

195 Orthopaedic Hospital of Wisconsin
 475 West River Woods Parkway
 Glendale, WI 53212
 414-961-6800

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 2

Control:

		All GMS Hospitals		Analysis Area 2B		Volume Group 2		FY 2024 vs. 2023	
Selected Utilization Statistics		Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	63.0%	N/A	80.7%	N/A	19.0%	N/A	0.0%	N/A
Obstetrics	0.0%	40.9%	N/A	54.6%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	77.7%	N/A	101.1%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	14.1%	63.6%	0.22	79.4%	0.18	19.5%	0.72	14.5%	0.97
Average Census (Patients)									
Adult Medical-Surgical	0.0	25.0	N/A	71.3	N/A	2.8	N/A	0.0	N/A
Obstetrics	0.0	5.2	N/A	20.4	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	19.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.2	46.9	0.09	136.2	0.03	3.2	1.33	4.4	0.97
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	4.3	N/A	5.2	N/A	3.4	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.6	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.9	N/A	3.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.2	4.8	0.46	5.9	0.38	3.4	0.66	1.6	1.35
Surgical Operations									
Inpatient	702	1,014	0.69	2,671	0.26	135	5.19	936	0.75
Outpatient	8,337	4,465	1.87	5,204	1.60	1,802	4.63	7,982	1.04
Inpatient as % of All Surgeries	7.8%	18.5%	0.42	33.9%	0.23	7.0%	1.11	10.5%	0.74
Outpatient Visits									
Non-Emergency Visits	65,217	139,692	0.47	219,646	0.30	35,435	1.84	64,572	1.01
Emergency Visits	0	17,650	N/A	37,323	N/A	4,850	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	7.0	4.3	1.62	5.8	1.21	1.5	4.59	8.0	0.88
Nurses, Licensed	76.6	232.9	0.33	585.8	0.13	41.8	1.83	71.6	1.07
Ancillary Nursing Personnel	0.0	38.9	N/A	127.2	N/A	4.5	N/A	0.7	0.00
All Other Personnel	176.0	451.0	0.39	977.8	0.18	84.0	2.10	145.5	1.21
Total FTEs	259.6	727.1	0.36	1,696.6	0.15	131.9	1.97	225.8	1.15
FTEs per 100 Patient Census (Adjusted)									
Administrators	48.2	3.0	16.21	1.8	26.16	7.2	6.65	51.7	0.93
Nurses, Licensed	526.9	160.0	3.29	186.4	2.83	198.4	2.66	463.2	1.14
Ancillary Nursing Personnel	0.0	26.7	N/A	40.5	N/A	21.5	N/A	4.4	0.00
All Other Personnel	1,210.7	309.9	3.91	311.1	3.89	398.5	3.04	940.6	1.29
Total FTEs	1,785.9	499.6	3.57	539.7	3.31	625.7	2.85	1,459.8	1.22

Total Hospital:

Beds Set Up & Staffed 30
 Discharges 702
 Inpatient Days 1,552

Contract with:

Health Maintenance
 Organization (HMO) Yes
 Preferred Provider
 Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	N	0	0	0	0.0%	0.0	0.0
Orthopedic	H	30	969	1,552	14.1%	4.2	1.6
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	N	0	0	0	0.0%	0.0	0.0
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	7	0	7.0	Radiological Services Personnel	5	1	5.0
Dentists	0	0	0.0	Sonographers	0	2	1.1
Medical & Dental Residents	0	0	0.0	Physician Assistants	0	0	0.0
Dental Hygienists	0	0	0.0	Surgical Technicians	0	0	0.0
Registered Nurses	44	54	65.9	Respiratory Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	0	12	2.3
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapists	40	13	44.1
Medical Assistants	0	0	0.0	Physical Therapy Assistants/Aides	3	4	4.5
Nurse Practitioners	1	1	1.5	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	8	2	9.3	Dietitians & Nutritionists	0	1	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	0	3.0	Social Workers	2	3	2.1
Pharmacists	1	1	1.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical Laboratory Technicians	1	2	2.0	Pharmacy Technicians	2	0	2.0
Surgical Personnel	17	10	22.4	Medical Coding Technicians	7	1	7.5
Directors/Managers	0	0	0.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	7	2	7.5	All Other Health Professionals	35	38	46.2
Environmental Services Workers	0	0	0.0	All Other Personnel	22	1	22.5
Medical & Clinical Laboratory Technologists	2	2	2.6				
All Other Radiologic Personnel	0	0	0.0				
				Total	207	150	259.6
Total Active Privileged Medical Staff: 189							

