

143 SSM Health Waupun Memorial Hospital
620 W Brown Street
Waupun, WI 53963
920-324-5581

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital
Control: Religious Organization

County: Dodge
Analysis Area: Southern (1)
Volume Group: 4

		All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2025 vs. 2024	
Selected Utilization Statistics	FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	29.7%	65.1%	0.46	60.7%	0.49	42.9%	0.69	28.9%	1.03
Obstetrics	38.6%	43.7%	0.88	42.2%	0.91	21.5%	1.80	28.4%	1.36
Pediatrics	0.0%	77.8%	N/A	69.2%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	31.1%	65.1%	0.48	61.1%	0.51	43.5%	0.72	28.8%	1.08
Average Census (Patients)									
Adult Medical-Surgical	6.2	26.0	0.24	29.5	0.21	9.5	0.65	6.1	1.03
Obstetrics	1.5	5.4	0.29	4.5	0.34	1.0	1.61	1.1	1.36
Pediatrics	0.0	3.9	N/A	5.7	N/A	0.0	N/A	0.0	N/A
Total Hospital	7.8	47.2	0.16	55.8	0.14	13.7	0.57	7.2	1.08
Average Length of Stay (Days)									
Adult Medical-Surgical	2.8	4.2	0.67	4.5	0.63	3.5	0.82	3.0	0.93
Obstetrics	2.2	2.4	0.91	2.6	0.84	2.1	1.07	2.0	1.07
Pediatrics	0.0	4.0	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.9	4.7	0.60	4.9	0.58	3.7	0.78	3.0	0.97
Surgical Operations									
Inpatient	195	1,075	0.18	921	0.21	211	0.93	162	1.20
Outpatient	2,021	4,478	0.45	4,641	0.44	1,974	1.02	1,804	1.12
Inpatient as % of All Surgeries	8.8%	18.4%	0.48	16.0%	0.55	9.6%	0.91	8.2%	1.07
Outpatient Visits									
Non-Emergency Visits	70,196	149,200	0.47	209,304	0.34	83,974	0.84	65,079	1.08
Emergency Visits	7,311	17,658	0.41	19,147	0.38	11,306	0.65	13,909	0.53
Full-Time Equivalents (FTEs)									
Administrators	1.0	3.6	0.28	5.3	0.19	2.6	0.38	1.0	1.00
Nurses, Licensed	66.4	231.2	0.29	320.9	0.21	89.8	0.74	85.7	0.78
Ancillary Nursing Personnel	0.0	36.8	N/A	41.6	N/A	11.6	N/A	0.0	N/A
All Other Personnel	98.1	472.1	0.21	703.5	0.14	194.6	0.50	125.7	0.78
Total FTEs	165.5	743.6	0.22	1,071.4	0.15	298.7	0.55	212.3	0.78
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.7	2.4	0.73	3.2	0.55	3.5	0.50	1.7	1.01
Nurses, Licensed	116.0	155.9	0.74	191.1	0.61	117.7	0.99	148.2	0.78
Ancillary Nursing Personnel	0.0	24.8	N/A	24.8	N/A	15.3	N/A	0.0	N/A
All Other Personnel	171.3	318.4	0.54	418.9	0.41	255.2	0.67	217.4	0.79
Total FTEs	289.0	501.6	0.58	637.9	0.45	391.7	0.74	367.3	0.79

Total Hospital:

Beds Set Up & Staffed 25
Discharges 989
Inpatient Days 2,836

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 4
Total Births 181
Newborn Days 188

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	21	801	2,273	29.7%	6.2	2.8
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	4	257	563	38.6%	1.5	2.2
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	S	0	0	0	0.0%	0.0	0.0
Burn Care	S	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	S	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	S	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	7	10	13.3
Dentists	0	0	0.0	Sonographers	0	4	3.2
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	All Other Radiologic Personnel	0	0	0.0
Registered Nurses	17	78	59.4	Respiratory Therapists	1	2	1.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	1	2	1.8
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	3	0	3.0
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	1	0	1.0
Nurse Practitioners	3	0	3.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	4	1	4.0	Dietitians & Nutritionists	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	1	6	4.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	0	2	1.3
Pharmacists	1	1	1.7	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	0	0	0.0	Pharmacy Technicians	1	2	1.7
Surgical Personnel	1	6	2.8	Medical Coding Technicians	0	0	0.0
Directors/Managers	6	1	6.8	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	12	27	29.9
Environmental Services Workers	0	0	0.0	All Other Personnel	14	34	24.4
Medical & Clinical Laboratory Technologists	0	0	0.0				
				Total	75	176	165.5
Total Active Privileged Medical Staff: 94							

