

025 Lafayette Hospital + Clinics
800 Clay Street
Darlington, WI 53530
608-776-4466

Fiscal Year: 01/01 to 12/31
Type: GMS
Critical Access Hospital

County: Lafayette
Analysis Area: Southern (1)
Volume Group: 2

Control:

		All GMS Hospitals		Analysis Area 1		Volume Group 2		FY 2024 vs. 2023		
Selected Utilization Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical	5.7%	63.0%	0.09	60.4%	0.09	19.0%	0.30	4.5%	1.25	
Obstetrics	0.0%	40.9%	N/A	36.3%	N/A	0.0%	N/A	0.0%	N/A	
Pediatrics	0.0%	77.7%	N/A	66.6%	N/A	0.0%	N/A	0.0%	N/A	
Total Hospital	5.8%	63.6%	0.09	60.2%	0.10	19.5%	0.30	5.4%	1.08	
Average Census (Patients)										
Adult Medical-Surgical	1.4	25.0	0.06	29.3	0.05	2.8	0.50	1.1	1.25	
Obstetrics	0.0	5.2	N/A	4.3	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	3.9	N/A	6.3	N/A	0.0	N/A	0.0	N/A	
Total Hospital	1.5	46.9	0.03	55.5	0.03	3.2	0.46	1.3	1.08	
Average Length of Stay (Days)										
Adult Medical-Surgical	3.1	4.3	0.71	4.5	0.68	3.4	0.89	2.5	1.24	
Obstetrics	0.0	2.4	N/A	2.6	N/A	0.0	N/A	0.0	N/A	
Pediatrics	0.0	3.9	N/A	4.5	N/A	0.0	N/A	0.0	N/A	
Total Hospital	3.0	4.8	0.63	5.0	0.62	3.4	0.90	2.2	1.37	
Surgical Operations										
Inpatient	11	1,014	0.01	905	0.01	135	0.08	71	0.15	
Outpatient	763	4,465	0.17	4,548	0.17	1,802	0.42	585	1.30	
Inpatient as % of All Surgeries	1.4%	18.5%	0.08	16.6%	0.09	7.0%	0.20	10.8%	0.13	
Outpatient Visits										
Non-Emergency Visits	49,768	139,692	0.36	198,530	0.25	35,435	1.40	31,379	1.59	
Emergency Visits	2,346	17,650	0.13	18,959	0.12	4,850	0.48	2,128	1.10	
Full-Time Equivalents (FTEs)										
Administrators	4.0	4.3	0.92	10.1	0.40	1.5	2.62	6.0	0.67	
Nurses, Licensed	53.8	232.9	0.23	297.9	0.18	41.8	1.29	48.0	1.12	
Ancillary Nursing Personnel	7.0	38.9	0.18	39.3	0.18	4.5	1.53	12.8	0.54	
All Other Personnel	126.9	451.0	0.28	689.4	0.18	84.0	1.51	85.5	1.48	
Total FTEs	191.7	727.1	0.26	1,036.7	0.18	131.9	1.45	152.3	1.26	
FTEs per 100 Patient Census (Adjusted)										
Administrators	14.0	3.0	4.71	6.3	2.22	7.2	1.93	53.9	0.26	
Nurses, Licensed	188.3	160.0	1.18	186.3	1.01	198.4	0.95	431.3	0.44	
Ancillary Nursing Personnel	24.4	26.7	0.91	24.6	0.99	21.5	1.13	115.0	0.21	
All Other Personnel	444.2	309.9	1.43	431.2	1.03	398.5	1.11	768.2	0.58	
Total FTEs	670.9	499.6	1.34	648.4	1.03	625.7	1.07	1,368.4	0.49	

Total Hospital:

Beds Set Up & Staffed 25
Discharges 175
Inpatient Days 533

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 13
Discharges 20
Inpatient Days 195

Newborn Nursery:

Bassinets 0
Total Births 0
Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	25	168	517	5.7%	1.4	3.1
Orthopedic	H	0	11	13	0.0%	0.0	1.2
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	H	0	2	3	0.0%	0.0	1.5
Palliative Care	N	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	N	0	0	0	0.0%	0.0	0.0
Pediatric, acute	N	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	N	0	0	0	0.0%	0.0	0.0
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	N	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	N	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	N	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	4	0	4.0	Radiological Services Personnel	12	2	12.6
Dentists	0	0	0.0	Sonographers	0	0	0.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	4	1	4.9
Dental Hygienists	0	0	0.0	Surgical Technicians	1	0	1.0
Registered Nurses	42	8	44.8	Respiratory Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	3	0	3.0
Licensed Practical Nurses	2	0	2.0	Occupational Therapy Assistants/Aides	0	0	0.0
Ancillary Nursing Personnel	5	10	7.0	Physical Therapists	1	0	1.0
Medical Assistants	7	1	7.6	Physical Therapy Assistants/Aides	1	0	1.0
Nurse Practitioners	5	0	5.0	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	2	0	2.0	Dietitians & Nutritionists	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	0	3.0	Social Workers	1	1	1.8
Pharmacists	1	0	1.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	5	0	5.0	Pharmacy Technicians	1	0	1.0
Surgical Personnel	0	0	0.0	Medical Coding Technicians	5	0	5.0
Directors/Managers	17	0	17.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	6	2	6.0	All Other Health Professionals	0	0	0.0
Environmental Services Workers	7	0	7.0	All Other Personnel	45	0	45.0
Medical & Clinical LaboratoryTechnologists	2	0	2.0				
All Other Radiologic Personnel	1	0	1.0				
				Total	184	25	191.7
Total Active Privileged Medical Staff: 119							

