

197 Aurora BayCare Medical Center
 2845 Greenbrier Drive
 Green Bay, WI 54311
 920-288-8000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical

County: Brown
 Analysis Area: Northeastern (4)
 Volume Group: 7

Control:

		All GMS Hospitals		Analysis Area 4		Volume Group 7		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	80.0%	63.0%	1.27	58.9%	1.36	79.3%	1.01	72.9%	1.10
Obstetrics	48.2%	40.9%	1.18	36.1%	0.31	49.7%	0.97	47.6%	1.01
Pediatrics	0.0%	77.7%	N/A	23.3%	N/A	66.8%	N/A	0.0%	N/A
Total Hospital	65.6%	63.6%	1.03	54.2%	1.21	72.9%	0.90	62.8%	1.04
Average Census (Patients)									
Adult Medical-Surgical	72.0	25.0	2.88	26.4	2.72	93.2	0.77	65.6	1.10
Obstetrics	11.1	5.2	2.13	4.7	2.38	13.0	0.85	10.9	1.01
Pediatrics	0.0	3.9	N/A	0.6	N/A	6.0	N/A	0.0	N/A
Total Hospital	124.6	46.9	2.66	45.3	2.75	188.5	0.66	114.9	1.08
Average Length of Stay (Days)									
Adult Medical-Surgical	4.0	4.3	0.93	3.9	1.03	4.7	0.87	4.2	0.95
Obstetrics	2.8	2.4	1.16	2.4	1.18	2.5	1.12	2.7	1.02
Pediatrics	0.0	3.9	N/A	3.1	N/A	4.3	N/A	0.0	N/A
Total Hospital	4.8	4.8	1.00	4.3	1.12	5.2	0.93	4.9	0.99
Surgical Operations									
Inpatient	2,947	1,014	2.91	839	3.51	3,636	0.81	2,908	1.01
Outpatient	16,626	4,465	3.72	6,074	2.74	11,900	1.40	16,106	1.03
Inpatient as % of All Surgeries	15.1%	18.5%	0.81	12.1%	1.24	23.4%	0.64	15.3%	0.98
Outpatient Visits									
Non-Emergency Visits	478,846	139,692	3.43	206,090	2.32	398,884	1.20	452,160	1.06
Emergency Visits	31,023	17,650	1.76	19,482	1.59	41,840	0.74	30,588	1.01
Full-Time Equivalents (FTEs)									
Administrators	7.0	4.3	1.62	4.1	1.71	12.4	0.56	28.0	0.25
Nurses, Licensed	767.8	232.9	3.30	265.5	2.89	803.2	0.96	694.9	1.11
Ancillary Nursing Personnel	156.6	38.9	4.03	48.5	3.23	139.1	1.13	114.3	1.37
All Other Personnel	945.7	451.0	2.10	469.5	2.01	1,510.6	0.63	938.7	1.01
Total FTEs	1,877.1	727.1	2.58	787.6	2.38	2,465.3	0.76	1,775.8	1.06
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.7	3.0	0.59	2.2	0.79	2.5	0.70	7.8	0.22
Nurses, Licensed	190.7	160.0	1.19	142.7	1.34	159.6	1.19	194.4	0.98
Ancillary Nursing Personnel	38.9	26.7	1.45	26.1	1.49	27.6	1.41	32.0	1.22
All Other Personnel	234.8	309.9	0.76	252.2	0.93	300.2	0.78	262.6	0.89
Total FTEs	466.2	499.6	0.93	423.1	1.10	489.9	0.95	496.8	0.94

Total Hospital:

Beds Set Up & Staffed 190
 Discharges 9,424
 Inpatient Days 45,603

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 26
 Total Births 1,402
 Newborn Days 2,083

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	90	6,509	26,340	80.0%	72.0	4.0
Orthopedic	H	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	S	0	0	0	0.0%	0.0	0.0
Hospice	H	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	H	0	0	0	0.0%	0.0	0.0
Geriatric, acute	S	0	0	0	0.0%	0.0	0.0
Obstetrics	H	23	1,449	4,061	48.2%	11.1	2.8
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	S	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	H	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	H	36	1,392	9,578	72.7%	26.2	6.9
Step-Down (Special Care)	H	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	H	18	150	5,209	79.1%	14.2	34.7
Care							
Other Intensive Care	S	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	H	23	149	415	4.9%	1.1	2.8

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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	Number Full-Time	Number Part-Time	Number FTE		Number Full-Time	Number Part-Time	Number FTE
Administrators	7	0	7.0	Radiological Services Personnel	70	32	89.0
Dentists	0	0	0.0	Sonographers	19	18	27.9
Medical & Dental Residents	0	0	0.0	Physician Assistants	8	0	8.0
Dental Hygienists	0	0	0.0	Surgical Technicians	35	3	35.7
Registered Nurses	539	284	697.1	Respiratory Therapists	28	16	33.9
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	7	4	8.7
Licensed Practical Nurses	31	10	37.4	Occupational Therapy Assistants/Aides	2	0	2.0
Ancillary Nursing Personnel	94	140	156.6	Physical Therapists	6	5	8.0
Medical Assistants	29	9	34.4	Physical Therapy Assistants/Aides	3	5	5.1
Nurse Practitioners	29	7	33.3	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Dietitians & Nutritionists	7	4	10.3
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	14	2	14.9	Social Workers	8	1	8.2
Pharmacists	21	11	27.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	44	10	49.1	Pharmacy Technicians	20	11	22.3
Surgical Personnel	31	26	46.0	Medical Coding Technicians	7	0	7.0
Directors/Managers	57	0	57.0	All Other Contracted Staff	4	0	4.0
Food Service Workers	38	46	66.1	All Other Health Professionals	69	39	85.6
Environmental Services Workers	41	24	55.4	All Other Personnel	157	64	197.7
Medical & Clinical LaboratoryTechnologists	32	7	35.6				
All Other Radiologic Personnel	6	4	7.1				
Total Active Privileged Medical Staff:	203						
				Total	1,463	782	1,877.1

