

082 Ascension Sacred Heart Rehabilitation Hospital  
13111 N Port Washington Rd  
Mequon, WI 53097  
414-961-3300

Fiscal Year: 07/01 to 06/30  
Type: Rehabilitation  
Control: Religious Organization

County: Ozaukee  
Analysis Area: Southeastern (2A)  
Volume Group: N/A

|                                               |         | FY 2025 vs. 2024 |       |  |
|-----------------------------------------------|---------|------------------|-------|--|
| Selected Utilization Statistics               | FY 2025 | FY 2024          | Ratio |  |
| <b>Occupancy Rate (%)</b>                     |         |                  |       |  |
| Rehabilitation & Physical Medicine            | 96.1%   | 66.2%            | 1.45  |  |
| Total Hospital                                | 96.1%   | 66.2%            | 1.45  |  |
| <b>Average Census (Patients)</b>              |         |                  |       |  |
| Rehabilitation & Physical Medicine            | 11.5    | 9.9              | 1.16  |  |
| Total Hospital                                | 11.5    | 9.9              | 1.16  |  |
| <b>Average Length of Stay (Days)</b>          |         |                  |       |  |
| Rehabilitation & Physical Medicine            | 12.6    | 13.2             | 0.95  |  |
| Total Hospital                                | 12.6    | 13.2             | 0.95  |  |
| <b>Outpatient Visits</b>                      |         |                  |       |  |
| Non-Emergency Visits                          | 2,895   | 2,950            | 0.98  |  |
| Emergency Visits                              | 0       | 0                | N/A   |  |
| <b>Full-Time Equivalents (FTEs)</b>           |         |                  |       |  |
| Administrators                                | 1.0     | 1.0              | 1.00  |  |
| Nurses, Licensed                              | 16.2    | 13.2             | 1.22  |  |
| Physical Therapists                           | 5.4     | 6.5              | 0.83  |  |
| Occupational Therapists                       | 6.1     | 5.8              | 1.04  |  |
| All Other Personnel                           | 18.6    | 21.5             | 0.86  |  |
| Total FTEs                                    | 49.2    | 50.1             | 0.98  |  |
| <b>FTEs per 100 Patient Census (Adjusted)</b> |         |                  |       |  |
| Administrators                                | 7.4     | 8.4              | 0.88  |  |
| Nurses, Licensed                              | 119.4   | 111.2            | 1.07  |  |
| Physical Therapists                           | 40.3    | 54.9             | 0.73  |  |
| Occupational Therapists                       | 44.7    | 49.2             | 0.91  |  |
| All Other Personnel                           | 137.1   | 181.2            | 0.76  |  |
| Total FTEs                                    | 363.8   | 421.7            | 0.86  |  |

**Total Hospital:**  
Beds Set Up & Staffed 12  
Discharges 335  
Inpatient Days 4,207

**Contract with:**  
Health Maintenance  
Organization (HMO) Yes  
Preferred Provider  
Organization (PPO) Yes

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| Inpatient Service Area                | Level of Service* | Beds Set Up & Staffed<br>06/30/2025 | Discharges & Transfers** | Patient Days of Care | Occupancy Rate (%) | Average Census (Patients) | Average Length of Stay (Days) |
|---------------------------------------|-------------------|-------------------------------------|--------------------------|----------------------|--------------------|---------------------------|-------------------------------|
| <b>General Medical-Surgical</b>       |                   |                                     |                          |                      |                    |                           |                               |
| Adult Medical-Surgical, Acute         | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Orthopedic                            | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Rehabilitation & Physical Medicine    | H                 | 12                                  | 335                      | 4,207                | 96.1%              | 11.5                      | 12.6                          |
| Hospice                               | C                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Palliative Care                       | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Acute Long-Term Care                  | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Other Acute                           | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Pediatric, acute</b>               | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Geriatric, acute</b>               | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Obstetrics</b>                     | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Psychiatric</b>                    | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Alcoholism/chemical dependency</b> | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Intensive Care</b>                 |                   |                                     |                          |                      |                    |                           |                               |
| ICU/CCU                               | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Cardiac Intensive Unit                | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Pediatric Intensive Care              | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Burn Care                             | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Mixed Intensive Care                  | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Step-Down (Special Care)              | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| Neonatal Intensive/Intermediate Care  | S                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Care</b>                           |                   |                                     |                          |                      |                    |                           |                               |
| Other Intensive Care                  | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Subacute care</b>                  | N                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |
| <b>Other inpatient</b>                | H                 | 0                                   | 0                        | 0                    | 0.0%               | 0.0                       | 0.0                           |

