

121 SSM Health Ripon Community Hospital
845 Parkside Street
Ripon, WI 54971
920-748-3101

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital

County: Fond du Lac
Analysis Area: Lake Winnebago (3)
Volume Group: 2

Control:

		All GMS Hospitals		Analysis Area 3		Volume Group 2		FY 2024 vs. 2023	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	29.2%	63.0%	0.46	60.1%	0.49	19.0%	1.54	30.8%	0.95
Obstetrics	0.0%	40.9%	N/A	33.8%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.7%	N/A	97.3%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	29.2%	63.6%	0.46	54.8%	0.53	19.5%	1.50	30.8%	0.95
Average Census (Patients)									
Adult Medical-Surgical	4.7	25.0	0.19	23.0	0.20	2.8	1.66	4.9	0.95
Obstetrics	0.0	5.2	N/A	5.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	0.7	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.7	46.9	0.10	35.1	0.13	3.2	1.47	4.9	0.95
Average Length of Stay (Days)									
Adult Medical-Surgical	3.6	4.3	0.83	3.8	0.94	3.4	1.04	4.1	0.88
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	2.8	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.6	4.8	0.74	4.1	0.89	3.4	1.06	4.1	0.88
Surgical Operations									
Inpatient	69	1,014	0.07	986	0.07	135	0.51	63	1.10
Outpatient	465	4,465	0.10	5,998	0.08	1,802	0.26	428	1.09
Inpatient as % of All Surgeries	12.9%	18.5%	0.70	14.1%	0.92	7.0%	1.85	12.8%	1.01
Outpatient Visits									
Non-Emergency Visits	23,898	139,692	0.17	83,281	0.29	35,435	0.67	13,291	1.80
Emergency Visits	10,187	17,650	0.58	15,728	0.65	4,850	2.10	9,628	1.06
Full-Time Equivalents (FTEs)									
Administrators	1.0	4.3	0.23	2.1	0.48	1.5	0.66	1.0	1.00
Nurses, Licensed	36.7	232.9	0.16	185.7	0.20	41.8	0.88	41.7	0.88
Ancillary Nursing Personnel	0.0	38.9	N/A	14.5	N/A	4.5	N/A	0.0	N/A
All Other Personnel	92.9	451.0	0.21	283.9	0.33	84.0	1.11	83.7	1.11
Total FTEs	130.6	727.1	0.18	486.3	0.27	131.9	0.99	126.3	1.03
FTEs per 100 Patient Census (Adjusted)									
Administrators	3.2	3.0	1.09	1.6	1.99	7.2	0.45	3.5	0.92
Nurses, Licensed	118.6	160.0	0.74	145.0	0.82	198.4	0.60	146.3	0.81
Ancillary Nursing Personnel	0.0	26.7	N/A	11.3	N/A	21.5	N/A	0.0	N/A
All Other Personnel	300.4	309.9	0.97	221.6	1.36	398.5	0.75	293.7	1.02
Total FTEs	422.2	499.6	0.85	379.6	1.11	625.7	0.67	443.5	0.95

Total Hospital:

Beds Set Up & Staffed 16
Discharges 477
Inpatient Days 1,712

Contract with:

Health Maintenance Organization (HMO) Yes
Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 0
Total Births 0
Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	16	477	1,712	29.2%	4.7	3.6
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	H	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	S	0	0	0	0.0%	0.0	0.0
Burn Care	S	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	S	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	4	9	10.8
Dentists	0	0	0.0	Sonographers	0	2	2.1
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	18	25	32.6	Respiratory Therapists	1	1	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	2	0.9
Licensed Practical Nurses	1	0	1.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	3	3	4.8
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	1	0	1.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	2	2	2.1	Dietitians & Nutritionists	0	1	1.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	1	1	1.9
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	0	0	0.0
Pharmacists	0	2	2.1	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	0	0	0.0	Pharmacy Technicians	0	2	2.3
Surgical Personnel	0	4	3.4	Medical Coding Technicians	0	0	0.0
Directors/Managers	2	2	4.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	15	17	31.5
Environmental Services Workers	0	0	0.0	All Other Personnel	10	27	26.1
Medical & Clinical Laboratory Technologists	0	0	0.0				
All Other Radiologic Personnel	0	0	0.0				
				Total	59	100	130.6
Total Active Privileged Medical Staff: 92							

