

003 ThedaCare Regional Medical Center - Appleton, Inc.
1818 North Meade Street
Appleton, WI 54911
920-731-4101

Fiscal Year: 07/01 to 06/30
Type: GMS
General Medical & Surgical

County: Outagamie
Analysis Area: Lake Winnebago (3)
Volume Group: 7

Control:

		All GMS Hospitals		Analysis Area 3		Volume Group 7		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	78.2%	63.0%	1.24	60.1%	1.30	79.3%	0.99	74.4%	1.05
Obstetrics	20.6%	40.9%	0.50	33.8%	0.14	49.7%	0.41	20.1%	1.02
Pediatrics	0.0%	77.7%	N/A	97.3%	N/A	66.8%	N/A	0.0%	N/A
Total Hospital	62.0%	63.6%	0.97	54.8%	1.13	72.9%	0.85	59.2%	1.05
Average Census (Patients)									
Adult Medical-Surgical	70.4	25.0	2.81	23.0	3.06	93.2	0.76	67.0	1.05
Obstetrics	4.7	5.2	0.91	5.2	0.92	13.0	0.36	4.6	1.02
Pediatrics	0.0	3.9	N/A	0.7	N/A	6.0	N/A	0.0	N/A
Total Hospital	83.7	46.9	1.79	35.1	2.39	188.5	0.44	79.9	1.05
Average Length of Stay (Days)									
Adult Medical-Surgical	3.6	4.3	0.83	3.8	0.95	4.7	0.77	3.7	0.97
Obstetrics	2.1	2.4	0.87	2.3	0.91	2.5	0.84	2.1	0.98
Pediatrics	0.0	3.9	N/A	2.8	N/A	4.3	N/A	0.0	N/A
Total Hospital	3.6	4.8	0.75	4.1	0.90	5.2	0.70	3.7	0.97
Surgical Operations									
Inpatient	2,937	1,014	2.90	986	2.98	3,636	0.81	2,895	1.01
Outpatient	20,272	4,465	4.54	5,998	3.38	11,900	1.70	20,541	0.99
Inpatient as % of All Surgeries	12.7%	18.5%	0.68	14.1%	0.90	23.4%	0.54	12.4%	1.02
Outpatient Visits									
Non-Emergency Visits	160,060	139,692	1.15	83,281	1.92	398,884	0.40	156,139	1.03
Emergency Visits	35,788	17,650	2.03	15,728	2.28	41,840	0.86	34,127	1.05
Full-Time Equivalents (FTEs)									
Administrators	2.0	4.3	0.46	2.1	0.96	12.4	0.16	32.0	0.06
Nurses, Licensed	405.2	232.9	1.74	185.7	2.18	803.2	0.50	334.4	1.21
Ancillary Nursing Personnel	5.5	38.9	0.14	14.5	0.38	139.1	0.04	6.7	0.82
All Other Personnel	584.5	451.0	1.30	283.9	2.06	1,510.6	0.39	523.0	1.12
Total FTEs	997.2	727.1	1.37	486.3	2.05	2,465.3	0.40	896.1	1.11
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.7	3.0	0.25	1.6	0.46	2.5	0.30	12.3	0.06
Nurses, Licensed	150.0	160.0	0.94	145.0	1.03	159.6	0.94	128.8	1.16
Ancillary Nursing Personnel	2.0	26.7	0.08	11.3	0.18	27.6	0.07	2.6	0.79
All Other Personnel	216.3	309.9	0.70	221.6	0.98	300.2	0.72	201.4	1.07
Total FTEs	369.1	499.6	0.74	379.6	0.97	489.9	0.75	345.1	1.07

Total Hospital:

Beds Set Up & Staffed 135
Discharges 8,440
Inpatient Days 30,619

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 18
Total Births 818
Newborn Days 1,454

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	90	7,127	25,770	78.2%	70.4	3.6
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	H	0	161	272	0.0%	0.7	1.7
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	23	829	1,735	20.6%	4.7	2.1
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	22	323	2,842	35.3%	7.8	8.8
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	2	0	2.0	Radiological Services Personnel	47	13	51.4
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	19	4	20.6
Registered Nurses	321	147	386.8	Respiratory Therapists	16	5	17.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	3	5	5.8
Licensed Practical Nurses	13	13	18.4	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	3	12	5.5	Physical Therapists	10	1	10.1
Medical Assistants	2	1	2.6	Physical Therapy Assistants/Aides	1	2	1.6
Nurse Practitioners	0	0	0.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	11	9	15.2
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	41	14	47.9	Social Workers	7	1	7.2
Pharmacists	13	7	15.3	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	13	7	14.8	Pharmacy Technicians	16	4	17.1
Surgical Personnel	18	5	19.9	Medical Coding Technicians	0	0	0.0
Directors/Managers	34	0	34.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	23	23	31.7	All Other Health Professionals	47	70	72.2
Environmental Services Workers	23	4	25.0	All Other Personnel	134	19	140.7
Medical & Clinical LaboratoryTechnologists	14	3	15.7				
All Other Radiologic Personnel	17	12	18.6				
				Total	848	381	997.2
Total Active Privileged Medical Staff: 352							

