071 Aspirus Medford Hospital & Clinics
135 S Gibson Street
Medford, WI 54451
715-748-8100

Fiscal Year: 07/01 to 06/30
Type: GMS
Critical Access Hospital
Control: Other Not-For-Profit

County: Taylor
Analysis Area: North Central (6)
Volume Group: 4

Selected Utilization Statistics	FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 6 Value	Analysis Area 6 Ratio	Volume Group 4 Value	Volume Group 4 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	42.9%	65.1%	0.66	72.5%	0.59	42.9%	1.00	51.5%	0.83
Obstetrics	0.0%	43.7%	N/A	39.3%	N/A	21.5%	N/A	15.8%	0.00
Pediatrics	0.0%	77.8%	N/A	86.2%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	45.0%	65.1%	0.69	70.4%	0.64	43.5%	1.03	41.1%	1.09
Average Census (Patients)									
Adult Medical-Surgical	7.3	26.0	0.28	18.3	0.40	9.5	0.77	8.8	0.83
Obstetrics	0.4	5.4	0.07	3.1	0.11	1.0	0.37	1.1	0.32
Pediatrics	0.0	3.9	N/A	12.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	7.6	47.2	0.16	37.6	0.20	13.7	0.56	9.9	0.78
Average Length of Stay (Days)									
Adult Medical-Surgical	3.0	4.2	0.72	4.4	0.69	3.5	0.88	4.3	0.72
Obstetrics	1.3	2.4	0.55	2.4	0.55	2.1	0.65	2.2	0.60
Pediatrics	0.0	4.0	N/A	4.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.2	4.7	0.67	4.8	0.67	3.7	0.87	4.1	0.79
Surgical Operations									
Inpatient	153	1,075	0.14	1,652	0.09	211	0.73	172	0.89
Outpatient	2,066	4,478	0.46	5,143	0.40	1,974	1.05	2,047	1.01
Inpatient as % of All Surgeries	6.9%	18.4%	0.38	21.6%	0.32	9.6%	0.72	7.8%	0.89
Outpatient Visits									
Non-Emergency Visits	218,195	149,200	1.46	112,181	1.95	83,974	2.60	62,004	3.52
Emergency Visits	9,358	17,658	0.53	12,525	0.75	11,306	0.83	11,171	0.84
Full-Time Equivalents (FTEs)									
Administrators	2.0	3.6	0.56	2.2	0.93	2.6	0.76	3.0	0.67
Nurses, Licensed	123.2	231.2	0.53	159.0	0.77	89.8	1.37	125.8	0.98
Ancillary Nursing Personnel	24.4	36.8	0.66	20.5	1.19	11.6	2.10	13.2	1.85
All Other Personnel	235.7	472.1	0.50	327.2	0.72	194.6	1.21	243.7	0.97
Total FTEs	385.3	743.6	0.52	508.9	0.76	298.7	1.29	385.7	1.00
FTEs per 100 Patient Census (Adjusted)									
Administrators	3.1	2.4	1.27	1.6	1.91	3.5	0.88	4.9	0.63
Nurses, Licensed	188.5	155.9	1.21	118.0	1.60	117.7	1.60	205.2	0.92
Ancillary Nursing Personnel	37.4	24.8	1.51	15.2	2.46	15.3	2.45	21.5	1.74
All Other Personnel	360.7	318.4	1.13	242.9	1.49	255.2	1.41	397.5	0.91
Total FTEs	589.7	501.6	1.18	377.7	1.56	391.7	1.51	629.1	0.94

Total Hospital:

Beds Set Up & Staffed	17
Discharges	873
Inpatient Days	2,791

Contract with:

Health Maintenance Organization (HMO)	Yes
Preferred Provider Organization (PPO)	Yes

Medicare-certified Swing Beds:

Average Beds Used	6
Discharges	79
Inpatient Days	1,024

Newborn Nursery:

Bassinets	0
Total Births	54
Newborn Days	54

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2025	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	17	873	2,661	42.9%	7.3	3.0
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	S	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	0	98	130	0.0%	0.4	1.3
Psychiatric	S	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	S	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	S	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	C	0	0	0	0.0%	0.0	0.0
Burn Care	C	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	S	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	N	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	C	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	S	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System
C = Contracted, N = Service Not Provided

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Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	2	0	2.0
Dentists	0	0	0.0
Medical & Dental Residents	0	0	0.0
Dental Hygienists	0	0	0.0
Registered Nurses	27	76	98.5
Certified Nurse Midwives	0	0	0.0
Licensed Practical Nurses	1	2	2.8
Ancillary Nursing Personnel	8	25	24.4
Medical Assistants	5	7	11.9
Nurse Practitioners	17	3	18.0
Certified Registered Nurse Anesthetists	2	5	3.9
Clinical Nurse Specialists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0
Pharmacists	5	2	5.0
Medical & Clinical LaboratoryTechnicians	0	3	2.0
Surgical Personnel	4	1	4.7
Directors/Managers	16	0	16.0
Food Service Workers	4	9	7.5
Environmental Services Workers	9	8	14.2
Medical & Clinical LaboratoryTechnologists	3	5	7.8
Radiological Services Personnel	10	7	15.3
Sonographers	0	3	2.1
Physician Assistants	0	0	0.0
All Other Radiologic Personnel	0	1	1.0
Respiratory Therapists	2	6	8.4
Occupational Therapists	4	1	4.9
Occupational Therapy Assistants/Aides	1	0	1.0
Physical Therapists	5	2	7.1
Physical Therapy Assistants/Aides	3	2	4.9
Recreational Therapists	0	0	0.0
Dietitians & Nutritionists	2	0	2.0
Psychologists	0	0	0.0
Social Workers	1	0	1.0
Psychiatric Technicians	0	0	0.0
Pharmacy Technicians	6	4	8.2
Medical Coding Technicians	0	0	0.0
All Other Contracted Staff	0	0	0.0
All Other Health Professionals	54	62	87.8
All Other Personnel	9	21	22.9
Total	**200**	**255**	**385.3**

