

**022 Prairie Ridge Health**  
1515 Park Avenue  
Columbus, WI 53925  
920-623-2200

Fiscal Year: 10/01 to 09/30  
Type: GMS  
Critical Access Hospital

County: Columbia  
Analysis Area: Southern (1)  
Volume Group: 3

Control:

|                                               |         | All GMS Hospitals |       | Analysis Area<br>1 |       | Volume Group<br>3 |       | FY 2024 vs. 2023 |       |
|-----------------------------------------------|---------|-------------------|-------|--------------------|-------|-------------------|-------|------------------|-------|
| Selected Utilization Statistics               | FY 2024 | Value             | Ratio | Value              | Ratio | Value             | Ratio | FY 2023          | Ratio |
| <b>Occupancy Rate (%)</b>                     |         |                   |       |                    |       |                   |       |                  |       |
| Adult Medical-Surgical                        | 34.7%   | 63.0%             | 0.55  | 60.4%              | 0.57  | 27.1%             | 1.28  | 42.7%            | 0.81  |
| Obstetrics                                    | 24.1%   | 40.9%             | 0.59  | 36.3%              | 0.03  | 15.0%             | 1.61  | 21.6%            | 1.11  |
| Pediatrics                                    | 0.0%    | 77.7%             | N/A   | 66.6%              | N/A   | 52.7%             | N/A   | 0.0%             | N/A   |
| Total Hospital                                | 26.3%   | 63.6%             | 0.41  | 60.2%              | 0.44  | 28.0%             | 0.94  | 31.2%            | 0.84  |
| <b>Average Census (Patients)</b>              |         |                   |       |                    |       |                   |       |                  |       |
| Adult Medical-Surgical                        | 4.9     | 25.0              | 0.19  | 29.3               | 0.17  | 5.0               | 0.98  | 6.0              | 0.81  |
| Obstetrics                                    | 1.0     | 5.2               | 0.18  | 4.3                | 0.22  | 0.7               | 1.42  | 0.9              | 1.11  |
| Pediatrics                                    | 0.0     | 3.9               | N/A   | 6.3                | N/A   | 0.1               | N/A   | 0.0              | N/A   |
| Total Hospital                                | 6.6     | 46.9              | 0.14  | 55.5               | 0.12  | 6.7               | 0.99  | 7.8              | 0.84  |
| <b>Average Length of Stay (Days)</b>          |         |                   |       |                    |       |                   |       |                  |       |
| Adult Medical-Surgical                        | 3.0     | 4.3               | 0.69  | 4.5                | 0.66  | 3.4               | 0.89  | 4.2              | 0.71  |
| Obstetrics                                    | 2.3     | 2.4               | 0.96  | 2.6                | 0.89  | 2.0               | 1.19  | 2.2              | 1.05  |
| Pediatrics                                    | 0.0     | 3.9               | N/A   | 4.5                | N/A   | 1.8               | N/A   | 0.0              | N/A   |
| Total Hospital                                | 3.0     | 4.8               | 0.62  | 5.0                | 0.60  | 3.6               | 0.84  | 3.5              | 0.84  |
| <b>Surgical Operations</b>                    |         |                   |       |                    |       |                   |       |                  |       |
| Inpatient                                     | 124     | 1,014             | 0.12  | 905                | 0.14  | 135               | 0.92  | 169              | 0.73  |
| Outpatient                                    | 683     | 4,465             | 0.15  | 4,548              | 0.15  | 1,811             | 0.38  | 704              | 0.97  |
| Inpatient as % of All Surgeries               | 15.4%   | 18.5%             | 0.83  | 16.6%              | 0.93  | 7.0%              | 2.21  | 19.4%            | 0.79  |
| <b>Outpatient Visits</b>                      |         |                   |       |                    |       |                   |       |                  |       |
| Non-Emergency Visits                          | 97,798  | 139,692           | 0.70  | 198,530            | 0.49  | 73,827            | 1.32  | 78,793           | 1.24  |
| Emergency Visits                              | 6,677   | 17,650            | 0.38  | 18,959             | 0.35  | 7,850             | 0.85  | 5,499            | 1.21  |
| <b>Full-Time Equivalents (FTEs)</b>           |         |                   |       |                    |       |                   |       |                  |       |
| Administrators                                | 4.0     | 4.3               | 0.92  | 10.1               | 0.40  | 3.3               | 1.21  | 13.0             | 0.31  |
| Nurses, Licensed                              | 94.3    | 232.9             | 0.40  | 297.9              | 0.32  | 68.4              | 1.38  | 78.8             | 1.20  |
| Ancillary Nursing Personnel                   | 6.6     | 38.9              | 0.17  | 39.3               | 0.17  | 8.4               | 0.78  | 8.7              | 0.75  |
| All Other Personnel                           | 234.2   | 451.0             | 0.52  | 689.4              | 0.34  | 185.6             | 1.26  | 205.0            | 1.14  |
| Total FTEs                                    | 339.0   | 727.1             | 0.47  | 1,036.7            | 0.33  | 265.7             | 1.28  | 305.5            | 1.11  |
| <b>FTEs per 100 Patient Census (Adjusted)</b> |         |                   |       |                    |       |                   |       |                  |       |
| Administrators                                | 7.5     | 3.0               | 2.52  | 6.3                | 1.19  | 6.7               | 1.12  | 24.6             | 0.30  |
| Nurses, Licensed                              | 176.5   | 160.0             | 1.10  | 186.3              | 0.95  | 138.0             | 1.28  | 148.9            | 1.19  |
| Ancillary Nursing Personnel                   | 12.3    | 26.7              | 0.46  | 24.6               | 0.50  | 17.1              | 0.72  | 16.4             | 0.75  |
| All Other Personnel                           | 438.5   | 309.9             | 1.42  | 431.2              | 1.02  | 374.7             | 1.17  | 387.5            | 1.13  |
| Total FTEs                                    | 634.8   | 499.6             | 1.27  | 648.4              | 0.98  | 536.4             | 1.18  | 577.4            | 1.10  |

