

010 Marshfield Medical Center – Beaver Dam
707 South University Avenue
Beaver Dam, WI 53916
920-887-7181

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical

County: Dodge
Analysis Area: Southern (1)
Volume Group: 4

Control:

		All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	18.5%	63.0%	0.29	60.4%	0.31	45.2%	0.41	41.0%	0.45
Obstetrics	9.7%	40.9%	0.24	36.3%	0.03	17.5%	0.55	10.1%	0.96
Pediatrics	0.0%	77.7%	N/A	66.6%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	20.8%	63.6%	0.33	60.2%	0.34	46.2%	0.45	28.5%	0.73
Average Census (Patients)									
Adult Medical-Surgical	4.6	25.0	0.18	29.3	0.16	10.1	0.46	10.2	0.45
Obstetrics	1.2	5.2	0.22	4.3	0.27	1.0	1.16	1.2	0.96
Pediatrics	0.0	3.9	N/A	6.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	8.9	46.9	0.19	55.5	0.16	14.6	0.61	12.2	0.73
Average Length of Stay (Days)									
Adult Medical-Surgical	3.5	4.3	0.81	4.5	0.77	3.7	0.94	5.1	0.69
Obstetrics	2.5	2.4	1.04	2.6	0.96	2.1	1.17	2.9	0.86
Pediatrics	0.0	3.9	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.3	4.8	0.68	5.0	0.67	4.0	0.83	4.7	0.70
Surgical Operations									
Inpatient	188	1,014	0.19	905	0.21	226	0.83	156	1.21
Outpatient	3,080	4,465	0.69	4,548	0.68	2,317	1.33	3,095	1.00
Inpatient as % of All Surgeries	5.8%	18.5%	0.31	16.6%	0.35	8.9%	0.65	4.8%	1.20
Outpatient Visits									
Non-Emergency Visits	91,569	139,692	0.66	198,530	0.46	76,563	1.20	103,875	0.88
Emergency Visits	11,330	17,650	0.64	18,959	0.60	12,492	0.91	11,939	0.95
Full-Time Equivalents (FTEs)									
Administrators	2.0	4.3	0.46	10.1	0.20	2.5	0.79	3.0	0.67
Nurses, Licensed	14.9	232.9	0.06	297.9	0.05	102.0	0.15	110.2	0.13
Ancillary Nursing Personnel	43.5	38.9	1.12	39.3	1.11	19.1	2.28	18.9	2.29
All Other Personnel	200.7	451.0	0.45	689.4	0.29	208.0	0.97	335.2	0.60
Total FTEs	261.1	727.1	0.36	1,036.7	0.25	331.6	0.79	467.3	0.56
FTEs per 100 Patient Census (Adjusted)									
Administrators	3.0	3.0	1.01	6.3	0.48	3.2	0.95	4.1	0.74
Nurses, Licensed	22.4	160.0	0.14	186.3	0.12	127.5	0.18	150.2	0.15
Ancillary Nursing Personnel	65.5	26.7	2.45	24.6	2.67	23.9	2.74	25.8	2.54
All Other Personnel	302.4	309.9	0.98	431.2	0.70	260.0	1.16	456.7	0.66
Total FTEs	393.3	499.6	0.79	648.4	0.61	414.6	0.95	636.8	0.62

Total Hospital:

Beds Set Up & Staffed 43
Discharges 988
Inpatient Days 3,267

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 12
Total Births 167
Newborn Days 314

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	25	484	1,692	18.5%	4.6	3.5
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	12	170	426	9.7%	1.2	2.5
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	6	334	1,149	52.3%	3.1	3.4
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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	Number Full-Time	Number Part-Time	Number FTE		Number Full-Time	Number Part-Time	Number FTE
Occupation				Occupation			
Administrators	2	0	2.0	Radiological Services Personnel	0	1	0.0
Dentists	0	0	0.0	Sonographers	1	2	2.5
Medical & Dental Residents	0	0	0.0	Physician Assistants	1	0	1.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	4	0.1
Registered Nurses	3	2	3.0	Respiratory Therapists	4	4	5.1
Certified Nurse Midwives	1	1	1.8	Occupational Therapists	0	4	1.9
Licensed Practical Nurses	3	3	4.3	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	31	34	43.5	Physical Therapists	4	6	5.6
Medical Assistants	7	3	7.4	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	1	1	1.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	3	5	4.8	Dietitians & Nutritionists	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	2	1	2.7
Pharmacists	6	0	6.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	3	1	3.4	Pharmacy Technicians	5	1	5.4
Surgical Personnel	0	0	0.0	Medical Coding Technicians	0	0	0.0
Directors/Managers	15	0	15.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	4	6	4.9	All Other Health Professionals	59	21	64.6
Environmental Services Workers	5	6	6.3	All Other Personnel	34	27	43.3
Medical & Clinical LaboratoryTechnologists	7	3	9.5				
All Other Radiologic Personnel	10	10	14.9				
Total Active Privileged Medical Staff:	210						
				Total	212	146	261.1

