156 Howard Young Medical Center
240 Maple Street, PO Box 470
Woodruff, WI 54568
715-356-8000

Fiscal Year: 07/01 to 06/30
Type: GMS
General Medical & Surgical
Control: Other Not-For-Profit

County: Oneida
Analysis Area: North Central (6)
Volume Group: 2

Selected Utilization Statistics	FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 6 Value	Analysis Area 6 Ratio	Volume Group 2 Value	Volume Group 2 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	32.3%	65.1%	0.50	72.5%	0.45	18.8%	1.72	26.3%	1.23
Obstetrics	0.0%	43.7%	N/A	39.3%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.8%	N/A	86.2%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	37.9%	65.1%	0.58	70.4%	0.54	18.9%	2.01	30.7%	1.24
Average Census (Patients)									
Adult Medical-Surgical	10.3	26.0	0.40	18.3	0.56	2.5	4.15	8.4	1.23
Obstetrics	0.0	5.4	N/A	3.1	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	12.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	15.9	47.2	0.34	37.6	0.42	2.8	5.70	12.9	1.24
Average Length of Stay (Days)									
Adult Medical-Surgical	4.0	4.2	0.95	4.4	0.91	3.1	1.28	4.0	1.00
Obstetrics	0.0	2.4	N/A	2.4	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.3	4.7	0.91	4.8	0.90	3.1	1.39	4.4	0.98
Surgical Operations									
Inpatient	33	1,075	0.03	1,652	0.02	165	0.20	51	0.65
Outpatient	1,578	4,478	0.35	5,143	0.31	2,649	0.60	1,365	1.16
Inpatient as % of All Surgeries	2.0%	18.4%	0.11	21.6%	0.09	4.5%	0.46	3.6%	0.57
Outpatient Visits									
Non-Emergency Visits	56,535	149,200	0.38	112,181	0.50	34,765	1.63	43,081	1.31
Emergency Visits	4,942	17,658	0.28	12,525	0.39	4,686	1.05	4,465	1.11
Full-Time Equivalents (FTEs)									
Administrators	0.0	3.6	N/A	2.2	N/A	2.1	N/A	0.0	N/A
Nurses, Licensed	63.9	231.2	0.28	159.0	0.40	40.4	1.58	57.4	1.11
Ancillary Nursing Personnel	7.5	36.8	0.20	20.5	0.37	4.4	1.72	4.2	1.79
All Other Personnel	59.0	472.1	0.13	327.2	0.18	80.2	0.74	100.9	0.59
Total FTEs	130.5	743.6	0.18	508.9	0.26	127.1	1.03	162.5	0.80
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	2.4	N/A	1.6	N/A	9.7	N/A	0.0	N/A
Nurses, Licensed	135.6	155.9	0.87	118.0	1.15	185.6	0.73	151.0	0.90
Ancillary Nursing Personnel	15.9	24.8	0.64	15.2	1.04	20.1	0.79	11.0	1.44
All Other Personnel	125.2	318.4	0.39	242.9	0.52	368.5	0.34	265.4	0.47
Total FTEs	276.8	501.6	0.55	377.7	0.73	583.9	0.47	427.5	0.65

Total Hospital:

Beds Set Up & Staffed	42
Discharges	1,341
Inpatient Days	5,810

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

Medicare-certified Swing Beds:

Average Beds Used	0
Discharges	0
Inpatient Days	0

Newborn Nursery:

Bassinets	0
Total Births	0
Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	32	942	3,770	32.3%	10.3	4.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	S	0	0	0	0.0%	0.0	0.0
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	10	399	2,040	55.9%	5.6	5.1
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	C	0	0	0	0.0%	0.0	0.0
Burn Care	C	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	C	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.
** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	0	0	0.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	38	38	59.8
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	1	1	2.2
Ancillary Nursing Personnel	6	6	7.5
Medical Assistants	0	0	0.0
Nurse Practitioners	0	0	0.0
Certified Registered Nurse Anesthetists	2	2	2.0
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0
Pharmacists	2	2	3.0
Medical & Clinical LaboratoryTechnicians	0	0	0.0
Surgical Personnel	4	4	5.8
Directors/Managers	0	0	0.0
Food Service Workers	0	0	0.0
Environmental Services Workers	5	5	7.5
Medical & Clinical LaboratoryTechnologists	2	2	2.6
Radiological Services Personnel	5	5	7.4
Sonographers	1	1	2.0
Physician Assistants	0	0	0.0
All Other Radiologic Personnel	0	0	0.0
Respiratory Therapists	1	1	1.8
Occupational Therapists	3	3	4.4
Occupational Therapy Assistants/Aides	0	0	0.0
Physical Therapists	1	1	1.1
Physical Therapy Assistants/Aides	1	1	1.3
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	1	1	2.1
Psychologists	0	0	0.0
Social Workers	0	0	0.0
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	2	2	2.3
Medical Coding Technicians	0	0	0.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	9	9	11.5
All Other Personnel	4	4	6.2
Total	**88**	**88**	**130.5**