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			All GMS Hospitals		Analysis Area ³		Volume Group ⁷		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$551,556,536	53.0%	49.1%	1.08	51.2%	1.04	49.6%	1.07	51.1%	1.04
Medical Assistance	\$77,964,839	7.5%	13.0%	0.58	10.3%	0.73	11.8%	0.64	8.0%	0.94
Commercial	\$391,301,325	37.6%	32.2%	1.17	35.2%	1.07	32.4%	1.16	38.9%	0.97
All Other	\$19,673,370	1.9%	5.7%	0.33	3.3%	0.57	6.2%	0.30	2.0%	0.95
Deductions as % of Total Gross Patient Revenue										
Medicare	\$390,322,984	37.5%	38.3%	0.98	37.9%	0.99	39.3%	0.95	36.9%	1.02
Medical Assistance	\$61,092,892	5.9%	10.2%	0.58	7.9%	0.74	9.5%	0.62	6.3%	0.93
Commercial	\$201,285,358	19.3%	15.3%	1.26	16.8%	1.15	16.1%	1.20	19.3%	1.00
Charity Care	\$6,312,879	0.6%	0.9%	0.71	0.7%	0.92	0.9%	0.68	0.7%	0.88
Bad Debt	\$10,795,462	1.0%	1.0%	1.01	1.2%	0.85	0.9%	1.10	0.7%	1.44
All Other	\$8,841,861	0.8%	3.3%	0.26	1.8%	0.48	3.6%	0.24	1.0%	0.86
Total Deductions	\$678,651,436	65.2%	68.9%	0.95	66.2%	0.98	70.3%	0.93	64.9%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.5%	7.1%	0.07	1.5%	0.32	8.1%	0.06	0.9%	0.55
Net Gains/Losses as % of Net Income		0.1%	19.9%	0.01	13.3%	0.01	22.4%	0.00	0.1%	1.05
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$109,234,247	34.7%	41.8%	0.83	38.4%	0.90	40.0%	0.87	34.3%	1.01
Supplies & Services	\$187,871,555	59.7%	52.7%	1.13	56.3%	1.06	55.1%	1.08	60.2%	0.99
Capital Component	\$17,449,929	5.5%	5.5%	1.01	5.3%	1.05	4.9%	1.14	5.5%	1.01
Fiscal Statistics										
Operating Margin (%)		13.5%	7.9%	1.71	11.1%	1.22	7.5%	1.80	13.9%	0.97
Total Hospital Net Income (%)		13.5%	9.7%	1.40	12.6%	1.07	9.5%	1.42	13.9%	0.97
Return on Equity (%)		7.1%	8.4%	0.84	7.4%	0.97	9.7%	0.73	14.2%	0.50
Current Ratio		131.6	5.5	24.13	26.1	5.04	7.4	17.70	37.9	3.48
Days in Net Patient Accounts Receivable		46.2	78.5	0.59	55.4	0.83	57.7	0.80	45.3	1.02
Equity Financing (%)		99.4%	59.9%	1.66	108.9%	0.91	72.1%	1.38	98.1%	1.01
Long-Term Debt to Equity Ratio		0.0	0.5	0.00	0.0	3.54	0.3	0.00	0.0	0.39
Times Interest Earned		0.0	16.8	N/A	146.5	N/A	19.3	N/A	0.0	N/A
Total Asset Turnover		0.5	0.5	1.11	0.6	0.84	0.7	0.74	1.0	0.51
Average Age of Plant (Years)		0.4	20.1	0.02	5.3	0.08	14.7	0.03	6.7	0.06
Increase (Decrease) Total Net Patient Revenue		4.9%	7.2%	0.68	7.2%	0.69	8.4%	0.59	6.0%	0.83
Outpatient Gross Revenue (% of Total GPR)		69.0%	67.5%	1.02	72.0%	0.96	62.1%	1.11	69.8%	0.99

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,040,496,070	Cash & Cash Equivalents	\$0	Current Liabilities	\$4,204,465
Less Deductions	\$678,651,436	Net Patient Receivables	\$45,667,847	Long-Term Debt	\$295,701
Net Patient Revenue	\$361,844,634	Other Receivables	\$502,272,908	Other Liabilities	\$0
Plus Other Revenue	\$1,795,151			Subtotal	\$4,500,166
Total Revenue	\$363,639,783	Land, Buildings & Equipment (Net)	\$142,200,798	Unrestricted Fund Balance	\$691,181,598.00
Less Expenses	\$314,555,731	Other Assets	\$5,540,210	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$49,107			Total Liabilities & Fund Balance	\$695,681,764
Net Income	\$49,133,159	Total Assets	\$695,681,763		