

308 Marshfield Medical Center-Weston
3400 Ministry Parkway
Weston, WI 54476
715-393-3000

Fiscal Year: 01/01 to 12/31
Type: GMS
General Medical & Surgical

County: Marathon
Analysis Area: North Central (6)
Volume Group: 6

Control:

		All GMS Hospitals		Analysis Area 6		Volume Group 6		FY 2024 vs. 2023	
Selected Utilization Statistics	FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	120.1%	63.0%	1.91	59.2%	2.03	62.3%	1.93	114.5%	1.05
Obstetrics	134.0%	40.9%	3.27	37.4%	0.07	32.8%	4.09	120.5%	1.11
Pediatrics	0.0%	77.7%	N/A	86.8%	N/A	98.7%	N/A	0.0%	N/A
Total Hospital	117.1%	63.6%	1.84	64.3%	1.82	62.3%	1.88	143.4%	0.82
Average Census (Patients)									
Adult Medical-Surgical	14.4	25.0	0.58	17.4	0.83	24.7	0.58	16.0	0.90
Obstetrics	2.7	5.2	0.51	3.5	0.77	3.2	0.83	2.4	1.11
Pediatrics	0.0	3.9	N/A	16.2	N/A	7.6	N/A	0.0	N/A
Total Hospital	44.5	46.9	0.95	36.3	1.22	47.9	0.93	48.8	0.91
Average Length of Stay (Days)									
Adult Medical-Surgical	4.6	4.3	1.06	4.5	1.02	4.1	1.13	5.5	0.84
Obstetrics	2.2	2.4	0.90	2.5	0.86	2.4	0.92	2.0	1.07
Pediatrics	0.0	3.9	N/A	4.5	N/A	3.5	N/A	0.0	N/A
Total Hospital	4.1	4.8	0.85	4.9	0.84	4.5	0.91	4.6	0.89
Surgical Operations									
Inpatient	1,064	1,014	1.05	1,323	0.80	880	1.21	898	1.18
Outpatient	7,799	4,465	1.75	5,042	1.55	5,032	1.55	2,364	3.30
Inpatient as % of All Surgeries	12.0%	18.5%	0.65	20.8%	0.58	14.9%	0.81	27.5%	0.44
Outpatient Visits									
Non-Emergency Visits	114,212	139,692	0.82	97,261	1.17	212,752	0.54	106,504	1.07
Emergency Visits	16,660	17,650	0.94	12,451	1.34	24,278	0.69	15,439	1.08
Full-Time Equivalents (FTEs)									
Administrators	1.0	4.3	0.23	1.7	0.58	5.1	0.20	0.0	N/A
Nurses, Licensed	206.6	232.9	0.89	156.0	1.32	296.9	0.70	265.7	0.78
Ancillary Nursing Personnel	17.2	38.9	0.44	20.2	0.85	40.5	0.43	31.2	0.55
All Other Personnel	266.4	451.0	0.59	310.5	0.86	592.9	0.45	435.5	0.61
Total FTEs	491.3	727.1	0.68	488.4	1.01	935.4	0.53	732.5	0.67
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.6	3.0	0.20	1.4	0.43	2.9	0.20	0.0	N/A
Nurses, Licensed	120.4	160.0	0.75	124.1	0.97	169.8	0.71	150.1	0.80
Ancillary Nursing Personnel	10.0	26.7	0.38	16.1	0.62	23.2	0.43	17.6	0.57
All Other Personnel	155.3	309.9	0.50	246.9	0.63	339.2	0.46	245.9	0.63
Total FTEs	286.4	499.6	0.57	388.4	0.74	535.1	0.54	413.6	0.69

Total Hospital:

Beds Set Up & Staffed 38
Discharges 3,965
Inpatient Days 16,280

Contract with:

Health Maintenance
Organization (HMO) Yes
Preferred Provider
Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
Discharges 0
Inpatient Days 0

Newborn Nursery:

