

121 SSM Health Ripon Community Hospital
845 Parkside Street
Ripon, WI 54971
920-748-3101

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital
Control: Religious Organization

County: Fond du Lac
Analysis Area: Lake Winnebago (3)
Volume Group: 2

		All GMS Hospitals		Analysis Area 3		Volume Group 2		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	28.3%	65.1%	0.43	58.8%	0.48	18.8%	1.51	29.2%	0.97
Obstetrics	0.0%	43.7%	N/A	32.8%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.8%	N/A	89.4%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	28.3%	65.1%	0.43	56.6%	0.50	18.9%	1.50	29.2%	0.97
Average Census (Patients)									
Adult Medical-Surgical	4.5	26.0	0.17	22.9	0.20	2.5	1.82	4.7	0.97
Obstetrics	0.0	5.4	N/A	5.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	0.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.5	47.2	0.10	33.9	0.13	2.8	1.62	4.7	0.97
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.2	0.80	3.7	0.91	3.1	1.07	3.6	0.94
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	2.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.4	4.7	0.71	4.0	0.85	3.1	1.08	3.6	0.94
Surgical Operations									
Inpatient	86	1,075	0.08	918	0.09	165	0.52	69	1.25
Outpatient	401	4,478	0.09	5,900	0.07	2,649	0.15	465	0.86
Inpatient as % of All Surgeries	17.7%	18.4%	0.96	13.5%	1.31	4.5%	3.96	12.9%	1.37
Outpatient Visits									
Non-Emergency Visits	30,045	149,200	0.20	101,916	0.29	34,765	0.86	23,898	1.26
Emergency Visits	4,413	17,658	0.25	14,575	0.30	4,686	0.94	10,187	0.43
Full-Time Equivalents (FTEs)									
Administrators	1.0	3.6	0.28	1.4	0.70	2.1	0.47	1.0	1.00
Nurses, Licensed	32.8	231.2	0.14	165.5	0.20	40.4	0.81	36.7	0.89
Ancillary Nursing Personnel	0.0	36.8	N/A	12.6	N/A	4.4	N/A	0.0	N/A
All Other Personnel	71.6	472.1	0.15	278.8	0.26	80.2	0.89	92.9	0.77
Total FTEs	105.5	743.6	0.14	458.3	0.23	127.1	0.83	130.6	0.81
FTEs per 100 Patient Census (Adjusted)									
Administrators	3.4	2.4	1.43	1.2	2.93	9.7	0.35	3.2	1.06
Nurses, Licensed	112.6	155.9	0.72	135.1	0.83	185.6	0.61	118.6	0.95
Ancillary Nursing Personnel	0.0	24.8	N/A	10.3	N/A	20.1	N/A	0.0	N/A
All Other Personnel	245.8	318.4	0.77	227.5	1.08	368.5	0.67	300.4	0.82
Total FTEs	361.9	501.6	0.72	374.1	0.97	583.9	0.62	422.2	0.86

Total Hospital:

Beds Set Up & Staffed 16
Discharges 492
Inpatient Days 1,654

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 0
Total Births 0
Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	16	492	1,654	28.3%	4.5	3.4
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	H	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	S	0	0	0	0.0%	0.0	0.0
Burn Care	S	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	S	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	4	8	9.8
Dentists	0	0	0.0	Sonographers	0	3	2.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	18	27	28.8	Respiratory Therapists	1	1	1.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	2	0.9
Licensed Practical Nurses	1	0	1.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	3	2	4.7
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	1	0	1.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	2	3	2.0	Dietitians & Nutritionists	0	1	0.8
Clinical Nurse Specialists	0	0	0.0	Psychologists	1	0	1.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	0	0	0.0
Pharmacists	0	2	1.5	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	0	0	0.0	Pharmacy Technicians	1	2	1.9
Surgical Personnel	0	4	2.3	Medical Coding Technicians	0	0	0.0
Directors/Managers	2	2	3.6	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	14	14	22.8
Environmental Services Workers	0	0	0.0	All Other Personnel	11	28	18.7
Medical & Clinical Laboratory Technologists	0	0	0.0				
				Total	60	99	105.5
Total Active Privileged Medical Staff: 87							