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

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| Occupation                                  | Number<br>Full-Time | Number<br>Part-Time | Number<br>FTE | Occupation                            | Number<br>Full-Time | Number<br>Part-Time | Number<br>FTE |
|---------------------------------------------|---------------------|---------------------|---------------|---------------------------------------|---------------------|---------------------|---------------|
| Administrators                              | 1                   | 0                   | 1.0           | Radiological Services Personnel       | 0                   | 0                   | 0.0           |
| Dentists                                    | 0                   | 0                   | 0.0           | Sonographers                          | 0                   | 0                   | 0.0           |
| Medical & Dental Residents                  | 0                   | 0                   | 0.0           | Physician Assistants                  | 0                   | 0                   | 0.0           |
| Dental Hygienists                           | 0                   | 0                   | 0.0           | All Other Radiologic Personnel        | 0                   | 0                   | 0.0           |
| Registered Nurses                           | 12                  | 3                   | 13.6          | Respiratory Therapists                | 0                   | 0                   | 0.0           |
| Certified Nurse Midwives                    | 0                   | 0                   | 0.0           | Occupational Therapists               | 5                   | 3                   | 6.1           |
| Licensed Practical Nurses                   | 1                   | 2                   | 2.5           | Occupational Therapy Assistants/Aides | 0                   | 0                   | 0.0           |
| Ancillary Nursing Personnel                 | 4                   | 7                   | 4.5           | Physical Therapists                   | 5                   | 3                   | 5.4           |
| Medical Assistants                          | 0                   | 0                   | 0.0           | Physical Therapy Assistants/Aides     | 0                   | 0                   | 0.0           |
| Nurse Practitioners                         | 0                   | 0                   | 0.0           | Recreational Therapists               | 0                   | 0                   | 0.0           |
| Certified Registered Nurse Anesthetists     | 0                   | 0                   | 0.0           | Dietitians & Nutritionists            | 0                   | 0                   | 0.0           |
| Clinical Nurse Specialists                  | 0                   | 0                   | 0.0           | Psychologists                         | 0                   | 0                   | 0.0           |
| Health Info Mgmt-Administrators/Technicians | 0                   | 0                   | 0.0           | Social Workers                        | 1                   | 0                   | 1.0           |
| Pharmacists                                 | 0                   | 0                   | 0.0           | Psychiatric Technicians               | 0                   | 0                   | 0.0           |
| Medical & Clinical Laboratory Technicians   | 0                   | 0                   | 0.0           | Pharmacy Technicians                  | 0                   | 0                   | 0.0           |
| Surgical Personnel                          | 0                   | 0                   | 0.0           | Medical Coding Technicians            | 0                   | 0                   | 0.0           |
| Directors/Managers                          | 2                   | 0                   | 2.0           | All Other Contracted Staff            | 0                   | 0                   | 0.0           |
| Food Service Workers                        | 0                   | 0                   | 0.0           | All Other Health Professionals        | 5                   | 10                  | 8.1           |
| Environmental Services Workers              | 0                   | 0                   | 0.0           | All Other Personnel                   | 5                   | 0                   | 5.0           |
| Medical & Clinical Laboratory Technologists | 0                   | 0                   | 0.0           |                                       |                     |                     |               |
|                                             |                     |                     |               | <b>Total</b>                          | <b>41</b>           | <b>28</b>           | <b>49.2</b>   |
| Total Active Privileged Medical Staff: 92   |                     |                     |               |                                       |                     |                     |               |

