

**022 Prairie Ridge Health**  
1515 Park Avenue  
Columbus, WI 53925  
920-623-2200

Fiscal Year: 10/01 to 09/30  
Type: GMS  
Critical Access Hospital  
Control: Other Not-For-Profit

County: Columbia  
Analysis Area: Southern (1)  
Volume Group: 4

|                                               |         | All GMS Hospitals |       | Analysis Area<br>1 |       | Volume Group<br>4 |       | FY 2025 vs. 2024 |         |       |
|-----------------------------------------------|---------|-------------------|-------|--------------------|-------|-------------------|-------|------------------|---------|-------|
| Selected Utilization Statistics               |         | FY 2025           | Value | Ratio              | Value | Ratio             | Value | Ratio            | FY 2024 | Ratio |
| <b>Occupancy Rate (%)</b>                     |         |                   |       |                    |       |                   |       |                  |         |       |
| Adult Medical-Surgical                        | 34.9%   | 65.1%             | 0.54  | 60.7%              | 0.58  | 42.9%             | 0.81  | 34.7%            | 1.01    |       |
| Obstetrics                                    | 31.1%   | 43.7%             | 0.71  | 42.2%              | 0.74  | 21.5%             | 1.45  | 24.1%            | 1.29    |       |
| Pediatrics                                    | 0.0%    | 77.8%             | N/A   | 69.2%              | N/A   | 0.0%              | N/A   | 0.0%             | N/A     |       |
| Total Hospital                                | 26.3%   | 65.1%             | 0.40  | 61.1%              | 0.43  | 43.5%             | 0.61  | 26.3%            | 1.00    |       |
| <b>Average Census (Patients)</b>              |         |                   |       |                    |       |                   |       |                  |         |       |
| Adult Medical-Surgical                        | 4.9     | 26.0              | 0.19  | 29.5               | 0.17  | 9.5               | 0.51  | 4.9              | 1.01    |       |
| Obstetrics                                    | 1.2     | 5.4               | 0.23  | 4.5                | 0.27  | 1.0               | 1.29  | 1.0              | 1.29    |       |
| Pediatrics                                    | 0.0     | 3.9               | N/A   | 5.7                | N/A   | 0.0               | N/A   | 0.0              | N/A     |       |
| Total Hospital                                | 6.6     | 47.2              | 0.14  | 55.8               | 0.12  | 13.7              | 0.48  | 6.6              | 1.00    |       |
| <b>Average Length of Stay (Days)</b>          |         |                   |       |                    |       |                   |       |                  |         |       |
| Adult Medical-Surgical                        | 3.4     | 4.2               | 0.80  | 4.5                | 0.75  | 3.5               | 0.98  | 3.0              | 1.13    |       |
| Obstetrics                                    | 2.3     | 2.4               | 0.95  | 2.6                | 0.88  | 2.1               | 1.12  | 2.3              | 0.99    |       |
| Pediatrics                                    | 0.0     | 4.0               | N/A   | 4.5                | N/A   | 0.0               | N/A   | 0.0              | N/A     |       |
| Total Hospital                                | 3.1     | 4.7               | 0.66  | 4.9                | 0.64  | 3.7               | 0.86  | 3.0              | 1.06    |       |
| <b>Surgical Operations</b>                    |         |                   |       |                    |       |                   |       |                  |         |       |
| Inpatient                                     | 119     | 1,075             | 0.11  | 921                | 0.13  | 211               | 0.56  | 124              | 0.96    |       |
| Outpatient                                    | 767     | 4,478             | 0.17  | 4,641              | 0.17  | 1,974             | 0.39  | 683              | 1.12    |       |
| Inpatient as % of All Surgeries               | 13.4%   | 18.4%             | 0.73  | 16.0%              | 0.84  | 9.6%              | 1.39  | 15.4%            | 0.87    |       |
| <b>Outpatient Visits</b>                      |         |                   |       |                    |       |                   |       |                  |         |       |
| Non-Emergency Visits                          | 115,105 | 149,200           | 0.77  | 209,304            | 0.55  | 83,974            | 1.37  | 97,798           | 1.18    |       |
| Emergency Visits                              | 7,130   | 17,658            | 0.40  | 19,147             | 0.37  | 11,306            | 0.63  | 6,677            | 1.07    |       |
| <b>Full-Time Equivalents (FTEs)</b>           |         |                   |       |                    |       |                   |       |                  |         |       |
| Administrators                                | 6.0     | 3.6               | 1.68  | 5.3                | 1.13  | 2.6               | 2.27  | 4.0              | 1.50    |       |
| Nurses, Licensed                              | 111.1   | 231.2             | 0.48  | 320.9              | 0.35  | 89.8              | 1.24  | 94.3             | 1.18    |       |
| Ancillary Nursing Personnel                   | 6.1     | 36.8              | 0.17  | 41.6               | 0.15  | 11.6              | 0.52  | 6.6              | 0.93    |       |
| All Other Personnel                           | 254.9   | 472.1             | 0.54  | 703.5              | 0.36  | 194.6             | 1.31  | 234.2            | 1.09    |       |
| Total FTEs                                    | 378.1   | 743.6             | 0.51  | 1,071.4            | 0.35  | 298.7             | 1.27  | 339.0            | 1.12    |       |
| <b>FTEs per 100 Patient Census (Adjusted)</b> |         |                   |       |                    |       |                   |       |                  |         |       |
| Administrators                                | 10.1    | 2.4               | 4.21  | 3.2                | 3.20  | 3.5               | 2.93  | 7.5              | 1.35    |       |
| Nurses, Licensed                              | 187.7   | 155.9             | 1.20  | 191.1              | 0.98  | 117.7             | 1.59  | 176.5            | 1.06    |       |
| Ancillary Nursing Personnel                   | 10.3    | 24.8              | 0.41  | 24.8               | 0.41  | 15.3              | 0.67  | 12.3             | 0.84    |       |
| All Other Personnel                           | 430.3   | 318.4             | 1.35  | 418.9              | 1.03  | 255.2             | 1.69  | 438.5            | 0.98    |       |
| Total FTEs                                    | 638.4   | 501.6             | 1.27  | 637.9              | 1.00  | 391.7             | 1.63  | 634.8            | 1.01    |       |

