310 Select Specialty Hospital - Madison
801 Braxton Pl
Madison, WI 53715
608-260-2701

Fiscal Year: 01/01 to 12/31
Type: Long-Term Acute Care
Control: Corporation

County: Dane
Analysis Area: Southern (1)
Volume Group: N/A

Selected Utilization Statistics	FY 2025	All LTAC Hospitals Value	All LTAC Hospitals Ratio	FY 2025 vs.2024 FY 2024	FY 2025 vs.2024 Ratio
Occupancy Rate (%)					
Acute Long-Term Care	49.9%	61.9%	0.81	51.8%	0.96
Total Hospital	50.0%	59.7%	0.84	51.8%	0.97
Average Census (Patients)					
Acute Long-Term Care	29.0	24.8	1.17	30.0	0.96
Total Hospital	38.0	29.0	1.31	30.0	1.27
Average Length of Stay (Days)					
Acute Long-Term Care	29.1	34.9	0.83	30.5	0.95
Total Hospital	24.9	32.0	0.78	30.5	0.82
Full-Time Equivalents (FTEs)					
Administrators	1.0	1.0	1.00	1.0	1.00
Nurses, Licensed	43.3	29.2	1.49	33.3	1.30
Ancillary Nursing Personnel	30.3	23.8	1.27	18.3	1.65
All Other Personnel	89.2	61.7	1.45	60.1	1.49
Total FTEs	163.8	115.7	1.42	112.7	1.45
FTEs per 100 Patient Census (Adjusted)					
Administrators	2.6	3.5	0.76	3.3	0.79
Nurses, Licensed	114.1	100.9	1.13	111.0	1.03
Ancillary Nursing Personnel	79.7	82.4	0.97	61.1	1.31
All Other Personnel	234.8	213.5	1.10	200.0	1.17
Total FTEs	431.2	400.2	1.08	375.4	1.15

Total Hospital:

Beds Set Up & Staffed	76
Discharges	556
Inpatient Days	13,867

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	H	18	193	3,299	50.2%	9.0	17.1
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	H	58	363	10,568	49.9%	29.0	29.1
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.
** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	38	30	43.3
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	0	0	0.0
Ancillary Nursing Personnel	29	19	30.3
Medical Assistants	0	0	0.0
Nurse Practitioners	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0
Pharmacists	1	4	1.0
Medical & Clinical LaboratoryTechnicians	0	0	0.0
Surgical Personnel	0	0	0.0
Directors/Managers	14	0	14.0
Food Service Workers	9	2	10.1
Environmental Services Workers	6	1	6.7
Medical & Clinical LaboratoryTechnologists	0	0	0.0

Occupation	Number Full-Time	Number Part-Time	Number FTE
Radiological Services Personnel	1	1	1.0
Sonographers	0	0	0.0
Physician Assistants	0	0	0.0
All Other Radiologic Personnel	0	0	0.0
Respiratory Therapists	13	10	15.3
Occupational Therapists	5	5	5.2
Occupational Therapy Assistants/Aides	0	1	0.7
Physical Therapists	5	4	6.1
Physical Therapy Assistants/Aides	0	3	0.6
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	1	2	1.0
Psychologists	0	0	0.0
Social Workers	2	2	2.1
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	1	6	1.2
Medical Coding Technicians	0	0	0.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	0	0	0.0
All Other Personnel	9	8	10.8
Total	**146**	**102**	**163.8**

Total Active Privileged Medical Staff: 22

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Selected Financial Statistics		FY 2025	All LTAC Hospitals Value	All LTAC Hospitals Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	$137,676,163	52.2%	56.2%	0.93	57.7%	0.90
Medical Assistance	$63,382,600	24.0%	22.9%	1.05	23.0%	1.05
Commercial	$61,023,131	23.1%	20.4%	1.14	19.2%	1.20
All Other	$1,766,904	0.7%	0.5%	1.45	0.1%	9.18
Deductions as % of Total Gross Patient Revenue						
Medicare	$119,353,572	45.2%	50.0%	0.90	50.3%	0.90
Medical Assistance	$56,677,702	21.5%	19.7%	1.09	19.7%	1.09
Commercial	$50,398,840	19.1%	17.3%	1.11	15.8%	1.21
Bad Debt	$84,414	0.0%	0.0%	3.08	0.0%	1.69
Charity Care	$0	0.0%	0.0%	N/A	0.1%	N/A
All Other	$1,734,212	0.7%	0.4%	1.80	0.0%	51.40
Total Deductions	$228,248,740	86.5%	87.3%	0.99	85.9%	1.01
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.2%	3.0%	0.05	0.2%	0.91
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	$16,847,763	50.2%	52.2%	0.96	51.6%	0.97
Supplies & Services	$14,454,552	43.1%	40.2%	1.07	41.6%	1.04
Capital Component	$2,244,257	6.7%	7.6%	0.88	6.8%	0.99
Fiscal Statistics						
Operating Margin (%)		5.9%	1.5%	3.96	-2.0%	N/A
Total Hospital Net Income (%)		3.8%	1.3%	2.97	-1.9%	N/A
Current Ratio		2.5	4.6	0.53	1.3	1.89
Days in Net Patient Accounts Receivable		72.7	85.0	0.86	50.7	1.43
Equity Financing (%)		0.0%	17.1%	N/A	0.0%	0.56
Long-Term Debt to Equity Ratio		0.0	0.0	N/A	0.0	N/A
Times Interest Earned		0.0	790.9	N/A	0.0	N/A
Total Asset Turnover		2.1	1.6	1.30	2.7	0.78
Average Age of Plant (Years)		7.1	10.1	0.70	10.7	0.66
Increase (Decrease) Total Net Patient Revenue		30.6%	9.2%	3.33	2.1%	14.45
Outpatient Gross Revenue (% of Total GPR)		N/A	0.2%	N/A	N/A	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	$263,848,798	Cash & Cash Equivalents	$0	Current Liabilities	$3,030,576
Less Deductions	$228,248,740	Net Patient Receivables	$7,087,424	Long-Term Debt	$0
Net Patient Revenue	$35,600,058	Other Receivables	$0	Other Liabilities	$28,885,600
Plus Other Revenue	$57,603			Subtotal	$31,916,176
Total Revenue	$35,657,661	Land, Buildings & Equipment (Net)	$8,692,777		
Less Expenses	$33,546,572	Other Assets	$1,104,251	Unrestricted Fund Balance	-$15,031,724
Non-Operating Gains/Losses	-$800,920			Restricted Fund Balance	$0
Net Income	$1,310,170	Total Assets	$16,884,452	Total Liabilities & Fund Balance	$16,884,452