**Total Hospital:**

Beds Set Up & Staffed 25  
Discharges 808  
Inpatient Days 2,409

**Contract with:**

Health Maintenance  
Organization (HMO) Yes  
Preferred Provider  
Organization (PPO) Yes

**Medicare-certified Swing Beds:**

Average Beds Used 1  
Discharges 2  
Inpatient Days 9

**Newborn Nursery:**

Bassinets 4  
Total Births 155  
Newborn Days 276

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| Inpatient Service Area                | Level of Service* | Beds Set Up & Staffed<br>09/30/2024 | Discharges & Transfers** | Patient Days of Care | Occupancy Rate (%) | Average Census (Patients) | Average Length of Stay (Days) |
|---------------------------------------|-------------------|-------------------------------------|--------------------------|----------------------|--------------------|---------------------------|-------------------------------|
| <b>General Medical-Surgical</b>       |                   |                                     |                          |                      |                    |                           |                               |
| Adult Medical-Surgical, Acute         | H                 | 14                                  | 594                      | 1,778                | 34.7%              | 4.9                       | 3.0                           |
| Orthopedic                            | H                 | 3                                   | 26                       | 30                   | 2.7%               | 0.1                       | 1.2                           |
| Rehabilitation & Physical Medicine    | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Hospice                               | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Palliative Care                       | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Acute Long-Term Care                  | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Other Acute                           | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Pediatric, acute</b>               | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Geriatric, acute</b>               | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Obstetrics</b>                     | H                 | 4                                   | 152                      | 353                  | 24.1%              | 1.0                       | 2.3                           |
| <b>Psychiatric</b>                    | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Alcoholism/chemical dependency</b> | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Intensive Care</b>                 |                   |                                     |                          |                      |                    |                           |                               |
| ICU/CCU                               | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Cardiac Intensive Unit                | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Pediatric Intensive Care              | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Burn Care                             | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Mixed Intensive Care                  | H                 | 4                                   | 34                       | 248                  | 16.9%              | 0.7                       | 7.3                           |
| Step-Down (Special Care)              | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Neonatal Intensive/Intermediate Care  | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Care</b>                           |                   |                                     |                          |                      |                    |                           |                               |
| Other Intensive Care                  | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Subacute care</b>                  | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Other inpatient</b>                | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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| Occupation                                  | Number<br>Full-Time | Number<br>Part-Time | Number<br>FTE | Occupation                            | Number<br>Full-Time | Number<br>Part-Time | Number<br>FTE |
|---------------------------------------------|---------------------|---------------------|---------------|---------------------------------------|---------------------|---------------------|---------------|
| Administrators                              | 4                   | 0                   | 4.0           | Radiological Services Personnel       | 7                   | 9                   | 12.7          |
| Dentists                                    | 0                   | 0                   | 0.0           | Sonographers                          | 0                   | 0                   | 0.0           |
| Medical & Dental Residents                  | 0                   | 0                   | 0.0           | Physician Assistants                  | 5                   | 1                   | 5.8           |
| Dental Hygienists                           | 0                   | 0                   | 0.0           | Surgical Technicians                  | 0                   | 0                   | 0.0           |
| Registered Nurses                           | 41                  | 65                  | 82.8          | Respiratory Therapists                | 0                   | 4                   | 2.5           |
| Certified Nurse Midwives                    | 0                   | 0                   | 0.0           | Occupational Therapists               | 1                   | 3                   | 3.5           |
| Licensed Practical Nurses                   | 5                   | 1                   | 5.9           | Occupational Therapy Assistants/Aides | 0                   | 1                   | 0.5           |
| Ancillary Nursing Personnel                 | 2                   | 7                   | 6.6           | Physical Therapists                   | 9                   | 10                  | 15.9          |
| Medical Assistants                          | 9                   | 2                   | 10.9          | Physical Therapy Assistants/Aides     | 1                   | 2                   | 2.1           |
| Nurse Practitioners                         | 5                   | 1                   | 5.6           | Recreational Therapists               | 0                   | 0                   | 0.0           |
| Certified Registered Nurse Anesthetists     | 0                   | 0                   | 0.0           | Dietitians & Nutritionists            | 5                   | 2                   | 6.3           |
| Clinical Nurse Specialists                  | 0                   | 0                   | 0.0           | Psychologists                         | 0                   | 0                   | 0.0           |
| Health Info Mgmt-Administrators/Technicians | 2                   | 0                   | 2.0           | Social Workers                        | 1                   | 1                   | 1.9           |
| Pharmacists                                 | 2                   | 2                   | 2.3           | Psychiatric Technicians               | 0                   | 0                   | 0.0           |
| Medical & Clinical LaboratoryTechnicians    | 4                   | 2                   | 5.2           | Pharmacy Technicians                  | 1                   | 3                   | 2.4           |
| Surgical Personnel                          | 3                   | 2                   | 4.8           | Medical Coding Technicians            | 2                   | 0                   | 2.0           |
| Directors/Managers                          | 27                  | 0                   | 27.0          | All Other Contracted Staff            | 0                   | 0                   | 0.0           |
| Food Service Workers                        | 7                   | 19                  | 16.8          | All Other Health Professionals        | 13                  | 10                  | 19.0          |
| Environmental Services Workers              | 4                   | 7                   | 9.4           | All Other Personnel                   | 48                  | 42                  | 76.5          |
| Medical & Clinical LaboratoryTechnologists  | 1                   | 4                   | 4.7           |                                       |                     |                     |               |
| All Other Radiologic Personnel              | 0                   | 0                   | 0.0           |                                       |                     |                     |               |
|                                             |                     |                     |               | <b>Total</b>                          | <b>209</b>          | <b>200</b>          | <b>339.0</b>  |
| Total Active Privileged Medical Staff: 23   |                     |                     |               |                                       |                     |                     |               |