**Total Hospital:**

Beds Set Up & Staffed 25  
Discharges 763  
Inpatient Days 2,402

**Contract with:**

Health Maintenance  
Organization (HMO) Yes  
Preferred Provider  
Organization (PPO) Yes

**Medicare-certified Swing Beds:**

Average Beds Used 1  
Discharges 1  
Inpatient Days 8

**Newborn Nursery:**

Bassinets 4  
Total Births 199  
Newborn Days 368

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| Inpatient Service Area                | Level of Service* | Beds Set Up & Staffed<br>09/30/2025 | Discharges & Transfers** | Patient Days of Care | Occupancy Rate (%) | Average Census (Patients) | Average Length of Stay (Days) |
|---------------------------------------|-------------------|-------------------------------------|--------------------------|----------------------|--------------------|---------------------------|-------------------------------|
| <b>General Medical-Surgical</b>       |                   |                                     |                          |                      |                    |                           |                               |
| Adult Medical-Surgical, Acute         | H                 | 14                                  | 529                      | 1,784                | 34.9%              | 4.9                       | 3.4                           |
| Orthopedic                            | H                 | 3                                   | 8                        | 8                    | 0.7%               | 0.0                       | 1.0                           |
| Rehabilitation & Physical Medicine    | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Hospice                               | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Palliative Care                       | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Acute Long-Term Care                  | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Other Acute                           | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Pediatric, acute</b>               | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Geriatric, acute</b>               | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Obstetrics</b>                     | H                 | 4                                   | 198                      | 454                  | 31.1%              | 1.2                       | 2.3                           |
| <b>Psychiatric</b>                    | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Alcoholism/chemical dependency</b> | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Intensive Care</b>                 |                   |                                     |                          |                      |                    |                           |                               |
| ICU/CCU                               | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Cardiac Intensive Unit                | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Pediatric Intensive Care              | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Burn Care                             | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Mixed Intensive Care                  | H                 | 4                                   | 28                       | 156                  | 10.7%              | 0.4                       | 5.6                           |
| Step-Down (Special Care)              | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Neonatal Intensive/Intermediate Care  | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Care</b>                           |                   |                                     |                          |                      |                    |                           |                               |
| Other Intensive Care                  | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Subacute care</b>                  | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Other inpatient</b>                | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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| Occupation                                  | Number<br>Full-Time | Number<br>Part-Time | Number<br>FTE | Occupation                            | Number<br>Full-Time | Number<br>Part-Time | Number<br>FTE |
|---------------------------------------------|---------------------|---------------------|---------------|---------------------------------------|---------------------|---------------------|---------------|
| Administrators                              | 6                   | 0                   | 6.0           | Radiological Services Personnel       | 7                   | 11                  | 14.4          |
| Dentists                                    | 0                   | 0                   | 0.0           | Sonographers                          | 0                   | 0                   | 0.0           |
| Medical & Dental Residents                  | 0                   | 0                   | 0.0           | Physician Assistants                  | 5                   | 2                   | 6.7           |
| Dental Hygienists                           | 0                   | 0                   | 0.0           | All Other Radiologic Personnel        | 0                   | 0                   | 0.0           |
| Registered Nurses                           | 49                  | 83                  | 98.2          | Respiratory Therapists                | 0                   | 4                   | 2.4           |
| Certified Nurse Midwives                    | 1                   | 1                   | 1.8           | Occupational Therapists               | 1                   | 3                   | 3.4           |
| Licensed Practical Nurses                   | 4                   | 2                   | 5.6           | Occupational Therapy Assistants/Aides | 0                   | 1                   | 0.6           |
| Ancillary Nursing Personnel                 | 3                   | 7                   | 6.1           | Physical Therapists                   | 10                  | 12                  | 16.4          |
| Medical Assistants                          | 9                   | 2                   | 10.7          | Physical Therapy Assistants/Aides     | 1                   | 2                   | 2.2           |
| Nurse Practitioners                         | 5                   | 1                   | 5.6           | Recreational Therapists               | 0                   | 0                   | 0.0           |
| Certified Registered Nurse Anesthetists     | 0                   | 0                   | 0.0           | Dietitians & Nutritionists            | 6                   | 3                   | 7.9           |
| Clinical Nurse Specialists                  | 0                   | 0                   | 0.0           | Psychologists                         | 0                   | 0                   | 0.0           |
| Health Info Mgmt-Administrators/Technicians | 2                   | 0                   | 2.0           | Social Workers                        | 1                   | 2                   | 2.8           |
| Pharmacists                                 | 2                   | 3                   | 2.4           | Psychiatric Technicians               | 0                   | 0                   | 0.0           |
| Medical & Clinical LaboratoryTechnicians    | 4                   | 2                   | 5.1           | Pharmacy Technicians                  | 1                   | 3                   | 2.9           |
| Surgical Personnel                          | 4                   | 0                   | 4.0           | Medical Coding Technicians            | 3                   | 0                   | 3.0           |
| Directors/Managers                          | 30                  | 0                   | 30.0          | All Other Contracted Staff            | 0                   | 0                   | 0.0           |
| Food Service Workers                        | 9                   | 21                  | 17.9          | All Other Health Professionals        | 7                   | 14                  | 14.2          |
| Environmental Services Workers              | 5                   | 9                   | 10.7          | All Other Personnel                   | 60                  | 54                  | 91.4          |
| Medical & Clinical LaboratoryTechnologists  | 1                   | 4                   | 3.7           |                                       |                     |                     |               |
|                                             |                     |                     |               | <b>Total</b>                          | <b>236</b>          | <b>246</b>          | <b>378.1</b>  |
| Total Active Privileged Medical Staff: 25   |                     |                     |               |                                       |                     |                     |               |