Total Active Privileged Medical Staff: 19

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Selected Financial Statistics		FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 6 Value	Analysis Area 6 Ratio	Volume Group 2 Value	Volume Group 2 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	$73,829,807	62.0%	49.8%	1.24	53.7%	1.16	49.0%	1.27	59.3%	1.05
Medical Assistance	$11,831,693	9.9%	12.1%	0.82	11.8%	0.84	9.6%	1.03	13.2%	0.75
Commercial	$25,451,762	21.4%	31.6%	0.68	28.0%	0.76	37.5%	0.57	21.7%	0.98
All Other	$7,980,257	6.7%	6.4%	1.04	6.5%	1.02	3.9%	1.74	5.8%	1.15
Deductions as % of Total Gross Patient Revenue										
Medicare	$55,426,642	46.5%	39.1%	1.19	41.3%	1.13	33.6%	1.39	43.5%	1.07
Medical Assistance	$8,936,334	7.5%	9.5%	0.79	9.4%	0.80	6.7%	1.11	10.5%	0.71
Commercial	$8,558,662	7.2%	15.5%	0.46	10.8%	0.67	14.8%	0.49	5.9%	1.23
Charity Care	$822,292	0.7%	1.0%	0.70	0.8%	0.86	0.5%	1.33	0.5%	1.28
Bad Debt	$1,267,809	1.1%	1.0%	1.10	0.7%	1.59	0.9%	1.14	1.0%	1.02
All Other	$5,033,536	4.2%	3.7%	1.14	4.1%	1.02	4.0%	1.05	3.7%	1.13
Total Deductions	$80,045,275	67.2%	69.8%	0.96	67.1%	1.00	60.6%	1.11	65.2%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.7%	8.6%	0.32	11.4%	0.24	4.3%	0.63	3.3%	0.82
Net Gains/Losses as % of Net Income		0.0%	20.2%	N/A	14.0%	N/A	3.6%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	$18,070,230	43.7%	40.7%	1.07	36.9%	1.18	39.9%	1.10	44.1%	0.99
Supplies & Services	$20,367,501	49.3%	54.1%	0.91	59.4%	0.83	52.8%	0.93	47.2%	1.04
Capital Component	$2,902,343	7.0%	5.2%	1.35	3.8%	1.83	7.3%	0.97	8.7%	0.81
Fiscal Statistics										
Operating Margin (%)		-3.0%	7.7%	N/A	6.0%	N/A	15.5%	N/A	-14.4%	0.21
Total Hospital Net Income (%)		-3.0%	9.4%	N/A	6.9%	N/A	15.9%	N/A	-14.4%	0.21
Current Ratio		4.8	2.3	2.03	1.2	3.83	1.1	4.20	5.3	0.89
Days in Net Patient Accounts Receivable		48.9	62.7	0.78	134.6	0.36	75.3	0.65	50.0	0.98
Equity Financing (%)		79.8%	62.3%	1.28	54.7%	1.46	54.9%	1.45	79.0%	1.01
Long-Term Debt to Equity Ratio		0.2	0.4	0.61	0.5	0.44	0.5	0.45	0.2	0.94
Times Interest Earned		-1.2	16.0	N/A	17.0	N/A	23.3	N/A	-8.1	0.15
Total Asset Turnover		0.4	0.2	1.92	0.1	5.91	0.0	11.47	0.4	1.12
Average Age of Plant (Years)		3.7	14.2	0.26	27.2	0.14	11.1	0.33	2.4	1.53
Increase (Decrease) Total Net Patient Revenue		18.1%	6.9%	2.63	9.7%	1.87	5.7%	3.19	24.6%	0.74
Outpatient Gross Revenue (% of Total GPR)		66.2%	67.9%	0.98	72.6%	0.91	87.1%	0.76	66.3%	1.00

Income Statement	
Gross Patient Revenue (GPR)	$119,093,519
Less Deductions	$80,045,275
Net Patient Revenue	$39,048,244
Plus Other Revenue	$1,088,096
Total Revenue	$40,136,340
Less Expenses	$41,340,074
Non-Operating Gains/Losses	$0
Net Income	-$1,203,734

Assets	
Cash & Cash Equivalents	$31,861
Net Patient Receivables	$5,236,119
Other Receivables	$276,501
Land, Buildings & Equipment (Net)	$22,383,189
Other Assets	$68,813,508
Total Assets	$96,741,178

Liabilities & Fund Balances	
Current Liabilities	$1,373,680
Long-Term Debt	$17,553,623
Other Liabilities	$617,980
Subtotal	$19,545,283
Unrestricted Fund Balance	$9,379,424.00
Restricted Fund Balance	$67,816,471
Total Liabilities & Fund Balance	$96,741,178