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			All GMS Hospitals		Analysis Area ⁴		Volume Group ⁷		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$1,043,210,707	48.3%	49.1%	0.98	50.3%	0.96	49.6%	0.97	46.5%	1.04
Medical Assistance	\$212,255,406	9.8%	13.0%	0.76	10.9%	0.90	11.8%	0.84	11.7%	0.84
Commercial	\$746,880,371	34.6%	32.2%	1.08	33.0%	1.05	32.4%	1.07	34.8%	0.99
All Other	\$156,805,077	7.3%	5.7%	1.26	5.8%	1.24	6.2%	1.16	6.9%	1.05
Deductions as % of Total Gross Patient Revenue										
Medicare	\$855,636,640	39.6%	38.3%	1.04	39.3%	1.01	39.3%	1.01	38.1%	1.04
Medical Assistance	\$173,026,518	8.0%	10.2%	0.79	8.7%	0.92	9.5%	0.85	9.7%	0.82
Commercial	\$361,532,560	16.7%	15.3%	1.09	15.9%	1.06	16.1%	1.04	16.8%	1.00
Charity Care	\$16,812,247	0.8%	0.9%	0.91	0.6%	1.24	0.9%	0.88	0.6%	1.25
Bad Debt	\$20,495,445	0.9%	1.0%	0.92	0.9%	1.00	0.9%	1.00	0.7%	1.43
All Other	\$99,763,902	4.6%	3.3%	1.41	3.6%	1.27	3.6%	1.29	4.5%	1.04
Total Deductions	\$1,527,267,312	70.7%	68.9%	1.03	69.1%	1.02	70.3%	1.01	70.3%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.5%	7.1%	0.35	3.2%	0.78	8.1%	0.31	2.8%	0.89
Net Gains/Losses as % of Net Income		18.6%	19.9%	0.94	27.0%	0.69	22.4%	0.83	7.0%	2.68
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$200,377,480	38.8%	41.8%	0.93	44.5%	0.87	40.0%	0.97	38.5%	1.01
Supplies & Services	\$290,833,245	56.4%	52.7%	1.07	49.8%	1.13	55.1%	1.02	55.7%	1.01
Capital Component	\$24,583,065	4.8%	5.5%	0.87	5.7%	0.83	4.9%	0.98	5.8%	0.82
Fiscal Statistics										
Operating Margin (%)		20.4%	7.9%	2.59	8.5%	2.41	7.5%	2.72	21.3%	0.96
Total Hospital Net Income (%)		24.0%	9.7%	2.48	11.3%	2.13	9.5%	2.52	22.5%	1.06
Return on Equity (%)		30.9%	8.4%	3.67	11.9%	2.59	9.7%	3.17	23.0%	1.34
Current Ratio		6.9	5.5	1.26	7.4	0.92	7.4	0.92	7.8	0.88
Days in Net Patient Accounts Receivable		54.8	78.5	0.70	41.4	1.32	57.7	0.95	60.2	0.91
Equity Financing (%)		79.9%	59.9%	1.33	86.7%	0.92	72.1%	1.11	84.1%	0.95
Long-Term Debt to Equity Ratio		0.0	0.5	0.05	0.1	0.42	0.3	0.09	0.1	0.40
Times Interest Earned		149.7	16.8	8.90	20.3	7.38	19.3	7.77	89.5	1.67
Total Asset Turnover		1.0	0.5	2.08	0.9	1.11	0.7	1.39	1.0	0.98
Average Age of Plant (Years)		10.2	20.1	0.51	8.3	1.23	14.7	0.69	11.8	0.87
Increase (Decrease) Total Net Patient Revenue		9.5%	7.2%	1.31	6.3%	1.51	8.4%	1.13	3.4%	2.77
Outpatient Gross Revenue (% of Total GPR)		71.9%	67.5%	1.07	75.4%	0.95	62.1%	1.16	72.5%	0.99

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$2,159,151,561	Cash & Cash Equivalents	\$279,934,467	Current Liabilities	\$56,848,961
Less Deductions	\$1,527,267,312	Net Patient Receivables	\$94,536,219	Long-Term Debt	\$11,905,243
Net Patient Revenue	\$631,884,249	Other Receivables	\$312,260	Other Liabilities	\$63,252,540
Plus Other Revenue	\$16,192,325			Subtotal	\$132,006,744
Total Revenue	\$648,076,575	Land, Buildings & Equipment (Net)	\$216,166,259	Unrestricted Fund Balance	\$526,276,735.00
Less Expenses	\$515,793,790	Other Assets	\$67,334,274	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$30,246,845			Total Liabilities & Fund Balance	\$658,283,479
Net Income	\$162,529,630	Total Assets	\$658,283,479		