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			All GMS Hospitals		Analysis Area ¹		Volume Group ⁴		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$129,767,002	48.9%	49.1%	1.00	43.3%	1.13	49.7%	0.98	49.6%	0.99
Medical Assistance	\$36,338,213	13.7%	13.0%	1.05	11.3%	1.21	11.6%	1.18	14.6%	0.94
Commercial	\$89,693,965	33.8%	32.2%	1.05	35.2%	0.96	34.3%	0.98	32.5%	1.04
All Other	\$9,626,786	3.6%	5.7%	0.63	10.2%	0.36	4.4%	0.82	3.4%	1.08
Deductions as % of Total Gross Patient Revenue										
Medicare	\$105,524,874	39.8%	38.3%	1.04	34.0%	1.17	36.9%	1.08	40.1%	0.99
Medical Assistance	\$27,976,463	10.5%	10.2%	1.03	9.2%	1.15	9.2%	1.14	11.7%	0.90
Commercial	\$44,388,376	16.7%	15.3%	1.09	17.7%	0.95	16.1%	1.04	14.6%	1.14
Charity Care	\$1,632,886	0.6%	0.9%	0.72	0.7%	0.90	0.9%	0.69	0.3%	2.37
Bad Debt	\$5,414,590	2.0%	1.0%	1.98	1.2%	1.68	1.4%	1.50	3.8%	0.54
All Other	\$5,107,648	1.9%	3.3%	0.59	5.4%	0.36	2.4%	0.80	2.0%	0.96
Total Deductions	\$190,044,837	71.6%	68.9%	1.04	68.1%	1.05	66.9%	1.07	72.4%	0.99
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.0%	7.1%	0.15	4.0%	0.26	5.2%	0.20	3.7%	0.28
Net Gains/Losses as % of Net Income		N/A	19.9%	N/A	47.0%	N/A	24.5%	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$30,903,911	32.7%	41.8%	0.78	42.9%	0.76	44.9%	0.73	41.5%	0.79
Supplies & Services	\$55,082,873	58.4%	52.7%	1.11	51.0%	1.14	48.4%	1.21	51.1%	1.14
Capital Component	\$8,402,612	8.9%	5.5%	1.63	6.0%	1.47	6.7%	1.33	7.5%	1.19
Fiscal Statistics										
Operating Margin (%)		-23.9%	7.9%	N/A	5.1%	N/A	5.9%	N/A	-26.2%	0.91
Total Hospital Net Income (%)		-15.3%	9.7%	N/A	9.2%	N/A	7.7%	N/A	-16.4%	0.93
Return on Equity (%)		-1.8%	8.4%	N/A	10.1%	N/A	4.7%	N/A	-0.5%	3.76
Current Ratio		2.2	5.5	0.40	3.3	0.65	4.0	0.55	0.9	2.45
Days in Net Patient Accounts Receivable		1,144.7	78.5	14.58	62.3	18.38	114.7	9.98	1,287.6	0.89
Equity Financing (%)		27.5%	59.9%	0.46	57.6%	0.48	53.5%	0.51	31.3%	0.88
Long-Term Debt to Equity Ratio		2.1	0.5	4.29	0.5	4.17	0.7	3.03	1.3	1.61
Times Interest Earned		-7.0	16.8	N/A	11.1	N/A	10.7	N/A	-15.1	0.46
Total Asset Turnover		0.0	0.5	0.06	0.6	0.05	0.3	0.09	0.0	1.01
Average Age of Plant (Years)		178.4	20.1	8.89	16.5	10.80	25.6	6.98	149.4	1.19
Increase (Decrease) Total Net Patient Revenue		-1.7%	7.2%	N/A	7.5%	N/A	5.4%	N/A	7.1%	N/A
Outpatient Gross Revenue (% of Total GPR)		88.3%	67.5%	1.31	64.9%	1.36	81.5%	1.08	89.1%	0.99

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$265,425,966	Cash & Cash Equivalents	\$44,639,632	Current Liabilities	\$274,664,865
Less Deductions	\$190,044,837	Net Patient Receivables	\$235,767,443	Long-Term Debt	\$1,571,890,706
Net Patient Revenue	\$75,381,129	Other Receivables	\$224,130,904	Other Liabilities	\$136,177,770
Plus Other Revenue	\$787,467			Subtotal	\$1,982,733,341
Total Revenue	\$76,168,598	Land, Buildings & Equipment (Net)	\$1,043,017,899		
Less Expenses	\$94,389,396	Other Assets	\$1,186,114,449	Unrestricted Fund Balance	\$676,843,902.00
Non-Operating Gains/Losses	\$5,727,511			Restricted Fund Balance	\$74,093,084
Net Income	-\$12,493,287	Total Assets	\$2,733,670,327	Total Liabilities & Fund Balance	\$2,733,670,327