Total Active Privileged Medical Staff: 18

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Selected Financial Statistics		FY 2025	All GMS Hospitals Value	All GMS Hospitals Ratio	Analysis Area 6 Value	Analysis Area 6 Ratio	Volume Group 4 Value	Volume Group 4 Ratio	FY 2025 vs. 2024 FY 2024	FY 2025 vs. 2024 Ratio
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	$116,749,763	49.8%	49.8%	1.00	53.7%	0.93	51.6%	0.96	46.8%	1.06
Medical Assistance	$31,079,308	13.3%	12.1%	1.09	11.8%	1.12	11.2%	1.18	15.3%	0.87
Commercial	$71,289,407	30.4%	31.6%	0.96	28.0%	1.09	32.6%	0.93	31.6%	0.96
All Other	$15,235,039	6.5%	6.4%	1.01	6.5%	0.99	4.5%	1.44	6.3%	1.03
Deductions as % of Total Gross Patient Revenue										
Medicare	$81,474,956	34.8%	39.1%	0.89	41.3%	0.84	37.6%	0.92	32.4%	1.07
Medical Assistance	$17,873,808	7.6%	9.5%	0.80	9.4%	0.81	8.7%	0.88	10.7%	0.71
Commercial	$22,844,006	9.7%	15.5%	0.63	10.8%	0.90	14.2%	0.68	8.8%	1.10
Charity Care	$1,483,175	0.6%	1.0%	0.64	0.8%	0.79	0.8%	0.79	1.2%	0.54
Bad Debt	$2,702,105	1.2%	1.0%	1.19	0.7%	1.73	1.6%	0.73	1.0%	1.19
All Other	$9,675,406	4.1%	3.7%	1.12	4.1%	1.00	2.8%	1.47	3.2%	1.27
Total Deductions	$136,053,456	58.1%	69.8%	0.83	67.1%	0.87	65.8%	0.88	57.3%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		7.2%	8.6%	0.84	11.4%	0.63	3.1%	2.34	8.1%	0.89
Net Gains/Losses as % of Net Income		0.0%	20.2%	N/A	14.0%	N/A	7.3%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	$38,259,382	45.8%	40.7%	1.12	36.9%	1.24	48.3%	0.95	46.4%	0.99
Supplies & Services	$41,156,647	49.3%	54.1%	0.91	59.4%	0.83	45.8%	1.08	48.5%	1.02
Capital Component	$4,129,141	4.9%	5.2%	0.95	3.8%	1.29	5.9%	0.84	5.1%	0.97
Fiscal Statistics										
Operating Margin (%)		21.1%	7.7%	2.76	6.0%	3.52	8.3%	2.53	15.0%	1.41
Total Hospital Net Income (%)		21.1%	9.4%	2.24	6.9%	3.06	8.9%	2.36	15.0%	1.41
Current Ratio		9.0	2.3	3.85	1.2	7.26	7.0	1.28	8.7	1.03
Days in Net Patient Accounts Receivable		49.4	62.7	0.79	134.6	0.37	48.4	1.02	57.6	0.86
Equity Financing (%)		81.1%	62.3%	1.30	54.7%	1.48	97.8%	0.83	80.1%	1.01
Long-Term Debt to Equity Ratio		0.2	0.4	0.44	0.5	0.32	0.1	2.21	0.2	0.89
Times Interest Earned		52.5	16.0	3.29	17.0	3.08	27.2	1.93	33.8	1.55
Total Asset Turnover		1.4	0.2	6.66	0.1	20.44	0.8	1.75	1.3	1.12
Average Age of Plant (Years)		3.0	14.2	0.21	27.2	0.11	12.5	0.24	2.1	1.45
Increase (Decrease) Total Net Patient Revenue		14.8%	6.9%	2.14	9.7%	1.52	6.5%	2.26	3.5%	4.18
Outpatient Gross Revenue (% of Total GPR)		88.8%	67.9%	1.31	72.6%	1.22	81.6%	1.09	86.9%	1.02

Income Statement	
Gross Patient Revenue (GPR)	$234,353,517
Less Deductions	$136,053,456
Net Patient Revenue	$98,300,061
Plus Other Revenue	$7,638,659
Total Revenue	$105,938,719
Less Expenses	$83,545,170
Non-Operating Gains/Losses	$0
Net Income	$22,393,548

Assets	
Cash & Cash Equivalents	$5,055
Net Patient Receivables	$13,293,839
Other Receivables	$11,271,266
Land, Buildings & Equipment (Net)	$47,572,697
Other Assets	$1,625,739
Total Assets	$73,768,596

Liabilities & Fund Balances	
Current Liabilities	$2,981,822
Long-Term Debt	$9,783,379
Other Liabilities	$1,164,775
Subtotal	$13,929,976
Unrestricted Fund Balance	$59,838,620.00
Restricted Fund Balance	$0
Total Liabilities & Fund Balance	$73,768,596