

027 AdventHealth Durand
1220 Third Avenue, PO Box 224
Durand, WI 54736
715-672-4211

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital
Control: Religious Organization

County: Pepin
Analysis Area: West Central (5A)
Volume Group: 2

		All GMS Hospitals		Analysis Area 5A		Volume Group 2		FY 2025 vs. 2024		
Selected Utilization Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	5.2%	65.1%	0.08	61.5%	0.08	18.8%	0.28	4.1%	1.28	
Obstetrics	0.0%	43.7%	N/A	38.3%	N/A	0.0%	N/A	0.0%	N/A	
Pediatrics	0.0%	77.8%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	5.2%	65.1%	0.08	59.3%	0.09	18.9%	0.28	4.1%	1.28	
Average Census (Patients)										
Adult Medical-Surgical	1.3	26.0	0.05	12.4	0.11	2.5	0.52	1.0	1.28	
Obstetrics	0.0	5.4	N/A	3.2	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	3.9	N/A	0.0	N/A	0.0	N/A	0.0	N/A	
Total Hospital	1.3	47.2	0.03	17.3	0.08	2.8	0.47	1.0	1.28	
Average Length of Stay (Days)										
Adult Medical-Surgical	2.3	4.2	0.55	3.9	0.60	3.1	0.74	2.7	0.87	
Obstetrics	0.0	2.4	N/A	2.1	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	4.0	N/A	1.0	N/A	0.0	N/A	0.0	N/A	
Total Hospital	2.3	4.7	0.49	4.0	0.58	3.1	0.74	2.7	0.87	
Surgical Operations										
Inpatient	0	1,075	N/A	369	N/A	165	N/A	2	0.00	
Outpatient	448	4,478	0.10	3,003	0.15	2,649	0.17	485	0.92	
Inpatient as % of All Surgeries	0.0%	18.4%	N/A	10.4%	N/A	4.5%	N/A	0.4%	0.00	
Outpatient Visits										
Non-Emergency Visits	34,199	149,200	0.23	97,955	0.35	34,765	0.98	28,580	1.20	
Emergency Visits	2,278	17,658	0.13	9,753	0.23	4,686	0.49	1,762	1.29	
Full-Time Equivalents (FTEs)										
Administrators	1.0	3.6	0.28	3.6	0.28	2.1	0.47	1.0	1.00	
Nurses, Licensed	20.5	231.2	0.09	121.6	0.17	40.4	0.51	22.6	0.90	
Ancillary Nursing Personnel	8.2	36.8	0.22	20.1	0.41	4.4	1.87	6.1	1.34	
All Other Personnel	43.5	472.1	0.09	244.0	0.18	80.2	0.54	46.8	0.93	
Total FTEs	73.1	743.6	0.10	389.2	0.19	127.1	0.57	76.5	0.96	
FTEs per 100 Patient Census (Adjusted)										
Administrators	7.0	2.4	2.90	4.6	1.50	9.7	0.72	8.5	0.82	
Nurses, Licensed	142.9	155.9	0.92	158.1	0.90	185.6	0.77	192.8	0.74	
Ancillary Nursing Personnel	56.9	24.8	2.29	26.2	2.17	20.1	2.84	52.0	1.09	
All Other Personnel	303.3	318.4	0.95	317.3	0.96	368.5	0.82	398.3	0.76	
Total FTEs	510.1	501.6	1.02	506.2	1.01	583.9	0.87	651.5	0.78	

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	25	Health Maintenance		Average Beds Used	1	Bassinets	0
Discharges	206	Organization (HMO)	Yes	Discharges	28	Total Births	0
Inpatient Days	477	Preferred Provider		Inpatient Days	281	Newborn Days	0
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	25	206	477	5.2%	1.3	2.3
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	H	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	3	2	4.3
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	10	9	14.1	Respiratory Therapists	0	1	0.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	0	0.0
Licensed Practical Nurses	0	3	1.4	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	7	3	8.2	Physical Therapists	0	0	0.0
Medical Assistants	1	2	2.2	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	2	0	2.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	1	0	1.0	Dietitians & Nutritionists	0	1	0.6
Clinical Nurse Specialists	2	0	2.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	1	0	1.0
Pharmacists	0	0	0.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	2	4	4.8	Pharmacy Technicians	0	2	1.1
Surgical Personnel	0	1	0.7	Medical Coding Technicians	0	0	0.0
Directors/Managers	3	0	3.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	2	3	3.6	All Other Health Professionals	2	3	4.0
Environmental Services Workers	2	2	3.2	All Other Personnel	11	3	13.2
Medical & Clinical LaboratoryTechnologists	1	0	1.0				
				Total	51	39	73.1
Total Active Privileged Medical Staff: 64							