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			All GMS Hospitals		Analysis Area ³		Volume Group ²		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$48,027,008	53.3%	49.1%	1.09	51.2%	1.04	50.5%	1.05	53.8%	0.99
Medical Assistance	\$7,113,357	7.9%	13.0%	0.61	10.3%	0.77	9.7%	0.81	9.5%	0.83
Commercial	\$31,932,239	35.4%	32.2%	1.10	35.2%	1.01	35.4%	1.00	34.1%	1.04
All Other	\$3,037,770	3.4%	5.7%	0.59	3.3%	1.01	4.3%	0.79	2.6%	1.30
Deductions as % of Total Gross Patient Revenue										
Medicare	\$32,266,666	35.8%	38.3%	0.94	37.9%	0.94	32.5%	1.10	36.0%	1.00
Medical Assistance	\$6,075,126	6.7%	10.2%	0.66	7.9%	0.85	7.4%	0.92	7.7%	0.88
Commercial	\$13,506,701	15.0%	15.3%	0.98	16.8%	0.89	14.2%	1.06	14.3%	1.05
Charity Care	\$814,441	0.9%	0.9%	1.06	0.7%	1.36	0.7%	1.25	1.6%	0.56
Bad Debt	\$1,379,861	1.5%	1.0%	1.49	1.2%	1.26	1.0%	1.54	-1.5%	N/A
All Other	\$1,221,719	1.4%	3.3%	0.41	1.8%	0.76	2.3%	0.60	1.4%	0.96
Total Deductions	\$55,264,514	61.3%	68.9%	0.89	66.2%	0.93	58.1%	1.06	59.5%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.0%	7.1%	0.28	1.5%	1.28	3.4%	0.58	2.8%	0.70
Net Gains/Losses as % of Net Income		0.0%	19.9%	N/A	13.3%	N/A	3.7%	N/A	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$16,991,964	49.3%	41.8%	1.18	38.4%	1.28	44.5%	1.11	49.7%	0.99
Supplies & Services	\$15,995,629	46.4%	52.7%	0.88	56.3%	0.82	48.8%	0.95	43.6%	1.06
Capital Component	\$1,466,436	4.3%	5.5%	0.78	5.3%	0.81	6.7%	0.64	6.6%	0.64
Fiscal Statistics										
Operating Margin (%)		3.1%	7.9%	0.39	11.1%	0.28	15.2%	0.20	-1.8%	N/A
Total Hospital Net Income (%)		3.1%	9.7%	0.32	12.6%	0.24	15.7%	0.20	-1.7%	N/A
Return on Equity (%)		7.8%	8.4%	0.92	7.4%	1.06	4.9%	1.59	-1.6%	N/A
Current Ratio		4.5	5.5	0.82	26.1	0.17	2.5	1.79	9.4	0.48
Days in Net Patient Accounts Receivable		87.0	78.5	1.11	55.4	1.57	375.6	0.23	74.2	1.17
Equity Financing (%)		46.6%	59.9%	0.78	108.9%	0.43	32.8%	1.42	58.6%	0.80
Long-Term Debt to Equity Ratio		0.0	0.5	N/A	0.0	N/A	1.6	N/A	0.0	N/A
Times Interest Earned		0.0	16.8	N/A	146.5	N/A	35.8	N/A	0.0	N/A
Total Asset Turnover		1.2	0.5	2.49	0.6	1.88	0.1	12.84	0.9	1.27
Average Age of Plant (Years)		13.1	20.1	0.65	5.3	2.50	92.3	0.14	8.1	1.62
Increase (Decrease) Total Net Patient Revenue		9.7%	7.2%	1.35	7.2%	1.36	6.3%	1.55	-3.8%	N/A
Outpatient Gross Revenue (% of Total GPR)		84.9%	67.5%	1.26	72.0%	1.18	86.0%	0.99	83.9%	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$90,110,374	Cash & Cash Equivalents	\$300	Current Liabilities	\$2,083,973
Less Deductions	\$55,264,514	Net Patient Receivables	\$8,279,542	Long-Term Debt	\$0
Net Patient Revenue	\$34,845,860	Other Receivables	\$421,449	Other Liabilities	\$14,045,045
Plus Other Revenue	\$701,406			Subtotal	\$16,129,018
Total Revenue	\$35,547,266	Land, Buildings & Equipment (Net)	\$20,913,453	Unrestricted Fund Balance	\$14,096,360.00
Less Expenses	\$34,454,029	Other Assets	\$610,634	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$30,225,378
Net Income	\$1,093,237	Total Assets	\$30,225,378		