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Selected Financial Statistics			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023	
FY 2024			Value	Ratio	2B Value	Ratio	2 Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$135,795,672	50.5%	49.1%	1.03	48.4%	1.04	50.5%	1.00	47.8%	1.06
Medical Assistance	\$14,524,983	5.4%	13.0%	0.42	19.2%	0.28	9.7%	0.55	6.3%	0.86
Commercial	\$117,919,290	43.8%	32.2%	1.36	29.3%	1.49	35.4%	1.24	45.6%	0.96
All Other	\$768,890	0.3%	5.7%	0.05	3.1%	0.09	4.3%	0.07	0.3%	0.82
Deductions as % of Total Gross Patient Revenue										
Medicare	\$111,198,803	41.3%	38.3%	1.08	39.0%	1.06	32.5%	1.27	38.1%	1.09
Medical Assistance	\$12,980,484	4.8%	10.2%	0.47	14.8%	0.33	7.4%	0.66	5.6%	0.86
Commercial	\$53,697,223	20.0%	15.3%	1.30	14.8%	1.35	14.2%	1.41	20.4%	0.98
Charity Care	\$51,854	0.0%	0.9%	0.02	1.1%	0.02	0.7%	0.03	0.0%	0.42
Bad Debt	\$2,133,313	0.8%	1.0%	0.77	0.9%	0.86	1.0%	0.80	0.4%	2.18
All Other	\$250,333	0.1%	3.3%	0.03	1.6%	0.06	2.3%	0.04	0.1%	1.70
Total Deductions	\$180,312,010	67.0%	68.9%	0.97	72.2%	0.93	58.1%	1.15	64.5%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		0.8%	7.1%	0.11	9.4%	0.09	3.4%	0.23	0.8%	1.01
Net Gains/Losses as % of Net Income		0.2%	19.9%	0.01	N/A	N/A	3.7%	0.05	0.7%	0.29
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$26,608,003	46.5%	41.8%	1.11	34.7%	1.34	44.5%	1.05	43.4%	1.07
Supplies & Services	\$26,853,636	47.0%	52.7%	0.89	60.4%	0.78	48.8%	0.96	50.4%	0.93
Capital Component	\$3,717,720	6.5%	5.5%	1.19	4.9%	1.33	6.7%	0.97	6.2%	1.05
Fiscal Statistics										
Operating Margin (%)		36.0%	7.9%	4.57	11.0%	3.28	15.2%	2.38	35.0%	1.03
Total Hospital Net Income (%)		36.1%	9.7%	3.74	10.4%	3.46	15.7%	2.30	35.2%	1.03
Return on Equity (%)		48.7%	8.4%	5.78	10.9%	4.45	4.9%	9.97	39.8%	1.22
Current Ratio		7.8	5.5	1.44	14.7	0.53	2.5	3.14	7.1	1.10
Days in Net Patient Accounts Receivable		73.9	78.5	0.94	54.8	1.35	375.6	0.20	79.9	0.93
Equity Financing (%)		89.1%	59.9%	1.49	88.9%	1.00	32.8%	2.72	83.2%	1.07
Long-Term Debt to Equity Ratio		0.0	0.5	N/A	0.1	N/A	1.6	N/A	0.0	N/A
Times Interest Earned		1,875.0	16.8	111.38	17.7	105.93	35.8	52.35	285.5	6.57
Total Asset Turnover		1.2	0.5	2.54	0.7	1.66	0.1	13.12	1.1	1.07
Average Age of Plant (Years)		10.3	20.1	0.51	14.8	0.69	92.3	0.11	10.3	1.00
Increase (Decrease) Total Net Patient Revenue		1.7%	7.2%	0.23	6.7%	0.25	6.3%	0.26	10.2%	0.16
Outpatient Gross Revenue (% of Total GPR)		78.9%	67.5%	1.17	55.8%	1.41	86.0%	0.92	72.5%	1.09

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$269,008,835	Cash & Cash Equivalents	\$21,198,385	Current Liabilities	\$5,372,475
Less Deductions	\$180,312,010	Net Patient Receivables	\$17,918,539	Long-Term Debt	\$0
Net Patient Revenue	\$88,696,825	Other Receivables	\$0	Other Liabilities	\$2,750,033
Plus Other Revenue	\$714,015			Subtotal	\$8,122,508
Total Revenue	\$89,410,836	Land, Buildings & Equipment (Net)	\$29,331,161		
Less Expenses	\$57,179,359	Other Assets	\$5,997,969	Unrestricted Fund Balance	\$66,323,546.00
Non-Operating Gains/Losses	\$65,636			Restricted Fund Balance	\$0
Net Income	\$32,297,113	Total Assets	\$74,446,054	Total Liabilities & Fund Balance	\$74,446,054