Bassinets 0
Total Births 439
Newborn Days 863

308 Marshfield Medical Center-Weston

Weston, WI 54476

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2024	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	H	12	1,143	5,274	120.1%	14.4	4.6
Orthopedic	N	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	N	0	0	0	0.0%	0.0	0.0
Hospice	S	0	0	0	0.0%	0.0	0.0
Palliative Care	S	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	N	0	0	0	0.0%	0.0	0.0
Other Acute	S	0	0	0	0.0%	0.0	0.0
Pediatric, acute	S	0	0	0	0.0%	0.0	0.0
Geriatric, acute	N	0	0	0	0.0%	0.0	0.0
Obstetrics	H	2	450	981	134.0%	2.7	2.2
Psychiatric	N	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	N	0	0	0	0.0%	0.0	0.0
Intensive Care							
ICU/CCU	H	7	485	2,513	98.1%	6.9	5.2
Cardiac Intensive Unit	N	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	S	0	0	0	0.0%	0.0	0.0
Burn Care	N	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	N	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	H	17	1,880	7,512	120.7%	20.5	4.0
Neonatal Intensive/Intermediate Care	S	0	0	0	0.0%	0.0	0.0
Care							
Other Intensive Care	N	0	0	0	0.0%	0.0	0.0
Subacute care	N	0	0	0	0.0%	0.0	0.0
Other inpatient	N	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* H = Service is provided in or by the Hospital, S = Service is provided by the System

C = Contracted, N = Service Not Provided

308 Marshfield Medical Center-Weston

Weston, WI 54476

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators	1	0	1.0	Radiological Services Personnel	6	2	6.5
Dentists	0	0	0.0	Sonographers	11	1	11.0
Medical & Dental Residents	0	0	0.0	Physician Assistants	10	2	11.5
Dental Hygienists	0	0	0.0	Surgical Technicians	6	1	6.4
Registered Nurses	150	79	181.8	Respiratory Therapists	5	10	7.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapists	1	2	1.8
Licensed Practical Nurses	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.7
Ancillary Nursing Personnel	10	34	17.2	Physical Therapists	2	9	5.7
Medical Assistants	31	4	33.2	Physical Therapy Assistants/Aides	0	0	0.0
Nurse Practitioners	10	5	12.2	Recreational Therapists	0	0	0.0
Certified Registered Nurse Anesthetists	8	6	11.6	Dietitians & Nutritionists	0	2	0.0
Clinical Nurse Specialists	1	0	1.0	Psychologists	0	0	0.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	Social Workers	2	1	2.8
Pharmacists	11	1	11.0	Psychiatric Technicians	0	0	0.0
Medical & Clinical LaboratoryTechnicians	7	5	9.1	Pharmacy Technicians	5	4	6.2
Surgical Personnel	2	3	3.7	Medical Coding Technicians	0	0	0.0
Directors/Managers	16	0	16.0	All Other Contracted Staff	0	0	0.0
Food Service Workers	0	0	0.0	All Other Health Professionals	78	51	92.3
Environmental Services Workers	0	0	0.0	All Other Personnel	10	3	10.9
Medical & Clinical LaboratoryTechnologists	2	0	2.0				
All Other Radiologic Personnel	27	2	28.5				
				Total	412	228	491.3
Total Active Privileged Medical Staff: 103							