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| Selected Financial Statistics                            |              |       | FY 2025 vs. 2024 |       |
|----------------------------------------------------------|--------------|-------|------------------|-------|
|                                                          | FY 2025      |       | FY 2024          | Ratio |
| <b>Gross Revenue as % of Total Gross Patient Revenue</b> |              |       |                  |       |
| Medicare                                                 | \$15,946,759 | 61.2% | 61.0%            | 1.00  |
| Medical Assistance                                       | \$4,481,759  | 17.2% | 19.9%            | 0.87  |
| Commercial                                               | \$5,058,384  | 19.4% | 17.8%            | 1.09  |
| All Other                                                | \$564,439    | 2.2%  | 1.4%             | 1.55  |
| <b>Deductions as % of Total Gross Patient Revenue</b>    |              |       |                  |       |
| Medicare                                                 | \$10,709,738 | 41.1% | 40.1%            | 1.03  |
| Medical Assistance                                       | \$2,715,131  | 10.4% | 12.9%            | 0.81  |
| Commercial                                               | \$2,218,164  | 8.5%  | 7.7%             | 1.10  |
| Charity Care                                             | \$362,416    | 1.4%  | 1.3%             | 1.03  |
| Bad Debt                                                 | -\$388,796   | -1.5% | -0.6%            | 2.36  |
| All Other                                                | \$260,382    | 1.0%  | 0.1%             | 8.01  |
| Total Deductions                                         | \$15,877,035 | 60.9% | 61.5%            | 0.99  |
| <b>Other Revenue &amp; Net Gains or Losses</b>           |              |       |                  |       |
| Other Revenue as % of Total Revenue                      | 1.1%         |       | 1.8%             | 0.60  |
| Net Gains/Losses as % of Net Income                      | 0.0%         |       | 0.0%             | N/A   |
| <b>Expenses as % of Total Expenses</b>                   |              |       |                  |       |
| Salary/Fringe Benefits                                   | \$5,142,611  | 58.9% | 64.9%            | 0.91  |
| Supplies & Services                                      | \$3,085,556  | 35.3% | 27.9%            | 1.27  |
| Capital Component                                        | \$501,393    | 5.7%  | 7.2%             | 0.80  |
| <b>Fiscal Statistics</b>                                 |              |       |                  |       |
| Operating Margin (%)                                     | 15.1%        |       | 9.8%             | 1.54  |
| Total Hospital Net Income (%)                            | 15.1%        |       | 9.8%             | 1.54  |
| Current Ratio                                            | 1.8          |       | 1.9              | 0.94  |
| Days in Net Patient Accounts Receivable                  | 62.1         |       | 72.2             | 0.86  |
| Equity Financing (%)                                     | 67.8%        |       | 72.3%            | 0.94  |
| Long-Term Debt to Equity Ratio                           | 0.0          |       | 0.0              | N/A   |
| Times Interest Earned                                    | 0.0          |       | 0.0              | N/A   |
| Total Asset Turnover                                     | 1.3          |       | 1.0              | 1.40  |
| Average Age of Plant (Years)                             | 3.3          |       | 2.3              | 1.43  |
| Increase (Decrease) Total Net Patient Revenue            | 32.0%        |       | -10.2%           | N/A   |
| Outpatient Gross Revenue (% of Total GPR)                | 14.4%        |       | 17.8%            | 0.81  |

| Income Statement            |              | Assets                            |             | Liabilities & Fund Balances      |             |
|-----------------------------|--------------|-----------------------------------|-------------|----------------------------------|-------------|
| Gross Patient Revenue (GPR) | \$26,051,341 | Cash & Cash Equivalents           | \$500       | Current Liabilities              | \$1,512,895 |
| Less Deductions             | \$15,877,035 | Net Patient Receivables           | \$1,730,291 | Long-Term Debt                   | \$0         |
| Net Patient Revenue         | \$10,174,306 | Other Receivables                 | \$218       | Other Liabilities                | \$946,721   |
| Plus Other Revenue          | \$109,432    |                                   |             | Subtotal                         | \$2,459,616 |
| Total Revenue               | \$10,283,738 | Land, Buildings & Equipment (Net) | \$4,969,071 | Unrestricted Fund Balance        | \$5,177,117 |
| Less Expenses               | \$8,729,560  | Other Assets                      | \$936,653   | Restricted Fund Balance          | \$0         |
| Non-Operating Gains/Losses  | \$0          |                                   |             | Total Liabilities & Fund Balance | \$7,636,733 |
| Net Income                  | \$1,554,178  | Total Assets                      | \$7,636,733 |                                  |             |