

059 Grant Regional Health Center
507 South Monroe Street
Lancaster, WI 53813
608-723-2143

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Grant
Analysis Area: Southern (1)
Volume Group: 3

		All GMS Hospitals		Analysis Area 1		Volume Group 3		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	19.9%	65.1%	0.31	60.7%	0.33	22.9%	0.87	19.5%	1.02
Obstetrics	14.8%	43.7%	0.34	42.2%	0.35	16.2%	0.91	14.9%	0.99
Pediatrics	0.0%	77.8%	N/A	69.2%	N/A	42.7%	N/A	0.0%	N/A
Total Hospital	18.7%	65.1%	0.29	61.1%	0.31	22.9%	0.82	18.4%	1.02
Average Census (Patients)									
Adult Medical-Surgical	3.2	26.0	0.12	29.5	0.11	3.7	0.86	3.1	1.02
Obstetrics	0.7	5.4	0.14	4.5	0.16	0.6	1.32	0.7	0.99
Pediatrics	0.0	3.9	N/A	5.7	N/A	0.2	N/A	0.0	N/A
Total Hospital	3.9	47.2	0.08	55.8	0.07	4.0	0.98	3.9	1.02
Average Length of Stay (Days)									
Adult Medical-Surgical	3.8	4.2	0.91	4.5	0.85	3.3	1.16	3.6	1.07
Obstetrics	2.2	2.4	0.92	2.6	0.85	2.0	1.11	2.2	1.01
Pediatrics	0.0	4.0	N/A	4.5	N/A	1.6	N/A	0.0	N/A
Total Hospital	3.5	4.7	0.73	4.9	0.70	3.2	1.07	3.2	1.09
Surgical Operations									
Inpatient	65	1,075	0.06	921	0.07	79	0.82	64	1.02
Outpatient	1,468	4,478	0.33	4,641	0.32	1,727	0.85	1,603	0.92
Inpatient as % of All Surgeries	4.2%	18.4%	0.23	16.0%	0.27	4.0%	1.06	3.8%	1.10
Outpatient Visits									
Non-Emergency Visits	76,786	149,200	0.51	209,304	0.37	55,525	1.38	72,008	1.07
Emergency Visits	3,780	17,658	0.21	19,147	0.20	7,654	0.49	3,024	1.25
Full-Time Equivalents (FTEs)									
Administrators	6.0	3.6	1.68	5.3	1.13	1.8	3.35	6.0	1.00
Nurses, Licensed	67.4	231.2	0.29	320.9	0.21	44.4	1.52	74.4	0.91
Ancillary Nursing Personnel	11.4	36.8	0.31	41.6	0.27	9.7	1.18	10.4	1.10
All Other Personnel	160.6	472.1	0.34	703.5	0.23	123.4	1.30	161.4	0.99
Total FTEs	245.4	743.6	0.33	1,071.4	0.23	179.3	1.37	252.2	0.97
FTEs per 100 Patient Census (Adjusted)									
Administrators	17.4	2.4	7.22	3.2	5.48	5.5	3.15	18.0	0.96
Nurses, Licensed	195.2	155.9	1.25	191.1	1.02	136.9	1.43	223.6	0.87
Ancillary Nursing Personnel	33.0	24.8	1.33	24.8	1.33	29.8	1.11	31.2	1.06
All Other Personnel	464.6	318.4	1.46	418.9	1.11	380.6	1.22	485.2	0.96
Total FTEs	710.2	501.6	1.42	637.9	1.11	552.8	1.28	758.0	0.94

Total Hospital:

Beds Set Up & Staffed 21
Discharges 415
Inpatient Days 1,434

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 3
Discharges 86
Inpatient Days 1,072

Newborn Nursery:

Bassinets 1
Total Births 119
Newborn Days 224

059 Grant Regional Health Center

Lancaster, WI 53813

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	16	304	1,164	19.9%	3.2	3.8
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	5	122	270	14.8%	0.7	2.2
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

059 Grant Regional Health Center

Lancaster, WI 53813

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	6	0	6.0	Radiological Services Personnel	3	7	8.5
Dentists	0	0	0.0	Sonographers	0	1	0.8
Medical & Dental Residents	0	0	0.0	Physician Assistants	4	0	4.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	34	31	57.7	Respiratory Therapists	1	2	2.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	2	0	2.0
Licensed Practical Nurses	1	2	2.8	Occupational Therapy Assistants/Aides	1	1	1.4
Ancillary Nursing Personnel	7	6	11.4	Physical Therapists	7	1	7.9
Medical Assistants	8	6	11.8	Physical Therapy Assistants/Aides	1	1	1.9
Nurse Practitioners	3	1	3.6	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	3	0	3.0	Dietitians & Nutritionists	1	1	1.1
Clinical Nurse Specialists	0	1	0.4	Psychologists	0	1	0.9
Health Info Mgmt-Administrators/Technicians	3	1	3.8	Social Workers	1	0	1.0
Pharmacists	1	1	1.8	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	3	1	4.0	Pharmacy Technicians	0	1	0.7
Surgical Personnel	3	2	3.9	Medical Coding Technicians	3	0	3.0
Directors/Managers	16	0	16.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	4	9	7.2	All Other Health Professionals	12	7	16.2
Environmental Services Workers	8	3	10.3	All Other Personnel	33	20	45.9
Medical & Clinical Laboratory Technologists	4	1	4.5				
				Total	173	108	245.4
Total Active Privileged Medical Staff: 119							