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			All GMS Hospitals		Analysis Area ¹		Volume Group ²		FY 2024 vs. 2023	
Selected Financial Statistics		FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$30,298,863	53.0%	49.1%	1.08	43.3%	1.22	50.5%	1.05	54.0%	0.98
Medical Assistance	\$4,371,275	7.6%	13.0%	0.59	11.3%	0.67	9.7%	0.79	9.0%	0.85
Commercial	\$21,422,019	37.5%	32.2%	1.17	35.2%	1.07	35.4%	1.06	36.0%	1.04
All Other	\$1,062,062	1.9%	5.7%	0.32	10.2%	0.18	4.3%	0.43	1.0%	1.92
Deductions as % of Total Gross Patient Revenue										
Medicare	\$14,622,930	25.6%	38.3%	0.67	34.0%	0.75	32.5%	0.79	22.4%	1.14
Medical Assistance	\$2,314,563	4.0%	10.2%	0.40	9.2%	0.44	7.4%	0.55	4.9%	0.82
Commercial	\$8,115,930	14.2%	15.3%	0.93	17.7%	0.80	14.2%	1.00	14.2%	1.00
Charity Care	\$101,001	0.2%	0.9%	0.21	0.7%	0.26	0.7%	0.24	0.2%	0.94
Bad Debt	\$700,175	1.2%	1.0%	1.19	1.2%	1.01	1.0%	1.23	1.1%	1.12
All Other	\$213,001	0.4%	3.3%	0.11	5.4%	0.07	2.3%	0.16	0.3%	1.24
Total Deductions	\$26,067,600	45.6%	68.9%	0.66	68.1%	0.67	58.1%	0.78	43.1%	1.06
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		4.9%	7.1%	0.69	4.0%	1.23	3.4%	1.44	8.1%	0.61
Net Gains/Losses as % of Net Income		N/A	19.9%	N/A	47.0%	N/A	3.7%	N/A	14.4%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$18,170,823	50.1%	41.8%	1.20	42.9%	1.17	44.5%	1.13	50.9%	0.98
Supplies & Services	\$15,299,685	42.2%	52.7%	0.80	51.0%	0.83	48.8%	0.86	39.8%	1.06
Capital Component	\$2,818,799	7.8%	5.5%	1.42	6.0%	1.29	6.7%	1.16	9.3%	0.83
Fiscal Statistics										
Operating Margin (%)		-11.0%	7.9%	N/A	5.1%	N/A	15.2%	N/A	-6.8%	1.61
Total Hospital Net Income (%)		-9.7%	9.7%	N/A	9.2%	N/A	15.7%	N/A	-8.1%	1.20
Return on Equity (%)		-32.5%	8.4%	N/A	10.1%	N/A	4.9%	N/A	-6.9%	4.73
Current Ratio		0.8	5.5	0.15	3.3	0.25	2.5	0.34	1.6	0.54
Days in Net Patient Accounts Receivable		54.4	78.5	0.69	62.3	0.87	375.6	0.14	55.6	0.98
Equity Financing (%)		20.4%	59.9%	0.34	57.6%	0.35	32.8%	0.62	57.1%	0.36
Long-Term Debt to Equity Ratio		2.5	0.5	5.18	0.5	5.04	1.6	1.56	0.3	10.10
Times Interest Earned		-2.0	16.8	N/A	11.1	N/A	35.8	N/A	-2.1	0.95
Total Asset Turnover		0.5	0.5	0.97	0.6	0.79	0.1	5.02	0.9	0.53
Average Age of Plant (Years)		8.2	20.1	0.41	16.5	0.50	92.3	0.09	6.6	1.25
Increase (Decrease) Total Net Patient Revenue		11.4%	7.2%	1.58	7.5%	1.52	6.3%	1.81	8.5%	1.34
Outpatient Gross Revenue (% of Total GPR)		93.1%	67.5%	1.38	64.9%	1.43	86.0%	1.08	87.9%	1.06

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$57,154,219	Cash & Cash Equivalents	\$1,056,301	Current Liabilities	\$9,133,085
Less Deductions	\$26,067,600	Net Patient Receivables	\$4,620,623	Long-Term Debt	\$36,693,811
Net Patient Revenue	\$31,086,619	Other Receivables	\$730,646	Other Liabilities	\$10,813,166
Plus Other Revenue	\$1,607,471			Subtotal	\$56,640,062
Total Revenue	\$32,694,089	Land, Buildings & Equipment (Net)	\$56,606,638		
Less Expenses	\$36,289,307	Other Assets	\$8,128,618	Unrestricted Fund Balance	\$9,893,136.00
Non-Operating Gains/Losses	\$380,948			Restricted Fund Balance	\$4,609,628
Net Income	-\$3,214,270	Total Assets	\$71,142,826	Total Liabilities & Fund Balance	\$71,142,826