$39,971,364	Long-Term Debt	\$0
Net Patient Revenue	\$210,788,223	Other Receivables	\$1,035,437	Other Liabilities	\$53,371,932
Plus Other Revenue	\$13,146,591			Subtotal	\$71,754,696
Total Revenue	\$223,934,815	Land, Buildings & Equipment (Net)	\$117,711,877	Unrestricted Fund Balance	\$240,569,527.00
Less Expenses	\$208,892,567	Other Assets	\$162,807,861	Restricted Fund Balance	\$9,211,208
Non-Operating Gains/Losses	\$12,596,750			Total Liabilities & Fund Balance	\$321,535,431
Net Income	\$28,026,187	Total Assets	\$321,535,431		