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			All GMS Hospitals		Analysis Area ³		Volume Group ²		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$46,677,423	53.2%	49.8%	1.07	51.9%	1.03	49.0%	1.09	53.3%	1.00
Medical Assistance	\$7,169,324	8.2%	12.1%	0.67	9.8%	0.84	9.6%	0.85	7.9%	1.03
Commercial	\$30,686,682	35.0%	31.6%	1.11	34.5%	1.01	37.5%	0.93	35.4%	0.99
All Other	\$3,220,658	3.7%	6.4%	0.57	3.8%	0.95	3.9%	0.95	3.4%	1.09
Deductions as % of Total Gross Patient Revenue										
Medicare	\$32,963,267	37.6%	39.1%	0.96	38.8%	0.97	33.6%	1.12	35.8%	1.05
Medical Assistance	\$5,994,063	6.8%	9.5%	0.72	7.4%	0.93	6.7%	1.01	6.7%	1.01
Commercial	\$12,813,240	14.6%	15.5%	0.94	16.9%	0.87	14.8%	0.99	15.0%	0.97
Charity Care	\$14,608	0.0%	1.0%	0.02	0.7%	0.02	0.5%	0.03	0.9%	0.02
Bad Debt	\$2,376,203	2.7%	1.0%	2.79	1.3%	2.09	0.9%	2.91	1.5%	1.77
All Other	\$1,623,579	1.9%	3.7%	0.50	2.0%	0.91	4.0%	0.46	1.4%	1.36
Total Deductions	\$55,784,960	63.6%	69.8%	0.91	67.0%	0.95	60.6%	1.05	61.3%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.9%	8.6%	0.22	3.5%	0.53	4.3%	0.43	2.0%	0.94
Net Gains/Losses as % of Net Income		0.1%	20.2%	0.01	13.5%	0.01	3.6%	0.03	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$17,144,684	49.0%	40.7%	1.20	34.3%	1.43	39.9%	1.23	49.3%	0.99
Supplies & Services	\$16,448,813	47.0%	54.1%	0.87	61.1%	0.77	52.8%	0.89	46.4%	1.01
Capital Component	\$1,412,900	4.0%	5.2%	0.78	4.6%	0.87	7.3%	0.56	4.3%	0.95
Fiscal Statistics										
Operating Margin (%)		-7.5%	7.7%	N/A	12.5%	N/A	15.5%	N/A	3.1%	N/A
Total Hospital Net Income (%)		-7.5%	9.4%	N/A	14.1%	N/A	15.9%	N/A	3.1%	N/A
Current Ratio		3.5	2.3	1.47	30.6	0.11	1.1	3.04	4.5	0.77
Days in Net Patient Accounts Receivable		58.1	62.7	0.93	49.4	1.18	75.3	0.77	87.0	0.67
Equity Financing (%)		44.5%	62.3%	0.71	112.1%	0.40	54.9%	0.81	46.6%	0.95
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.0	N/A	0.5	N/A	0.0	N/A
Times Interest Earned		0.0	16.0	N/A	159.8	N/A	23.3	N/A	0.0	N/A
Total Asset Turnover		1.2	0.2	5.55	0.7	1.79	0.0	33.07	1.2	1.02
Average Age of Plant (Years)		14.6	14.2	1.03	6.4	2.28	11.1	1.32	13.1	1.11
Increase (Decrease) Total Net Patient Revenue		-8.3%	6.9%	N/A	9.3%	N/A	5.7%	N/A	9.7%	N/A
Outpatient Gross Revenue (% of Total GPR)		84.4%	67.9%	1.24	72.3%	1.17	87.1%	0.97	84.9%	0.99

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$87,754,087	Cash & Cash Equivalents	\$300	Current Liabilities	\$1,749,631
Less Deductions	\$55,784,960	Net Patient Receivables	\$5,089,989	Long-Term Debt	\$0
Net Patient Revenue	\$31,969,127	Other Receivables	\$7,083	Other Liabilities	\$13,362,587
Plus Other Revenue	\$603,663			Subtotal	\$15,112,218
Total Revenue	\$32,572,790	Land, Buildings & Equipment (Net)	\$21,197,176	Unrestricted Fund Balance	\$12,123,132.00
Less Expenses	\$35,006,397	Other Assets	\$940,802	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$2,472			Total Liabilities & Fund Balance	\$27,235,350
Net Income	-\$2,436,079	Total Assets	\$27,235,350		