308 Marshfield Medical Center-Weston

Weston, WI 54476

Weston, WI 54476			All GMS Hospitals		Analysis Area		Volume Group		FY 2024 vs. 2023		
Selected Financial Statistics			FY 2024	Value	Ratio	Value	Ratio	Value	Ratio	FY 2023	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$369,712,165	58.8%	49.1%	1.20	52.8%	1.11	45.3%	1.30	59.6%	0.99	
Medical Assistance	\$57,828,238	9.2%	13.0%	0.71	12.8%	0.72	17.8%	0.52	10.7%	0.86	
Commercial	\$166,831,036	26.6%	32.2%	0.83	28.2%	0.94	31.9%	0.83	25.4%	1.05	
All Other	\$33,876,140	5.4%	5.7%	0.94	6.2%	0.87	5.0%	1.08	4.3%	1.24	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$301,369,008	48.0%	38.3%	1.25	40.6%	1.18	36.1%	1.33	48.3%	0.99	
Medical Assistance	\$48,898,164	7.8%	10.2%	0.76	10.3%	0.76	13.5%	0.58	9.6%	0.81	
Commercial	\$70,352,846	11.2%	15.3%	0.73	10.7%	1.05	13.5%	0.83	10.7%	1.05	
Charity Care	\$4,502,448	0.7%	0.9%	0.84	0.6%	1.13	0.7%	1.01	0.3%	2.57	
Bad Debt	\$6,622,515	1.1%	1.0%	1.02	0.8%	1.38	1.0%	1.03	1.2%	0.87	
All Other	\$24,245,399	3.9%	3.3%	1.18	4.0%	0.98	2.9%	1.35	3.2%	1.21	
Total Deductions	\$455,990,380	72.6%	68.9%	1.05	66.9%	1.09	67.7%	1.07	73.2%	0.99	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		0.4%	7.1%	0.06	9.8%	0.04	7.5%	0.05	0.5%	0.78	
Net Gains/Losses as % of Net Income		0.0%	19.9%	N/A	21.7%	N/A	17.5%	N/A	0.0%	N/A	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$78,152,631	52.0%	41.8%	1.24	38.2%	1.36	44.3%	1.17	52.3%	0.99	
Supplies & Services	\$65,557,679	43.6%	52.7%	0.83	57.0%	0.76	49.1%	0.89	43.3%	1.01	
Capital Component	\$6,653,052	4.4%	5.5%	0.81	4.8%	0.92	6.6%	0.67	4.4%	1.01	
Fiscal Statistics											
Operating Margin (%)		13.1%	7.9%	1.66	4.0%	3.30	8.4%	1.55	5.7%	2.31	
Total Hospital Net Income (%)		13.1%	9.7%	1.35	5.0%	2.62	10.0%	1.30	5.7%	2.31	
Return on Equity (%)		3.3%	8.4%	0.40	4.2%	0.79	7.7%	0.43	0.3%	10.73	
Current Ratio		2.2	5.5	0.40	2.5	0.88	5.2	0.42	0.9	2.45	
Days in Net Patient Accounts Receivable		500.9	78.5	6.38	157.5	3.18	99.3	5.04	626.0	0.80	
Equity Financing (%)		27.5%	59.9%	0.46	32.1%	0.86	55.9%	0.49	31.3%	0.88	
Long-Term Debt to Equity Ratio		2.1	0.5	4.29	1.7	1.24	0.6	3.46	1.3	1.61	
Times Interest Earned		0.0	16.8	N/A	11.3	N/A	12.2	N/A	0.0	N/A	
Total Asset Turnover		0.1	0.5	0.13	0.2	0.26	0.3	0.20	0.1	1.15	
Average Age of Plant (Years)		161.8	20.1	8.06	42.6	3.80	24.5	6.61	158.9	1.02	
Increase (Decrease) Total Net Patient Revenue		9.2%	7.2%	1.27	-2.2%	N/A	5.0%	1.83	-13.1%	N/A	
Outpatient Gross Revenue (% of Total GPR)		74.9%	67.5%	1.11	72.2%	1.04	72.7%	1.03	74.5%	1.01	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$628,247,579	Cash & Cash Equivalents	\$44,639,632	Current Liabilities	\$274,664,865
Less Deductions	\$455,990,380	Net Patient Receivables	\$235,767,443	Long-Term Debt	\$1,571,890,706
Net Patient Revenue	\$172,257,199	Other Receivables	\$224,130,904	Other Liabilities	\$136,177,770
Plus Other Revenue	\$683,334			Subtotal	\$1,982,733,341
Total Revenue	\$172,940,529	Land, Buildings & Equipment (Net)	\$1,043,017,899	Unrestricted Fund Balance	\$676,843,902.00
Less Expenses	\$150,363,362	Other Assets	\$1,186,114,449	Restricted Fund Balance	\$74,093,084
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$2,733,670,327
Net Income	\$22,577,167	Total Assets	\$2,733,670,327		