

019 Ascension Calumet Hospital
 614 Memorial Drive
 Chilton, WI 53014
 920-849-2386

Fiscal Year: 07/01 to 06/30
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Calumet
 Analysis Area: Lake Winnebago (3)
 Volume Group: 2

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 3		Volume Group 2		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
Occupancy Rate (%)										
Adult Medical-Surgical	14.3%	57.9%	0.25	50.0%	0.29	19.3%	0.74	9.0%	1.59	
Obstetrics	0.0%	36.8%	N/A	28.9%	N/A	21.6%	N/A	0.0%	N/A	
Pediatrics	0.0%	59.6%	N/A	23.2%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	14.3%	58.7%	0.24	50.4%	0.28	20.9%	0.68	9.0%	1.59	
Average Census (Patients)										
Adult Medical-Surgical	2.1	26.8	0.08	23.2	0.09	3.3	0.64	1.3	1.59	
Obstetrics	0.0	4.8	N/A	4.6	N/A	0.9	N/A	0.0	N/A	
Pediatrics	0.0	1.5	N/A	0.3	N/A	0.0	N/A	0.0	N/A	
Total Hospital	2.1	49.8	0.04	37.4	0.06	4.2	0.51	1.3	1.59	
Average Length of Stay (Days)										
Adult Medical-Surgical	3.5	4.6	0.77	4.2	0.85	3.6	0.98	2.0	1.80	
Obstetrics	0.0	2.4	N/A	2.3	N/A	2.2	N/A	0.0	N/A	
Pediatrics	0.0	3.8	N/A	2.6	N/A	0.0	N/A	0.0	N/A	
Total Hospital	2.6	4.9	0.53	4.4	0.59	3.1	0.85	2.0	1.33	
Surgical Operations										
Inpatient	41	1,037	0.04	1,060	0.04	202	0.20	84	0.49	
Outpatient	1,038	3,865	0.27	5,859	0.18	1,213	0.86	1,128	0.92	
Inpatient as % of All Surgeries	3.8%	21.2%	0.18	15.3%	0.25	14.3%	0.27	6.9%	0.55	
Outpatient Visits										
Non-Emergency Visits	64,346	145,246	0.44	100,098	0.64	37,326	1.72	56,325	1.14	
Emergency Visits	4,032	16,058	0.25	15,000	0.27	4,868	0.83	4,537	0.89	
Full-Time Equivalents (FTEs)										
Administrators	4.0	19.0	0.21	14.2	0.28	5.6	0.71	5.0	0.80	
Nurses, Licensed	29.5	247.5	0.12	181.5	0.16	48.0	0.61	29.6	0.99	
Ancillary Nursing Personnel	1.0	40.3	0.02	13.1	0.08	5.7	0.18	1.3	0.79	
All Other Personnel	63.4	496.2	0.13	298.4	0.21	98.5	0.64	63.7	1.00	
Total FTEs	97.9	803.0	0.12	507.2	0.19	157.8	0.62	99.6	0.98	
FTEs per 100 Patient Census (Adjusted)										
Administrators	15.4	13.0	1.19	11.3	1.37	26.2	0.59	34.7	0.44	
Nurses, Licensed	113.6	168.4	0.67	144.6	0.79	225.1	0.50	205.8	0.55	
Ancillary Nursing Personnel	3.9	27.4	0.14	10.4	0.37	26.6	0.14	8.8	0.44	
All Other Personnel	244.6	337.6	0.72	237.6	1.03	461.9	0.53	442.3	0.55	
Total FTEs	377.5	546.4	0.69	403.9	0.93	739.8	0.51	691.6	0.55	

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	15	Health Maintenance		Average Beds Used	10	Bassinets	0
Discharges	301	Organization (HMO)	Yes	Discharges	66	Total Births	0
Inpatient Days	781	Preferred Provider		Inpatient Days	597	Newborn Days	0
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	15	222	781	14.3%	2.1	3.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	2	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	4	0	4.0	Surgical Personnel	2	2	2.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	4	5	6.8
Medical & Dental Residents	0	0	0.0	Sonographers	1	2	1.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	1	1.0
Registered Nurses	19	17	26.5	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.5
Licensed Practical Nurses	3	1	3.0	Physical Therapists	2	1	2.0
Ancillary Nursing Personnel	1	2	1.0	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	12	1	12.6	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	11	10	11.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	9	4	11.5
Pharmacy Personnel	1	0	1.0				
Clinical Laboratory Personnel	9	1	9.6				
				Total	82	48	97.9