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			All GMS Hospitals		Analysis Area ¹		Volume Group ⁴		FY 2025 vs. 2024	
Selected Financial Statistics		FY 2025	Value	Ratio	Value	Ratio	Value	Ratio	FY 2024	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$92,494,424	46.9%	49.8%	0.94	43.8%	1.07	51.6%	0.91	46.7%	1.01
Medical Assistance	\$18,600,376	9.4%	12.1%	0.78	10.8%	0.88	11.2%	0.84	9.1%	1.04
Commercial	\$80,814,414	41.0%	31.6%	1.30	34.8%	1.18	32.6%	1.26	41.5%	0.99
All Other	\$5,124,470	2.6%	6.4%	0.40	10.7%	0.24	4.5%	0.58	2.7%	0.97
Deductions as % of Total Gross Patient Revenue										
Medicare	\$69,688,672	35.4%	39.1%	0.90	34.4%	1.03	37.6%	0.94	33.4%	1.06
Medical Assistance	\$15,014,244	7.6%	9.5%	0.80	8.5%	0.89	8.7%	0.88	6.3%	1.21
Commercial	\$39,367,780	20.0%	15.5%	1.29	18.3%	1.09	14.2%	1.40	21.0%	0.95
Charity Care	\$350,772	0.2%	1.0%	0.18	0.7%	0.27	0.8%	0.22	0.9%	0.21
Bad Debt	\$2,584,748	1.3%	1.0%	1.35	1.2%	1.12	1.6%	0.83	1.1%	1.20
All Other	\$2,886,549	1.5%	3.7%	0.40	5.9%	0.25	2.8%	0.52	1.1%	1.29
Total Deductions	\$129,892,765	65.9%	69.8%	0.95	68.9%	0.96	65.8%	1.00	63.8%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.4%	8.6%	0.28	5.1%	0.46	3.1%	0.77	2.5%	0.94
Net Gains/Losses as % of Net Income		N/A	20.2%	N/A	68.8%	N/A	7.3%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$25,493,199	45.9%	40.7%	1.13	41.8%	1.10	48.3%	0.95	48.1%	0.96
Supplies & Services	\$26,466,507	47.7%	54.1%	0.88	52.1%	0.91	45.8%	1.04	45.4%	1.05
Capital Component	\$3,556,547	6.4%	5.2%	1.23	6.0%	1.06	5.9%	1.08	6.5%	0.99
Fiscal Statistics										
Operating Margin (%)		19.3%	7.7%	2.51	2.5%	7.84	8.3%	2.31	23.0%	0.84
Total Hospital Net Income (%)		19.3%	9.4%	2.04	7.5%	2.58	8.9%	2.16	23.0%	0.84
Current Ratio		5.1	2.3	2.20	2.0	2.59	7.0	0.73	4.6	1.13
Days in Net Patient Accounts Receivable		58.5	62.7	0.93	52.9	1.11	48.4	1.21	57.0	1.03
Equity Financing (%)		240.8%	62.3%	3.87	61.4%	3.92	97.8%	2.46	204.5%	1.18
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.4	N/A	0.1	N/A	0.0	N/A
Times Interest Earned		0.0	16.0	N/A	8.3	N/A	27.2	N/A	0.0	N/A
Total Asset Turnover		1.5	0.2	6.81	0.4	4.17	0.8	1.78	1.4	1.04
Average Age of Plant (Years)		8.4	14.2	0.59	12.5	0.68	12.5	0.68	7.6	1.11
Increase (Decrease) Total Net Patient Revenue		0.2%	6.9%	0.03	6.0%	0.03	6.5%	0.03	12.9%	0.01
Outpatient Gross Revenue (% of Total GPR)		87.2%	67.9%	1.28	66.1%	1.32	81.6%	1.07	88.0%	0.99

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$197,033,684	Cash & Cash Equivalents	\$460	Current Liabilities	\$2,254,341
Less Deductions	\$129,892,765	Net Patient Receivables	\$10,763,647	Long-Term Debt	\$0
Net Patient Revenue	\$67,140,919	Other Receivables	\$22,522	Other Liabilities	-\$68,249,123
Plus Other Revenue	\$1,621,802			Subtotal	-\$65,994,782
Total Revenue	\$68,762,721	Land, Buildings & Equipment (Net)	\$34,437,375	Unrestricted Fund Balance	\$112,862,304.00
Less Expenses	\$55,516,252	Other Assets	\$1,643,518	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$1,389			Total Liabilities & Fund Balance	\$46,867,522
Net Income	\$13,245,080	Total Assets	\$46,867,522		