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| Selected Financial Statistics                            |               |       | All GMS Hospitals |       | Analysis Area <sup>1</sup> |       | Volume Group <sup>4</sup> |       | FY 2025 vs. 2024 |       |
|----------------------------------------------------------|---------------|-------|-------------------|-------|----------------------------|-------|---------------------------|-------|------------------|-------|
| FY 2025                                                  |               |       | Value             | Ratio | Value                      | Ratio | Value                     | Ratio | FY 2024          | Ratio |
| <b>Gross Revenue as % of Total Gross Patient Revenue</b> |               |       |                   |       |                            |       |                           |       |                  |       |
| Medicare                                                 | \$95,439,907  | 44.4% | 49.8%             | 0.89  | 43.8%                      | 1.01  | 51.6%                     | 0.86  | 45.3%            | 0.98  |
| Medical Assistance                                       | \$20,410,488  | 9.5%  | 12.1%             | 0.78  | 10.8%                      | 0.88  | 11.2%                     | 0.84  | 10.0%            | 0.95  |
| Commercial                                               | \$94,381,665  | 43.9% | 31.6%             | 1.39  | 34.8%                      | 1.26  | 32.6%                     | 1.35  | 42.7%            | 1.03  |
| All Other                                                | \$4,902,070   | 2.3%  | 6.4%              | 0.35  | 10.7%                      | 0.21  | 4.5%                      | 0.51  | 2.1%             | 1.10  |
| <b>Deductions as % of Total Gross Patient Revenue</b>    |               |       |                   |       |                            |       |                           |       |                  |       |
| Medicare                                                 | \$61,913,006  | 28.8% | 39.1%             | 0.74  | 34.4%                      | 0.84  | 37.6%                     | 0.76  | 29.9%            | 0.96  |
| Medical Assistance                                       | \$15,560,309  | 7.2%  | 9.5%              | 0.76  | 8.5%                       | 0.85  | 8.7%                      | 0.83  | 7.7%             | 0.94  |
| Commercial                                               | \$39,897,490  | 18.5% | 15.5%             | 1.20  | 18.3%                      | 1.01  | 14.2%                     | 1.30  | 18.0%            | 1.03  |
| Charity Care                                             | \$1,202,850   | 0.6%  | 1.0%              | 0.56  | 0.7%                       | 0.84  | 0.8%                      | 0.70  | 0.6%             | 0.99  |
| Bad Debt                                                 | \$3,523,434   | 1.6%  | 1.0%              | 1.69  | 1.2%                       | 1.40  | 1.6%                      | 1.03  | 1.3%             | 1.30  |
| All Other                                                | \$7,690,885   | 3.6%  | 3.7%              | 0.97  | 5.9%                       | 0.61  | 2.8%                      | 1.27  | 1.7%             | 2.14  |
| Total Deductions                                         | \$129,787,974 | 60.3% | 69.8%             | 0.86  | 68.9%                      | 0.88  | 65.8%                     | 0.92  | 59.1%            | 1.02  |
| <b>Other Revenue &amp; Net Gains or Losses</b>           |               |       |                   |       |                            |       |                           |       |                  |       |