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$35,339,131	57.2%	46.6%	1.23	48.5%	1.18	47.7%	1.20	56.1%	1.02
Medical Assistance	\$4,755,068	7.7%	14.4%	0.53	11.1%	0.69	12.6%	0.61	9.1%	0.84
Commercial	\$19,534,954	31.6%	33.9%	0.93	37.0%	0.86	35.5%	0.89	31.3%	1.01
All Other	\$2,171,235	3.5%	5.1%	0.69	3.4%	1.03	4.2%	0.84	3.5%	0.99
Deductions as % of Total Gross Patient Revenue										
Medicare	\$16,407,073	26.5%	35.2%	0.75	34.4%	0.77	27.4%	0.97	28.3%	0.94
Medical Assistance	\$3,557,925	5.8%	11.1%	0.52	8.5%	0.68	8.8%	0.65	6.6%	0.88
Commercial	\$5,117,386	8.3%	14.9%	0.55	14.3%	0.58	12.2%	0.68	8.1%	1.03
Charity Care	\$734,170	1.2%	0.7%	1.67	0.6%	1.85	0.7%	1.69	1.0%	1.18
Bad Debt	\$1,118,577	1.8%	1.0%	1.78	1.4%	1.29	1.3%	1.44	1.5%	1.19
All Other	\$2,027,548	3.3%	2.8%	1.17	2.5%	1.33	2.4%	1.36	3.7%	0.88
Total Deductions	\$28,962,679	46.9%	65.8%	0.71	61.6%	0.76	52.8%	0.89	49.1%	0.95
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.5%	6.5%	0.24	2.9%	0.53	4.2%	0.37	12.7%	0.12
Net Gains/Losses as % of Net Income		32.7%	29.4%	1.11	25.8%	1.27	27.5%	1.19	0.0%	1,026.56
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$9,450,258	30.7%	42.4%	0.72	39.7%	0.77	46.9%	0.65	31.3%	0.98
Supplies & Services	\$19,737,373	64.1%	51.3%	1.25	53.8%	1.19	45.9%	1.40	62.7%	1.02
Capital Component	\$1,603,308	5.2%	6.2%	0.84	6.5%	0.80	7.1%	0.73	6.0%	0.87
Fiscal Statistics										
Operating Margin (%)		7.7%	10.4%	0.74	14.3%	0.54	14.1%	0.54	16.8%	0.46
Total Hospital Net Income (%)		11.0%	14.1%	0.78	18.3%	0.60	18.4%	0.60	16.8%	0.66
Return on Equity (%)		17.7%	6.3%	2.80	17.0%	1.04	1.6%	11.07	29.1%	0.61
Current Ratio		3.3	4.1	0.79	9.1	0.36	2.8	1.17	2.3	1.44
Days in Net Patient Accounts Receivable		48.8	87.5	0.56	53.2	0.92	469.6	0.10	52.8	0.92
Average Payment Period		27.2	89.9	0.30	32.2	0.84	503.0	0.05	29.7	0.92
Equity Financing (%)		75.2%	64.7%	1.16	109.2%	0.69	50.7%	1.48	74.7%	1.01
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	-0.1	N/A	0.7	N/A	0.0	N/A
Times Interest Earned		0.0	21.0	N/A	32.4	N/A	28.6	N/A	0.0	N/A
Total Asset Turnover		1.6	0.4	3.62	0.9	1.75	0.1	18.85	1.7	0.89
Average Age of Plant (Years)		7.4	17.1	0.43	7.7	0.96	72.9	0.10	5.8	1.28
Increase (Decrease) Total Net Patient Revenue		6.6%	12.7%	0.52	13.9%	0.48	13.5%	0.49	-6.3%	N/A
Outpatient Gross Revenue (% of Total GPR)		92.3%	64.9%	1.42	70.3%	1.31	80.3%	1.15	90.3%	1.02
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$12,731		\$18,658	0.68	\$13,612	0.94	\$17,504	0.73	\$17,059	0.75
Inpatient Net Revenue per Day	\$3,383		\$3,656	0.93	\$3,085	1.10	\$4,490	0.75	\$4,099	0.83
Outpatient Net Revenue per Visit	\$426		\$781	0.55	\$815	0.52	\$784	0.54	\$431	0.99

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$61,800,388	Cash & Cash Equivalents	\$1,524	Current Liabilities	\$2,191,017
Less Deductions	\$28,962,679	Net Patient Receivables	\$4,394,453	Long-Term Debt	\$0
Net Patient Revenue	\$32,837,709	Other Receivables	\$20,466	Other Liabilities	\$3,140,020
Plus Other Revenue	\$509,766			Subtotal	\$5,331,037
Total Revenue	\$33,347,474	Land, Buildings & Equipment (Net)	\$14,311,811	Unrestricted Fund Balance	\$16,175,321
Less Expenses	\$30,790,939	Other Assets	\$2,778,104	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$1,240,643			Total Liabilities & Fund Balance	\$21,506,358
Net Income	\$3,797,178	Total Assets	\$21,506,358		