343 Green Bay Rehabilitation Hospital
1110 Kepler Drive, Suite 200
Green Bay, WI 54311
920-304-9695

Fiscal Year: 08/01 to 07/31
Type: Rehabilitation
Control: Corporation

County: Brown
Analysis Area: Northeastern (4)
Volume Group: N/A

Selected Utilization Statistics	FY 2025	FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)			
Rehabilitation & Physical Medicine	86.9%	64.0%	1.36
Total Hospital	86.9%	64.0%	1.36
Average Census (Patients)			
Rehabilitation & Physical Medicine	34.8	25.6	1.36
Total Hospital	34.8	51.2	0.68
Average Length of Stay (Days)			
Rehabilitation & Physical Medicine	17.4	16.7	1.04
Total Hospital	16.7	33.4	1.04
Outpatient Visits			
Non-Emergency Visits			
Emergency Visits			
Full-Time Equivalents (FTEs)			
Administrators	1.0	1.0	1.00
Nurses, Licensed	22.0	114.5	0.19
Physical Therapists	4.0	4.0	1.00
Occupational Therapists	3.0	4.0	0.75
All Other Personnel	215.1	117.8	1.83
Total FTEs	309.1	285.9	1.08
FTEs per 100 Patient Census (Adjusted)			
Administrators	3.0	4.1	0.75
Nurses, Licensed	66.7	465.9	0.14
Physical Therapists	12.1	16.3	0.75
Occupational Therapists	9.1	16.3	0.56
All Other Personnel	653.1	479.5	1.36
Total FTEs	938.3	1,163.6	0.81

Total Hospital:

Beds Set Up & Staffed	40
Discharges	758
Inpatient Days	12,686

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	C	0	0	0	0.0%	0.0	0.0
Orthopedic	C	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	H	40	727	12,686	86.9%	34.8	17.4
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	15	0	15.0
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	4	1	7.0
Ancillary Nursing Personnel	18	7	78.1
Medical Assistants	0	0	0.0
Nurse Practitioners	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	1	0	1.0
Pharmacists	2	1	28.6
Medical & Clinical LaboratoryTechnicians	0	0	0.0
Surgical Personnel	0	0	0.0
Directors/Managers	21	0	21.0
Food Service Workers	9	0	9.0
Environmental Services Workers	4	3	34.0
Medical & Clinical LaboratoryTechnologists	0	0	0.0
Radiological Services Personnel	0	0	0.0
Sonographers	0	0	0.0
Physician Assistants	0	0	0.0
All Other Radiologic Personnel	0	0	0.0
Respiratory Therapists	1	3	71.3
Occupational Therapists	3	0	3.0
Occupational Therapy Assistants/Aides	2	0	2.0
Physical Therapists	4	0	4.0
Physical Therapy Assistants/Aides	4	2	6.4
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	1	0	1.0
Psychologists	0	0	0.0
Social Workers	3	0	3.0
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	1	0	1.0
Medical Coding Technicians	0	0	0.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	0	0	0.0
All Other Personnel	21	1	22.8
Total	**115**	**18**	**309.1**

Total Active Privileged Medical Staff: 2

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Selected Financial Statistics		FY 2025	FY 2025 vs. 2024 FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue				
Medicare	$24,720,600	69.4%	66.1%	1.05
Medical Assistance	$3,384,976	9.5%	12.6%	0.75
Commercial	$7,429,034	20.8%	21.2%	0.98
All Other	$99,494	0.3%	0.1%	5.48
Deductions as % of Total Gross Patient Revenue				
Medicare	$9,121,692	25.6%	17.9%	1.43
Medical Assistance	$1,985,975	5.6%	6.1%	0.92
Commercial	$2,817,229	7.9%	8.1%	0.97
Charity Care	$0	0.0%	0.0%	N/A
Bad Debt	$0	0.0%	0.0%	N/A
All Other	$56,538	0.2%	0.0%	N/A
Total Deductions	$13,981,434	39.2%	32.1%	1.22
Other Revenue & Net Gains or Losses				
Other Revenue as % of Total Revenue		0.0%	0.2%	0.09
Net Gains/Losses as % of Net Income		0.0%	0.0%	N/A
Expenses as % of Total Expenses				
Salary/Fringe Benefits	$8,945,916	48.0%	46.2%	1.04
Supplies & Services	$6,817,942	36.6%	34.4%	1.06
Capital Component	$2,878,615	15.4%	19.4%	0.79
Fiscal Statistics				
Operating Margin (%)		13.9%	15.3%	0.91
Total Hospital Net Income (%)		13.9%	15.3%	0.91
Current Ratio		0.3	0.6	0.53
Days in Net Patient Accounts Receivable		37.5	65.2	0.57
Equity Financing (%)		0.7%	0.0%	N/A
Long-Term Debt to Equity Ratio		89.5	-4.4	N/A
Times Interest Earned		47.5	19.5	2.44
Total Asset Turnover		1.1	0.3	4.47
Average Age of Plant (Years)		3.0	2.0	1.48
Increase (Decrease) Total Net Patient Revenue		18.6%	208.2%	0.09
Outpatient Gross Revenue (% of Total GPR)		N/A	N/A	N/A

Income Statement	
Gross Patient Revenue (GPR)	$35,634,104
Less Deductions	$13,981,434
Net Patient Revenue	$21,652,670
Plus Other Revenue	$4,293
Total Revenue	$21,656,963
Less Expenses	$18,642,473
Non-Operating Gains/Losses	$0
Net Income	$3,014,490

Assets	
Cash & Cash Equivalents	-$51,011
Net Patient Receivables	$2,222,695
Other Receivables	$0
Land, Buildings & Equipment (Net)	$833,859
Other Assets	$16,224,062
Total Assets	$19,229,605

Liabilities & Fund Balances	
Current Liabilities	$6,718,179
Long-Term Debt	$12,373,263
Other Liabilities	-$60
Subtotal	$19,091,382
Unrestricted Fund Balance	$138,223
Restricted Fund Balance	$0
Total Liabilities & Fund Balance	$19,229,605