| Other Revenue as % of Total Revenue                      |               | 3.9%  | 8.6%              | 0.46  | 5.1%                       | 0.77  | 3.1%                      | 1.27  | 3.8%             | 1.03  |
| Net Gains/Losses as % of Net Income                      |               | 71.9% | 20.2%             | 3.55  | 68.8%                      | 1.04  | 7.3%                      | 9.87  | 51.0%            | 1.41  |
| <b>Expenses as % of Total Expenses</b>                   |               |       |                   |       |                            |       |                           |       |                  |       |
| Salary/Fringe Benefits                                   | \$53,004,282  | 60.5% | 40.7%             | 1.49  | 41.8%                      | 1.45  | 48.3%                     | 1.25  | 56.8%            | 1.07  |
| Supplies & Services                                      | \$27,154,486  | 31.0% | 54.1%             | 0.57  | 52.1%                      | 0.59  | 45.8%                     | 0.68  | 35.0%            | 0.89  |
| Capital Component                                        | \$7,433,860   | 8.5%  | 5.2%              | 1.63  | 6.0%                       | 1.40  | 5.9%                      | 1.43  | 8.2%             | 1.03  |
| <b>Fiscal Statistics</b>                                 |               |       |                   |       |                            |       |                           |       |                  |       |
| Operating Margin (%)                                     |               | 1.4%  | 7.7%              | 0.18  | 2.5%                       | 0.57  | 8.3%                      | 0.17  | 6.6%             | 0.21  |
| Total Hospital Net Income (%)                            |               | 4.8%  | 9.4%              | 0.51  | 7.5%                       | 0.64  | 8.9%                      | 0.54  | 12.6%            | 0.38  |
| Current Ratio                                            |               | 2.5   | 2.3               | 1.07  | 2.0                        | 1.26  | 7.0                       | 0.36  | 3.0              | 0.85  |
| Days in Net Patient Accounts Receivable                  |               | 54.2  | 62.7              | 0.86  | 52.9                       | 1.03  | 48.4                      | 1.12  | 74.2             | 0.73  |
| Equity Financing (%)                                     |               | 77.7% | 62.3%             | 1.25  | 61.4%                      | 1.27  | 97.8%                     | 0.79  | 76.9%            | 1.01  |
| Long-Term Debt to Equity Ratio                           |               | 0.1   | 0.4               | 0.39  | 0.4                        | 0.36  | 0.1                       | 1.98  | 0.2              | 0.87  |
| Times Interest Earned                                    |               | 8.7   | 16.0              | 0.54  | 8.3                        | 1.04  | 27.2                      | 0.32  | 23.6             | 0.37  |
| Total Asset Turnover                                     |               | 0.6   | 0.2               | 2.95  | 0.4                        | 1.80  | 0.8                       | 0.77  | 0.6              | 1.06  |
| Average Age of Plant (Years)                             |               | 9.4   | 14.2              | 0.66  | 12.5                       | 0.75  | 12.5                      | 0.75  | 10.4             | 0.90  |
| Increase (Decrease) Total Net Patient Revenue            |               | 9.1%  | 6.9%              | 1.32  | 6.0%                       | 1.53  | 6.5%                      | 1.40  | 12.4%            | 0.74  |
| Outpatient Gross Revenue (% of Total GPR)                |               | 89.0% | 67.9%             | 1.31  | 66.1%                      | 1.35  | 81.6%                     | 1.09  | 87.7%            | 1.02  |