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|                                                          |               |         | All GMS Hospitals |       | Analysis Area <sup>1</sup> |       | Volume Group <sup>3</sup> |       | FY 2024 vs. 2023 |       |
|----------------------------------------------------------|---------------|---------|-------------------|-------|----------------------------|-------|---------------------------|-------|------------------|-------|
| Selected Financial Statistics                            |               | FY 2024 | Value             | Ratio | Value                      | Ratio | Value                     | Ratio | FY 2023          | Ratio |
| <b>Gross Revenue as % of Total Gross Patient Revenue</b> |               |         |                   |       |                            |       |                           |       |                  |       |
| Medicare                                                 | \$86,529,413  | 45.3%   | 49.1%             | 0.92  | 43.3%                      | 1.05  | 50.2%                     | 0.90  | 44.1%            | 1.03  |
| Medical Assistance                                       | \$19,064,065  | 10.0%   | 13.0%             | 0.77  | 11.3%                      | 0.88  | 12.0%                     | 0.83  | 11.0%            | 0.91  |
| Commercial                                               | \$81,525,951  | 42.7%   | 32.2%             | 1.33  | 35.2%                      | 1.21  | 34.6%                     | 1.23  | 43.1%            | 0.99  |
| All Other                                                | \$3,962,993   | 2.1%    | 5.7%              | 0.36  | 10.2%                      | 0.20  | 3.2%                      | 0.64  | 1.8%             | 1.13  |
| <b>Deductions as % of Total Gross Patient Revenue</b>    |               |         |                   |       |                            |       |                           |       |                  |       |
| Medicare                                                 | \$57,113,242  | 29.9%   | 38.3%             | 0.78  | 34.0%                      | 0.88  | 34.5%                     | 0.87  | 27.8%            | 1.07  |
| Medical Assistance                                       | \$14,688,782  | 7.7%    | 10.2%             | 0.75  | 9.2%                       | 0.84  | 8.7%                      | 0.88  | 8.7%             | 0.88  |
| Commercial                                               | \$34,406,823  | 18.0%   | 15.3%             | 1.18  | 17.7%                      | 1.02  | 13.8%                     | 1.31  | 17.1%            | 1.05  |
| Charity Care                                             | \$1,075,319   | 0.6%    | 0.9%              | 0.66  | 0.7%                       | 0.82  | 0.5%                      | 1.20  | 0.5%             | 1.06  |
| Bad Debt                                                 | \$2,404,361   | 1.3%    | 1.0%              | 1.22  | 1.2%                       | 1.03  | 1.4%                      | 0.93  | 1.0%             | 1.27  |
| All Other                                                | \$3,191,045   | 1.7%    | 3.3%              | 0.51  | 5.4%                       | 0.31  | 1.5%                      | 1.11  | 3.1%             | 0.53  |
| Total Deductions                                         | \$112,879,572 | 59.1%   | 68.9%             | 0.86  | 68.1%                      | 0.87  | 60.4%                     | 0.98  | 58.3%            | 1.01  |
| <b>Other Revenue &amp; Net Gains or Losses</b>           |               |         |                   |       |                            |       |                           |       |                  |       |
| Other Revenue as % of Total Revenue                      |               | 3.8%    | 7.1%              | 0.54  | 4.0%                       | 0.96  | 3.8%                      | 1.00  | 3.6%             | 1.06  |