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Selected Financial Statistics			All GMS Hospitals		Analysis Area		Volume Group		FY 2025 vs. 2024	
FY 2025			Value	Ratio	5A Value	Ratio	2 Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$25,623,809	63.0%	49.8%	1.26	53.6%	1.18	49.0%	1.29	64.4%	0.98
Medical Assistance	\$3,107,659	7.6%	12.1%	0.63	10.1%	0.76	9.6%	0.79	7.3%	1.05
Commercial	\$11,093,821	27.3%	31.6%	0.86	31.7%	0.86	37.5%	0.73	26.6%	1.03
All Other	\$847,584	2.1%	6.4%	0.32	4.7%	0.45	3.9%	0.54	1.7%	1.21
Deductions as % of Total Gross Patient Revenue										
Medicare	\$13,672,883	33.6%	39.1%	0.86	37.8%	0.89	33.6%	1.00	31.8%	1.06
Medical Assistance	\$2,384,272	5.9%	9.5%	0.62	7.3%	0.80	6.7%	0.87	5.5%	1.06
Commercial	\$3,316,395	8.2%	15.5%	0.53	11.0%	0.74	14.8%	0.55	7.8%	1.05
Charity Care	\$517,100	1.3%	1.0%	1.28	1.2%	1.04	0.5%	2.46	0.9%	1.35
Bad Debt	\$533,031	1.3%	1.0%	1.35	1.0%	1.34	0.9%	1.41	1.2%	1.07
All Other	\$163,589	0.4%	3.7%	0.11	2.8%	0.14	4.0%	0.10	0.6%	0.66
Total Deductions	\$20,587,270	50.6%	69.8%	0.73	61.2%	0.83	60.6%	0.84	47.9%	1.06
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		7.3%	8.6%	0.86	6.4%	1.15	4.3%	1.69	11.3%	0.65
Net Gains/Losses as % of Net Income		0.0%	20.2%	0.00	14.7%	0.00	3.6%	0.00	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$9,622,169	55.9%	40.7%	1.37	51.6%	1.08	39.9%	1.40	56.5%	0.99
Supplies & Services	\$6,912,937	40.2%	54.1%	0.74	44.3%	0.91	52.8%	0.76	40.1%	1.00
Capital Component	\$665,707	3.9%	5.2%	0.75	4.1%	0.94	7.3%	0.53	3.4%	1.14
Fiscal Statistics										
Operating Margin (%)		20.6%	7.7%	2.69	8.9%	2.32	15.5%	1.34	19.2%	1.07
Total Hospital Net Income (%)		20.6%	9.4%	2.19	10.3%	2.01	15.9%	1.29	19.2%	1.07
Current Ratio		4.1	2.3	1.74	1.2	3.39	1.1	3.59	3.1	1.33
Days in Net Patient Accounts Receivable		53.4	62.7	0.85	88.5	0.60	75.3	0.71	48.6	1.10
Equity Financing (%)		65.3%	62.3%	1.05	54.9%	1.19	54.9%	1.19	55.6%	1.18
Long-Term Debt to Equity Ratio		0.2	0.4	0.53	0.5	0.39	0.5	0.39	0.3	0.66
Times Interest Earned		46.7	16.0	2.93	32.2	1.45	23.3	2.00	42.8	1.09
Total Asset Turnover		1.0	0.2	4.70	0.1	18.29	0.0	28.03	1.3	0.80
Average Age of Plant (Years)		3.6	14.2	0.26	21.4	0.17	11.1	0.33	2.9	1.23
Increase (Decrease) Total Net Patient Revenue		17.1%	6.9%	2.48	7.8%	2.21	5.7%	3.01	13.8%	1.24
Outpatient Gross Revenue (% of Total GPR)		90.9%	67.9%	1.34	77.8%	1.17	87.1%	1.04	91.3%	1.00

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$40,672,873	Cash & Cash Equivalents	\$15,486,484	Current Liabilities	\$4,623,543
Less Deductions	\$20,587,270	Net Patient Receivables	\$2,936,081	Long-Term Debt	\$2,728,504
Net Patient Revenue	\$20,085,603	Other Receivables	\$4,946	Other Liabilities	\$63,279
Plus Other Revenue	\$1,588,140			Subtotal	\$7,415,326
Total Revenue	\$21,673,743	Land, Buildings & Equipment (Net)	\$1,992,947	Unrestricted Fund Balance	\$13,958,868.00
Less Expenses	\$17,200,813	Other Assets	\$953,736	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$145			Total Liabilities & Fund Balance	\$21,374,194
Net Income	\$4,473,075	Total Assets	\$21,374,194		