| Income Statement            |               | Assets                            |               | Liabilities & Fund Balances      |                  |
|-----------------------------|---------------|-----------------------------------|---------------|----------------------------------|------------------|
| Gross Patient Revenue (GPR) | \$215,134,130 | Cash & Cash Equivalents           | \$20,564,499  | Current Liabilities              | \$15,217,269     |
| Less Deductions             | \$129,787,974 | Net Patient Receivables           | \$12,673,735  | Long-Term Debt                   | \$15,931,463     |
| Net Patient Revenue         | \$85,346,156  | Other Receivables                 | \$2,766,099   | Other Liabilities                | \$0              |
| Plus Other Revenue          | \$3,488,473   |                                   |               | Subtotal                         | \$31,148,732     |
| Total Revenue               | \$88,834,629  | Land, Buildings & Equipment (Net) | \$64,301,339  |                                  |                  |
| Less Expenses               | \$87,592,628  | Other Assets                      | \$39,600,362  | Unrestricted Fund Balance        | \$106,071,656.00 |
| Non-Operating Gains/Losses  | \$3,172,610   |                                   |               | Restricted Fund Balance          | \$2,685,646      |
| Net Income                  | \$4,414,611   | Total Assets                      | \$139,906,034 | Total Liabilities & Fund Balance | \$139,906,034    |