| Net Gains/Losses as % of Net Income                      |               | 51.0%   | 19.9%             | 2.57  | 47.0%                      | 1.09  | 24.6%                     | 2.07  | 35.3%            | 1.44  |
| <b>Expenses as % of Total Expenses</b>                   |               |         |                   |       |                            |       |                           |       |                  |       |
| Salary/Fringe Benefits                                   | \$43,119,305  | 56.8%   | 41.8%             | 1.36  | 42.9%                      | 1.32  | 51.4%                     | 1.10  | 55.5%            | 1.02  |
| Supplies & Services                                      | \$26,581,568  | 35.0%   | 52.7%             | 0.66  | 51.0%                      | 0.69  | 41.7%                     | 0.84  | 35.8%            | 0.98  |
| Capital Component                                        | \$6,254,999   | 8.2%    | 5.5%              | 1.51  | 6.0%                       | 1.36  | 6.8%                      | 1.21  | 8.7%             | 0.95  |
| <b>Fiscal Statistics</b>                                 |               |         |                   |       |                            |       |                           |       |                  |       |
| Operating Margin (%)                                     |               | 6.6%    | 7.9%              | 0.83  | 5.1%                       | 1.30  | 6.0%                      | 1.09  | 7.4%             | 0.89  |
| Total Hospital Net Income (%)                            |               | 12.6%   | 9.7%              | 1.30  | 9.2%                       | 1.37  | 7.8%                      | 1.60  | 11.0%            | 1.14  |
| Return on Equity (%)                                     |               | 10.7%   | 8.4%              | 1.27  | 10.1%                      | 1.06  | 5.5%                      | 1.96  | 6.8%             | 1.57  |
| Current Ratio                                            |               | 3.0     | 5.5               | 0.54  | 3.3                        | 0.88  | 3.2                       | 0.93  | 4.1              | 0.73  |
| Days in Net Patient Accounts Receivable                  |               | 74.2    | 78.5              | 0.94  | 62.3                       | 1.19  | 125.7                     | 0.59  | 57.7             | 1.29  |
| Equity Financing (%)                                     |               | 76.9%   | 59.9%             | 1.28  | 57.6%                      | 1.33  | 43.7%                     | 1.76  | 76.5%            | 1.01  |
| Long-Term Debt to Equity Ratio                           |               | 0.2     | 0.5               | 0.34  | 0.5                        | 0.33  | 1.0                       | 0.17  | 0.2              | 0.85  |
| Times Interest Earned                                    |               | 23.6    | 16.8              | 1.40  | 11.1                       | 2.13  | 14.8                      | 1.59  | 13.0             | 1.82  |
| Total Asset Turnover                                     |               | 0.6     | 0.5               | 1.27  | 0.6                        | 1.03  | 0.3                       | 2.11  | 0.6              | 1.01  |
| Average Age of Plant (Years)                             |               | 10.4    | 20.1              | 0.52  | 16.5                       | 0.63  | 26.0                      | 0.40  | 11.0             | 0.95  |
| Increase (Decrease) Total Net Patient Revenue            |               | 12.4%   | 7.2%              | 1.72  | 7.5%                       | 1.65  | 4.5%                      | 2.77  | -1.8%            | N/A   |
| Outpatient Gross Revenue (% of Total GPR)                |               | 87.7%   | 67.5%             | 1.30  | 64.9%                      | 1.35  | 86.6%                     | 1.01  | 85.1%            | 1.03  |