059 Grant Regional Health Center
Lancaster, WI 53813

			All GMS Hospitals		Analysis Area ¹		Volume Group ³		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$47,453,388	48.6%	49.8%	0.98	43.8%	1.11	53.2%	0.91	47.4%	1.03
Medical Assistance	\$10,659,524	10.9%	12.1%	0.90	10.8%	1.01	10.5%	1.04	11.2%	0.98
Commercial	\$37,257,820	38.2%	31.6%	1.21	34.8%	1.10	32.9%	1.16	38.1%	1.00
All Other	\$2,222,461	2.3%	6.4%	0.35	10.7%	0.21	3.4%	0.67	3.3%	0.69
Deductions as % of Total Gross Patient Revenue										
Medicare	\$24,247,931	24.8%	39.1%	0.63	34.4%	0.72	36.6%	0.68	23.0%	1.08
Medical Assistance	\$6,767,916	6.9%	9.5%	0.73	8.5%	0.81	7.3%	0.95	7.2%	0.96
Commercial	\$14,208,958	14.6%	15.5%	0.94	18.3%	0.80	13.4%	1.09	14.2%	1.03
Charity Care	\$469,763	0.5%	1.0%	0.49	0.7%	0.72	0.7%	0.72	0.4%	1.32
Bad Debt	\$918,552	0.9%	1.0%	0.97	1.2%	0.80	1.5%	0.62	0.9%	1.02
All Other	\$1,147,965	1.2%	3.7%	0.32	5.9%	0.20	1.7%	0.71	1.5%	0.80
Total Deductions	\$47,761,085	48.9%	69.8%	0.70	68.9%	0.71	61.1%	0.80	47.1%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		7.2%	8.6%	0.84	5.1%	1.42	5.9%	1.21	6.6%	1.08
Net Gains/Losses as % of Net Income		130.1%	20.2%	6.43	68.8%	1.89	35.8%	3.63	50.8%	2.56
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$32,252,440	59.6%	40.7%	1.46	41.8%	1.42	46.6%	1.28	60.2%	0.99
Supplies & Services	\$16,988,072	31.4%	54.1%	0.58	52.1%	0.60	47.4%	0.66	30.6%	1.02
Capital Component	\$4,916,642	9.1%	5.2%	1.75	6.0%	1.50	6.0%	1.51	9.2%	0.99
Fiscal Statistics										
Operating Margin (%)		-0.9%	7.7%	N/A	2.5%	N/A	4.8%	N/A	2.6%	N/A
Total Hospital Net Income (%)		2.8%	9.4%	0.30	7.5%	0.37	7.3%	0.38	5.1%	0.55
Current Ratio		5.4	2.3	2.29	2.0	2.70	1.1	4.87	4.5	1.19
Days in Net Patient Accounts Receivable		51.5	62.7	0.82	52.9	0.97	91.6	0.56	51.2	1.01
Equity Financing (%)		59.2%	62.3%	0.95	61.4%	0.96	54.9%	1.08	56.6%	1.05
Long-Term Debt to Equity Ratio		0.6	0.4	1.68	0.4	1.52	0.5	1.23	0.7	0.91
Times Interest Earned		2.8	16.0	0.17	8.3	0.34	10.9	0.26	4.1	0.68
Total Asset Turnover		0.7	0.2	3.09	0.4	1.89	0.0	27.04	0.7	1.01
Average Age of Plant (Years)		9.2	14.2	0.65	12.5	0.74	19.2	0.48	9.8	0.94
Increase (Decrease) Total Net Patient Revenue		1.4%	6.9%	0.21	6.0%	0.24	7.6%	0.19	4.4%	0.33
Outpatient Gross Revenue (% of Total GPR)		89.2%	67.9%	1.31	66.1%	1.35	88.1%	1.01	88.2%	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$97,593,193	Cash & Cash Equivalents	\$5,721,086	Current Liabilities	\$3,103,078
Less Deductions	\$47,761,085	Net Patient Receivables	\$7,035,857	Long-Term Debt	\$29,802,393
Net Patient Revenue	\$49,832,108	Other Receivables	\$2,257,101	Other Liabilities	\$0
Plus Other Revenue	\$3,858,113			Subtotal	\$32,905,471
Total Revenue	\$53,690,221	Land, Buildings & Equipment (Net)	\$34,628,132	Unrestricted Fund Balance	\$46,238,329.00
Less Expenses	\$54,157,154	Other Assets	\$30,951,607	Restricted Fund Balance	\$1,449,983
Non-Operating Gains/Losses	\$2,017,873			Total Liabilities & Fund Balance	\$80,593,783
Net Income	\$1,550,940	Total Assets	\$80,593,783		