| Income Statement            |               | Assets                            |               | Liabilities & Fund Balances      |                  |
|-----------------------------|---------------|-----------------------------------|---------------|----------------------------------|------------------|
| Gross Patient Revenue (GPR) | \$191,082,422 | Cash & Cash Equivalents           | \$8,797,700   | Current Liabilities              | \$13,787,897     |
| Less Deductions             | \$112,879,572 | Net Patient Receivables           | \$15,843,602  | Long-Term Debt                   | \$17,538,715     |
| Net Patient Revenue         | \$78,202,850  | Other Receivables                 | \$2,894,919   | Other Liabilities                | \$0              |
| Plus Other Revenue          | \$3,098,359   |                                   |               | Subtotal                         | \$31,326,612     |
| Total Revenue               | \$81,301,209  | Land, Buildings & Equipment (Net) | \$59,111,600  | Unrestricted Fund Balance        | \$102,096,297.00 |
| Less Expenses               | \$75,955,872  | Other Assets                      | \$48,986,474  | Restricted Fund Balance          | \$2,211,386      |
| Non-Operating Gains/Losses  | \$5,556,830   |                                   |               | Total Liabilities & Fund Balance | \$135,634,295    |
| Net Income                  | \$10,902,167  | Total Assets                      | \$135,634,295 |                                  |                  |